

Austria	802.2	Indonesia	897.0	China	10.0
Belgium	357.0	Iran	100.0	France	10.0
Denmark	200.0	Italy	170.0	Germany	10.0
Egypt	22.2	Japan	100.0	India	10.0
Finland	100.0	South Korea	100.0	UK	10.0
France	100.0	Taiwan	100.0	USA	10.0
Germany	100.0	Thailand	100.0	USSR	10.0
Greece	100.0	Turkey	100.0	Other	10.0
Hong Kong	100.0	UAE	100.0		
India	100.0				

FINANCIAL TIMES

LOMBARD

An Irish tale comes true

Page 15

No. 30,926

Monday August 21 1989

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World News

At least 30 feared dead in Thames boat crash

At least 28 people died in the River Thames after an early-morning collision between a London ferry and a pleasure boat carrying about 100 party-goers.

London police feared 20 more passengers were missing. The names and state of the ferry were being questioned to establish if they had been drinking. Picture, Page 16; Reports, Page 7

Colombian arrests
Colombian police held nearly 4,000 criminal suspects after Friday's assassination of presidential candidate Senator Luis Carlos Galan. Yesterday, 50,000 mourners lined the route of his Bogota funeral, demanding that his suspected drug-linked killers be brought to justice. Terror threat, Page 2

SA tensions rise
South African anti-apartheid organisations openly defied government restrictions on their activities in a move likely to heighten tension with Pretoria. Page 16

Kidnap victim free
Daniel van der Maren, a Belgian car dealer held for 55 hours by kidnapers who kept him hooded and handcuffed in the trunk of his own car, returned home safely. Reports suggested he had escaped without paying a ransom.

China delays paying
China has delayed payment of interest and principal on some loans from Japanese banks, blaming high inflation and lower tourism revenues for the delay. Japan's Nihon Keizai Shinbun newspaper said.

Iranian scrutiny
The Iranian Parliament will scrutinise this week the 22-member Cabinet chosen on Saturday by President Rafsanjani to implement plans for economic revival and improved foreign relations. Page 16

Sudan peace talks
Sudan's new military Government and the rebel Sudan People's Liberation Army opened preliminary peace talks in Addis Ababa. Page 4

Zimbabwe land plan
President Mugabe is to amend Zimbabwe's independence constitution next year to allow the compulsory acquisition of white-owned land as part of a new land resettlement policy. Page 4

Czech crackdown
Czechoslovakia's hard-line leadership mounted a heavy security operation to prevent demonstrations on today's anniversary of the Soviet-led occupation in 1968 which crushed reform moves under Alexander Dubcek. Page 2

Tourism takes off
Australia's balance of payments figures show earnings from tourism at A\$3.2bn (A\$1.5bn) for the 12 months to June, moving ahead of wool as the country's largest foreign exchange earner. Page 4

Seoul poll victory
A Government party candidate convincingly won a Seoul by-election, a result which may foreshadow changes in the structure of South Korea's opposition. Page 3

Strike halts Arabs
A Palestinian strike in protest against new Israeli entry cards halted almost all movement of Arab workers from the occupied Gaza Strip into Israel. Page 3

Azerbaijan unrest
An unofficial political group in Azerbaijan called a 48-hour strike to press its campaign for greater local autonomy and continued control over the disputed area of Nagorno-Karabakh and said it wanted to close its oil industry.

Paper chase
More than a million copies of three new newspapers flooded Melbourne, marking the opening shots of a media battle between Australia's two news barons, Rupert Murdoch and Warwick Fairfax.

Business Summary

UK water groups seek £8bn before public sale

Ten UK water authorities have advanced plans to raise a total of £8bn (£12.8bn) in working capital from international banks, in the next stage before privatisation, planned for November.

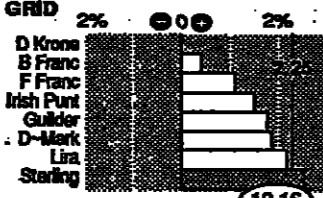
British and foreign banks bidding to arrange the credits were provisionally advised late last week which would be favoured to raise the funds.

EUROPEAN Monetary System: The D-Mark was a little weaker in places against its EMS partners as the US dollar continued to improve, funds tended to move out of the D-Mark and into dollars to a greater extent than other currencies.

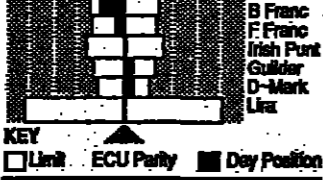
The French franc was the main beneficiary from the D-Mark's weaker tone, rising to a four-month high on Friday.

Trading elsewhere was generally lacklustre with some centres closed at the beginning of the week for a religious holiday and other centres affected by the summer holiday season.

EMS August 18, 1989



ECU DIVERGENCE August 18, 1989



The chart shows the two constraints on European Monetary System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira and Spanish peseta) may move more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), a basket of European currencies.

DEUTSCHE Bank agreed to buy, for a little over \$1m, the Milan stockbroking subsidiary of Barclays Bank's loss-making Italian operation which owns a seat on the Milan Bourse. Page 19

STATOIL, Norway's state oil company, made a half-year profit of Nkr2.7bn (\$78.6m), the same as a year ago, helped by increased world crude oil prices. Page 19

BOND Corporation International, Hong Kong listed subsidiary of Alan Bond's business empire, said first half sales from the Chille Telephone Company, which it bought into in 1988, grew 35 per cent to HK\$1.028bn (\$132m). Page 19

CHICAGO Mercantile Exchange received rights in the UK to operate Globex, the after-hours trading system it runs with Reuters. Page 19

BAYERSCHE Hypothekbank and Westbank, big West German bank which last month took a 50 per cent stake in Foreign & Colonial Management, UK fund management group, plans to raise about DM600m (\$318m) through a new form of rights issue. Page 19

UK INFLATION, trade deficit are both set to decline steadily over the next 18 months, says Barclays Bank in an optimistic review of economic prospects. Page 8

SWISS Bank Corporation is introducing a new options product that allows small investors to trade on fluctuations in 5-year Swiss franc interest rates. Page 19

BAYER, West German chemicals group, sold its stake in the Austrian chemicals company Krems-Chemie to private shareholders. Page 19

OXDOR Investments, Toronto consortium led by Unicorp Canada, raised its bid for Steinberg, the grocery and property group to C\$90 (US\$68) cash for the voting shares and C\$60 for the non-voting, putting a total value on Steinberg of C\$1.53bn. Page 20

BARLOW Clowes, liquidating the former empire of British businessman Peter Clowes, could cost more than £10m (£16m) including £5m already spent to wind up its Gibraltar-based offshore arm. Page 6

Gulf War enemies keep a fragile truce as peace talks drag on

WHEN Mr Javier Perez de Cuellar, UN Secretary-General, announced a ceasefire and talks between Iran and Iraq last year, he said: "I am persuaded that both countries and both governments are really interested in a peaceful solution of the problem," write Scheherazade Dameshikh and Andrew Gowers.

But exactly one year after "D-Day", when the formal ceasefire took effect, there is little sign that the two countries are prepared to move beyond a fragile truce towards a peace treaty.

Since Iran's acceptance of Security Council Resolution 598 and the establishment of the ceasefire, Iran and Iraq have held four rounds of

inconclusive peace talks under the auspices of the UN. Mr Perez de Cuellar is thought likely to attempt a fifth in the autumn, probably during the UN General Assembly.

Yet despite the lack of progress there has been no sign of an imminent resumption of hostilities.

Indeed, considering the enormous damage done by the eight-year war, both in terms of money and men as well as the threat that it posed to the very survival of both governments at various times, Iran and Iraq have both been putting it behind them remarkably quickly.

Apart from embarking on new political adventures and alliances in the Arab world, Iraq has launched a

serious reconstruction programme and has resumed oil exports down the front.

The battered port of Basra has been given a comprehensive face-lift, there has been considerable investment in the southern harbour of Umm al-Qasr, and rebuilding is now under way on the Fao Peninsula, which was occupied by the Iraqis until April 1988.

All these places would be in the direct line of fire if hostilities were to resume, so the fact that President Saddam Hussein has decided to devote significant resources to their rehabilitation is a sign of confidence that the guns on both sides are likely to stay quiet for the time being.

The Iraqis also claim to be demobilising troops although it is not clear that many have yet returned from the front.

Iran has not been particularly active abroad, its energies being almost entirely taken up with domestic preoccupations. Nor has it displayed any disposition to stir things up along the warfront.

Iran has demobilised its *basis*, or volunteer, army that suffered heavy casualties during the fighting, and reduced the length of army service. Strapped for cash, it has also declared that its citizens abroad can pay \$18,500 to get a temporary draft exemption certificate.

For many months now, Iran has

scarcely mentioned what it once insisted on as a precondition for its acceptance of UN Resolution 598, namely that Iraq should be branded the aggressor in the war.

It would be tempting to conclude that this state of affairs makes it less pressing to move towards a peace treaty marking a formal end to the war. But it would also be wrong, both on humanitarian and long-term strategic grounds.

The humanitarian issue is the prisoners of war. While the citizens of both countries appear to have resumed their daily lives, some 100,000 men - 70,000 of them held by Iran - continue to languish in cap-

Solidarity to decide on power sharing of government ministries

By John Lloyd in Gdansk

MR Tadeusz Mazowiecki, Poland's new Prime Minister, returned to Gdansk yesterday, Solidarity's birthplace, where he made tentative steps towards forming a government.

The Solidarity executive met for the first time since Mr Mazowiecki's appointment to decide how the ministries would be shared between Solidarity, the Peasants and Democratic Party, and the Polish United Workers' Party.

Composition of the Government, the country's first non-communist one since the end of the Second World War, will not be known until later this week.

On Saturday the Communist Party's Central Committee decided future strategy, with some party members rejecting any power sharing with a Solidarity-led administration.

The committee did, however, accept that it would play a role in a Solidarity-led coalition. Mr Marek Krol, a Central Committee secretary, insisted after the day-long gathering that the Party must have more than the Defence and the Interior ministries, if, for no other reason, than confinement to these two posts would give it a repressive image in the public mind.

Mr Mazowiecki, 62, is said to be prepared to allocate the Defence and Interior ministries to the Communists, a decision likely to reassure the Soviet Union, but less so its conservative East German and Czechoslovak neighbours.

Any decision on the government will depend on the outcome of Mr Mazowiecki's negotiations with the Peasants and



Tadeusz Mazowiecki (left) and Lech Walesa embrace in Gdansk yesterday where the Solidarity executive was meeting

the Democrats.

Such problems seemed far removed from the crowds which turned up to greet their new Prime Minister.

In Gdansk, replete with symbolism, the diffident and stooped Mr Mazowiecki was blessed by the people, his leader (as he called him), Lech Walesa and the Church.

"This is... the first Catholic Prime Minister of post-war Poland," said Father Janukowski, the Solidarity priest in St Brygida's church.

This first public appearance since being nominated by Pres-

Ford seeks 24-hour production in Europe

By Charles Leadbeater in London

FORD wants 24-hour production at its European assembly plants, with routine production at weekends, as part of a plan to transform its traditional organisation of manufacturing production.

Plants would produce for six or seven days a week, rather than the normal five. Ford gradually wants to replace the standard two-shift system, allowing production for 16 hours a day, with a three-shift system allowing 24-hour production.

The strategy is disclosed in a confidential presentation given last month to UK manual union leaders by Mr Albert Caspers, Ford of Europe's vice president for manufacturing operations.

The plan reflects growing pressure on car makers to raise productivity and reduce costs by making full use of expensive new technology production systems.

"The widespread introduction of 24-hour, weekend production, would significantly raise existing plant capacity. But union leaders fear that combined with inward investment from the Japanese manufacturers, Nissan, Toyota and Honda, the move could create considerable over-capacity in the next decade, jeopardising the future of several assembly plants."

The Ford plan follows the introduction of weekend production in West Germany and a three-shift system at General Motors' Antwerp plant. Toyota is understood to be considering 24-hour, six-day-a-week production for its British plant currently under construction.

Continued on Page 16

France steps up emergency aid plea for Lebanon

By Lara Marlowe in West Beirut

SENIOR foreign ministry officials from the 12 members of the European Community are due to meet in Paris today to discuss emergency aid for Lebanon, with France stepping up its attempts to galvanise the international community into action.

Yesterday President Francois Mitterrand told a news conference in Spain that the French initiative for Lebanon had achieved results, but he added: "We must intensify this diplomatic pressure."

Mr Rene Ala, the French ambassador to Lebanon, said in Beirut that the approaching French aircraft carrier Foch and three other French warships off the Lebanese coast "could be necessary in certain circumstances, to carry out humanitarian actions".

Both he and Mr Mitterrand rejected suggestions that France might intervene militarily in Lebanon. "The ships have no military significance," said Mr Mitterrand.

However, the French efforts have been perceived in Moslem West Beirut as blatantly in favour of the Christians and Gen Michel Aoun, their leader.

Last night the Revolutionary Justice Organisation, one of the Shia Moslem groups linked to the pro-Iranian Hizbollah, said Western hostages would be in danger if the French navy conducted any "foolishness".

The group is thought to hold two of the 17 Western captives in Lebanon, and it accompanied its message - delivered to a Beirut newspaper - with a photograph of one of them, Mr Edward Austin Tracy of the US.

Earlier, Hizbollah criticised

the French. It interpreted a statement by Mr Michel Rocard, the French Prime Minister, that he would not allow French rescue teams to be bombed as a threat to shell west Beirut.

Hizbollah announced on Lebanese radio stations that France would be dealt with in the same way as its soldiers in 1983, when more than 50 French servicemen were killed in a suicide truck bombing by a Lebanese fundamentalist.

Mr Selim al-Hoss, the Prime Minister of the Moslem government, said: "The presence of units of the French navy off the coast of Lebanon can only reinforce the intransigence of Gen Aoun."

Mr Walid Jumblatt, the Druze leader who is allied with Syria, called on France to stop its support for the Maronite Christians. He is reported to have told Mr Alain Decaux, the French envoy, that the best thing France could do for Lebanon would be to evacuate Gen Aoun on one of her warships.

The Pope yesterday again called for an immediate ceasefire in Lebanon and said in Spain: "It seems the intention is to destroy the city of Beirut, especially the areas inhabited by Christians."

However, Syrian troops and Druze militiamen continued sporadic battles with the Christian forces throughout the weekend. These came in spite of commitments last week from both Gen Aoun and President Hafez al-Assad of Syria that they would try to stop the fighting that has killed almost 800 civilians, wounded more than 2,000 and driven most of Beirut's population from the city.

Aspects of BAT bid 'open to negotiation' says Goldsmith

By Nikki Tait in London and Nancy Dunne in Washington

SIR James Goldsmith, the Anglo-French financier whose Haylake consortium is making a £18.5bn (£21bn) bid assault on BAT Industries, wrote yesterday to Mr Patrick Sheehy, chairman of the tobacco-based conglomerate, suggesting that all aspects of the offer would be open to negotiation if BAT would agree to a meeting.

This latest Haylake initiative appeared to have been timed to coincide with the unveiling of BAT's first formal defence document later today, and to put pressure on the target company.

BAT speedily rejected the overtures, however. A return letter - sent care of Hambros Bank, Haylake's adviser - suggested that if Sir James had a "significant offer" in mind, he should put it to shareholders. BAT went on to inform Sir James that it sees the bid as "destructive asset-stripping, motivated by the wishes of a small group of people to enrich themselves at the expense of

BAT Industries' shareholders."

The Goldsmith letter, sent yesterday, was brief and couched in fairly formal "Dear Mr Sheehy" terms. In it, Sir James noted that BAT extended an similar invitation to talks in the course of its 220m bid battle for Farmers Group, the US insurance company, last year.

"In the same spirit, I and my associates issue an invitation to you and your colleagues to sit down and negotiate with us on an offer, all aspects of which are open to negotiation," continued the financier.

Haylake declined to comment on whether "all aspects" of the offer specifically implied the possibility of a cash alternative being introduced to the current all-paper terms. It merely reiterated that it would be fully to take on the hefty non-refundable underwriting/commitment fees involved in providing a cash alternative in a bid of this size, when the chances of its offer negotiating the US regulators within a 60-

day offer period remained very unclear.

However, in a further statement, Sir James added: "It would seem more appropriate for Mr Sheehy and his colleagues to seek the best terms available for BAT shareholders rather than initiate, at shareholders' expense, an intense and extensive legal campaign, which would deny shareholders their right to reach their own decisions about their company". BAT strongly insists any suggestion that it has indulged in any frustrating action.

In reply, Mr Sheehy directed Sir James to today's defence document, saying that it would demonstrate that BAT shareholders "have had an outstanding return on their shares in recent years". The board added Mr Sheehy, was determined that shareholders should continue to benefit from such returns in the future.

BAT's likely response to bid, Page 17

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In Touch with Tomorrow

TOSHIBA

OVERSEAS NEWS

Prague police forestall protests at 1968 invasion

By Leslie Collett in Prague

A HUGE security operation was mounted by Czechoslovakia's hard-line leadership to prevent demonstrations on today's anniversary of the Soviet-led occupation in 1968 which crushed the reformist communist movement under Mr Alexander Dubcek.

Hundreds of plain-clothes policemen strolled ostentatiously on central Prague's main boulevard, Vaclavske Namesti, and adjacent streets, where big anti-government demonstrations took place last May Day. Some of the patrolling security officials sported Western-style modified-punk hair-do's and leather jackets over naked chests in the sweltering heat.

Members of the opposition said they suspected the unusual security garb was designed to draw young Czechoslovaks into protest demonstrations which they believed would be organised by the police.

Shops and offices on the boulevard were ordered closed today several hours earlier than usual, an unprecedented action reflecting the level of official nervousness. The ban was aimed to defeat an opposition call for citizens to "walk peacefully" through the centre of Czechoslovak cities, and to

stop and observe two minutes of silence at 5pm.

Other prominent dissidents, including Mr Vaclav Havel, the leading Czechoslovak playwright, urged people to stay off the streets to avoid giving the security forces any pretext to crack down.

Tension began rising on Saturday when nearly 100 young people defied a ban on demonstrating in mid-Prague by strolling in groups through Prague's Old Town. They were stopped by security officials and their identity papers checked. At times yesterday there were more plain-clothes men in the centre of Prague than ordinary Czechoslovaks.

The authorities previously told activists of the Charter 77 human rights movement to leave Prague this month or suffer the consequences. Those who refused were subjected to a 24-hour close surveillance.

Mr Karel Urbánek, a Charter 77 signatory, who stayed in Prague, said he opposed protest demonstrations at present out of fear that the authorities would use agents provocateurs to lure disaffected young people into demonstrating.

An editorial in the party newspaper Rude Pravo at the weekend reiterated a constant theme of the party since last

Mazowiecki climbs into the driving seat

By John Lloyd in Gdansk

THE NEW Prime Minister of Poland drove himself carefully the 350 km from Warsaw to Gdansk yesterday in a Peugeot 205, the gift of the French Catholic trade union federation to the weekly paper of which he has just ceased to be editor.

Just before 11 am, Tadeusz Mazowiecki inched through the crowds before St Brygida's Church and they, realising a little slowly why it was, cheered and clapped, but not too wildly.

He was greeted by Father Janowski, the Solidarity priest whose steadfastness to the movement's cause, rhetorical and organising abilities, and sense of the dramatic has made of St Brygida's a shrine, a theatre and a centre of opposition.

But yesterday marked another step away from opposition towards power. Though his small car did not look the part, being spare, stooped, lugubrious and scholarly; though his entourage did not look the part, being non-existent - this was the designated Prime Minister of Poland.

He was mobbed by cameras and notebooks as far as the chapter house, to reappear minutes later with Lech Walesa, the Solidarity leader. Then, with a dozen television cameras blinding him, he sat beside Mr Walesa, in the latter's habitual place to the left of the high altar.

After the singing of the

national anthem - "Poland will not die while we live" - and other part-religious, part-inspirational songs, Father Janowski introduced a "Warrior for a free Poland".

Mr Mazowiecki came forward diffidently and raised his hands above his head like an old boxer.

After the service, devoted to the memory of the soldiers of the Polish Home Army (AK), he remained kneeling some minutes after Mr Walesa and the other Solidarity chiefs had risen to sing again.

Then back across the boiling yard to hear speeches from the balcony of the chapter house - soon interrupted by the chanting of a small but noisy group of teenager protesters

from the Confederation for an Independent Poland (KPN), the Confederation of Fighting Youth (KMW) and Fighting Solidarity. They chanted: "We don't want a Prime Minister, we want bread" and "Down with Communism".

Mr Walesa grabbed the microphone: "Democracy doesn't mean anarchy... look at what we have achieved under our leadership - and we have achieved it without blood". Swiftly, he called a vote - who is for, who against Mazowiecki? Two thousand hands were raised for the new Prime Minister; five against. It gave Mr Mazowiecki a clearer run at a rather lame speech about his joy in coming back to the movement's roots.

Moscow press at last ventures to comment

By James Blitz in Moscow

AT LAST, a Soviet journalist has said it aloud: "The Polish Communist Party has ceased to be a leading party and is hiding itself - to put it bluntly - in opposition".

The words appeared in yesterday's Soviet government daily, Izvestiya, in an article by Mr L. Toporikov, the paper's Warsaw correspondent. His is the first commentary on the appointment of a Solidarity Prime Minister in the Soviet press.

For the past week, the Soviet

public has had to try to divine from cryptic reports that a new party has taken power in Poland. And that party is not Communist. Even under glasnost, the event is too sensitive for Soviet correspondents to comment on confidently. Few editors dared print anything except bulletins from the official news agency, Tass.

Yesterday, Mr Toporikov of Izvestiya grasped the nettle. He gave a complimentary profile of Mr Tadeusz Mazowiecki, the new Solidarity Prime Minister,

adding: "I realise how difficult it is to write a piece about a man who stands outside the country's state apparatus. But there are many things we will have to get used to now. It will not be easy."

"Crises, failures and uncertainty are associated with the present situation. On that unpleasant wave, the voters have given preference to the opposition."

No Soviet official has yet given a considered comment. Last week, one foreign ministry official said the matter was an internal Polish one. Soviet officials have been anxious about Solidarity's progress to power.

Mr Anatoly Adamishin, a Deputy Foreign Minister, had described Mr Lech Walesa's attempt to form a government as "destabilising the situation, and inflicting damage on [Poland's] obligations as an ally."

The Kremlin is probably in a quandary over what to say.

German migrants find a cool welcome in the Fatherland

David Marsh looks at the effects of large-scale arrival of ethnic Germans from East European countries

PFORZHEIM is a tradition-filled goldsmiths' town in the West German state of Baden-Württemberg, devastated by Second World War bombs, now bustling and prosperous. It is also a focal point for strains in the Federal Republic caused by large-scale immigration of ethnic German refugees from the Soviet Union and east European countries.

The new arrivals, provided they can prove German descent, are guaranteed a place in West German society. Bonn governments have urged that the German population in communist states be allowed to come back to the Fatherland. Now they are here, the refugees are adding to pressure on social services and housing - sparking a resentment which has contributed to the electoral success of far-right parties such as the Republicans.

Set off by upheaval in the East bloc, and the magnetic attraction of West Germany's strong economy, more than 400,000 ethnic Germans are expected to enter the Federal Republic this year from eastern Europe. This is 10 times the annual post-war average.

Haidach, a housing estate with about 12,000 inhabitants on the southern outskirts of Pforzheim, provides indications of the challenge. It is a



Some of the 200 East Germans who rushed past Hungarian border guards into Austria on Saturday wave their new passports, granted earlier by the West German embassy in Budapest

comfortably-off-looking place, where apartment-block balconies boast geraniums and TV satellite dishes. Since the 1970s, Haidach has become a favoured destination for German refugees from the Soviet Union - to the dissatisfaction of many established residents.

Mr Karl-Heinz Engel is a cheerful official in the Pforzheim housing department. He says lack of sufficient homes is the main difficulty. Work is not too difficult to come by in Pforzheim, unemployment rate is a below-average 4.2 per cent - and local metal companies are offering vacancies in notices pinned up in the hostel's entrance.

Mr Engel's department has requested public funds to build 360 apartments in the town's latest housing programme - but was given authorisation for only 60.

Mr Engel sees the dilemma over the émigrés. "We have asked them to come. We cannot hold open the window for years - and then, when they arrive, say it was all a joke."

A woman sweeping the street plays down the problems of integration. "Everybody's human," she says. She herself was a refugee from Yugoslavia after the war. A passer-by says local residents complain about the noise the newcomers make.

An old Pforzheimer man

with rheumy eyes and a striped red shirt is more forthright. He says of the intake from the Soviet Union: "There are too many", and terms the younger ones "rowdies".

Scrawled on the glass wall of the bus shelter is the black-painted graffiti, "Deutschland soll deutsch werden" ("Germany should be German"). Next to it is daubed the equally revealing motif: "I love Marco".

Interviewed 200 miles to the south-east, Mr Franz Schönhuber, the Republicans' leader, observes that it might be better if the refugees stayed at home.

"In a Slavonic environment, they have warmth and friendliness, they can talk with the neighbours. You go to a German family and ask if you can talk to them," he says bitterly.

"They will also ask if you have officially registered that you're coming - and, if not, they will call the police."

The newcomers are ripples on a tide unleashed by the war. Between 1945 and 1953, 12m German refugees from eastern Europe, displaced by Communist

takeovers, swept into what is now West Germany. A further 2m died along the way in one of the biggest movements of humanity in history. Two generations later, they are still flooding in. In 1988, the first year of the new wave, 242,000 arrived - made up of 202,000 from eastern Europe (mainly the Soviet Union and Poland) and 40,000 from East Germany.

In Haidach, the reception hostel's capacity is stretched to the limits. At present, it houses 400 men, women and children crammed into 32 three- and four-bedroom flats. A further 800 newcomers are lodged in hotels and boarding houses in the area.

One of the hostel's more loquacious residents is Mrs Rosalinde, a lady from Mürnsbach, one of the millions of indigenous Germans forcibly settled in the Soviet Union after the war. She arrived in West Germany last year with about a dozen relatives after a 30-year wait for an exit visa. Even though she has been waiting now for a year for a flat, she says she has no regrets about coming.

"We were dreaming day and night of Germany," she says. "I have come here not to have a good life, but so that my children can be German. One of my uncles said he wanted to come here so he could be buried under German earth."

Her brothers emigrated to Odessa from Leningrad, not far away in the Rhieland Palatinate - and Margaret speaks the Palatinate dialect.

In one of the overcrowded flats upstairs, a couple in their 30s from Kazakhstan speak diffidently about their new life in a brick-bedded room they share with their two young sons. Georg is a construction engineer who is about to embark on a technical course in nearby Karlsruhe. His wife Rosalinde is a music teacher. Both have already been on German language courses, and their sons have settled down well at school. Their parents already moved to Germany some years before.

They express some frustration at the cramped conditions, but talk hopefully of getting jobs. Rosalinde says: "We knew we would not get everything we want here" - but, ironically, government hand-outs for the émigrés are one of the reasons behind public discontent over the emigrant tide.

Mr Manfred Mährle, head of the local Lastenausgleich, the office disbursing funds to refugees, says subsidised loans for items such as furniture average around DM 7,000 (22,258) a family. Integration is more difficult than in the 1950s, he says. "It takes longer to be accepted."

Mr Engel from the housing department says many new arrivals speak the local Swabian dialect in its form of 100 years ago and they are puzzled about the number of English words now used in the German language.

Some disillusionment is inevitable as they adjust to their new homeland. "They come here and find the German they thought of no longer exists" - but, compared with Russia, they still prefer Haidach.

Bedfellows welcome in Italian politics

By Alan Friedman in Milan

GARY HART, Cecil Parkinson and former Japanese premier Susuke Uno should have been born in Italy. According to a survey published today in an Italian weekly magazine, all three would still be thriving politicians were they to stand as candidates from Milan, Rome or Naples.

The results of the opinion poll on the sexual mores of politicians, published in this week's issue of Epoca magazine, show that Italy, land of the Pope, the Church and the Vatican, clearly has the most permissive electorate in the western world.

Some 66.4 per cent of the Italians polled say they would continue to vote for a politician leader were he (or she) to be found to be having an extramarital affair. An even more substantial 74.6 per cent say a cabinet minister or other high-ranking politician should not be forced to resign from office just because of the odd sexual peccadillo.

And when asked to comment on the state of affairs in other western democracies, the Italians were equally unequivocal: more than 66 per cent say it is unreasonable that "important foreign politicians" should be made to stand down on account of their "sentimental adventures".

There is palpable sympathy among the Italians for Messrs Hart, Parkinson and Uno, not to mention former Greek Prime Minister Andreas Papandreu, plus a liberal dose of distaste that the man who served as Kennedy's special representative should be smeared merely because, as one Italian commentator put it yesterday, "he fooled around behind Jackie's back with neurotic frequency".

Perhaps there is nothing really new in this new Italian opinion poll: Italy is after all the nation which came to be known as "paradise in a case" to denote married couples who take extramarital lovers.

It is also the only European nation whose Foreign Minister - Mr Gianni De Michelis - has written a guide to 250 discotheques. Indeed Mr De Michelis is often photographed during a two-stop with a party girl in a night club, while Italy's new Deputy Prime Minister, Mr Claudio Martelli, is a notorious night owl.

Popularity of Norway's far right grows

By Robert Taylor in Stockholm

NORWAY'S radical right Progress Party looks set for a sensational performance in the country's general election in three weeks.

The latest opinion poll from the country's market-polling organisation, Opinion, published this weekend in the country's leading newspaper, Aftenposten, suggests Progress is storming ahead of the traditional Conservatives to become Norway's second biggest party.

According to the survey, Progress will receive 23.5 per cent of the votes, compared with only 17.9 per cent for the Conservatives. This would ensure Progress secured 35 seats in the next Parliament, with 81 for the Conservatives.

Such a result would be the highest upset in post-war Norwegian elections. Only four years ago, Progress won a mere 5.7 per cent of the vote and two seats in Parliament when the Conservatives secured 30.4 per cent support.

The Conservatives, under the lacklustre leadership of Mr Jan Styrer, face catastrophe in the election.

The populist appeal of Progress under its youthful-looking leader Mr Carl Hagen is now a serious threat to Norway's consensus politics.

The beleaguered ruling Labour Party under Mrs Gro Harlem Brundtland has only 31.6 per cent of the votes in the latest poll compared with 40.5 per cent in the 1985 general election. There is now a danger of political paralysis after Norway goes to the polls on 11 September.

Egyptian police arrest suspected coup plotters

POLICE have rounded up a group of Muslim militants suspected of plotting a coup in Egypt and sabotaging foreign interests, Attorney-General Gamal Shoman said on yesterday, Reuter reports from Cairo.

He said police arrested 41 Shia Muslims and were hunting 16 others suspected of planning to topple President Hosni Mubarak and to attack the interests in Egypt of Iraq, Israel, Kuwait, Saudi Arabia and the US. Egyptian Muslims are predominantly Sunni.

Mr Shoman said most of the suspects were trained in sabotage in Syria, Iran, Cyprus and India over the past two years. They had planned to launch an Iranian-style Islamic revolution in Egypt to topple the existing government, he added.

Investigations were continuing and no formal charges had yet been made.

Azerbaijan strike called

An unofficial political group in the Soviet republic of Azerbaijan has called a 48-hour strike to press its campaign for greater local autonomy and continued control over the disputed area of Nagorno-Karabakh. Reuter reports from Moscow.

The Azerbaijani Popular Front wants to close down the city's important oil prospects of oil workers joining the work stoppage were unclear.

Moldavian nationalists yesterday threatened to go on strike if their mother tongue did not supersede Russian as the Soviet republic's official language, Reuter reports from Kishinev.

Top Afghan general defects

An Afghan Army general who once directed President Najibullah's personal security force said yesterday he had defected, and claimed the Kabul government could not survive without Soviet aid. AP reports from Peshawar.

Major-General Mohammad Farouk Zari, 39, appeared at the Pakistani headquarters of Afghan anti-communist rebels. He is the highest-ranking former military officer the insurgents have ever presented publicly.

Western diplomats in Peshawar, near the Pakistani border with Afghanistan, confirmed the man's identity and that he had been an important security officer.

Montenegrin inflation rally

Some 30,000 people attended a rally in the Montenegrin town of Niksic yesterday to protest at rising inflation and poverty, AP reports from Belgrade.

Speakers at the rally, which was shown on national television, criticised the government of Premier Ante Markovic, which has emphasised the need to revive Yugoslavia's stagnating economy by encouraging market-oriented reforms.

Sri Lanka talks with radicals

Sri Lanka's prime minister yesterday said the government has begun negotiations with an array of radical groups to end violence associated with the two-year-old Sinhalese uprising, AP reports from Colombo.

Prime Minister Dingiri Banda Wijetunga said blood-letting in the once-peaceful island nation could not resolve the demands of any group.

At least 4,000 people have been killed since Sinhalese ultra-nationalists began a campaign against the Sinhalese-dominated government in July 1987.

China hits at British 'interference'

THE Chinese government has accused Britain of interfering in its internal affairs when a British official said Chinese troops should not be stationed in Hong Kong after the colony reverts to Chinese rule, an official report said yesterday, AP reports from Peking.

The criticism was sparked by comments last Monday by Mr Barrie Wigham, Hong Kong Secretary for General Duties, on the draft Basic Law, the British colony's constitution after it returns to Chinese rule in 1997.

"Recently, some British officials brazenly and flagrantly criticised and wantonly interfered in the work of drafting the Basic Law and even violated the regulations of the Joint Declaration" signed in 1984, the People's Daily quoted an unidentified Foreign Ministry spokesman as saying.

Under the Joint Declaration, Britain agreed to hand Hong Kong back to China.

The report did not quote Mr Wigham, but said his comments violated "the letter and the spirit" of the declaration and amounted to interference in China's internal affairs.

A senior Chinese official earlier this month said the Chinese army must be stationed in Hong Kong after 1997 to demonstrate Chinese sovereignty.

Worries about returning Hong Kong to China have mounted since Peking cracked down on a popular, pro-democracy movement with a military attack on demonstrators on June 3 and 4.

The government says fewer than 300 people died, but diplomats and witnesses say as many as 3,000 may have perished.

Britain has asked for a delay in setting the Basic Law, saying it needs more work, but China has refused. Britain is not involved in the drafting of the Basic Law by Hong Kong and China.

Colombian terror group threatens more killing

A GROUP claiming to represent Colombian drug barons vowed in a statement at the weekend that it will keep killing public figures. This came while police and troops were arresting some 4,000 people in a national crackdown on suspected drug traffickers.

The crackdown followed the assassination, at a rally on Friday near Bogotá, of Senator Luis Carlos Galán, likely candidate for the ruling Liberal Party in the presidential election next year.

His funeral in central Bogotá yesterday brought 50,000 people onto the streets, many shouting for the drug barons to be crushed.

Drug traffickers swore two years ago to kill Mr Galán, who wore a bullet-proof vest in public. He was attacked by a man armed with a machine-gun.

President Virgilio Barco said on national television that drug traffickers will be extradited to the US and their property confiscated.

The shadowy group, the Extraditables, had its threat to go on killing opponents of the drug trade - "now the fight is with blood" - broadcast by a main radio network and printed in one of the capital's main daily newspapers.

Richard Johns reports from Tegucigalpa, Guatemala: President Carlos Salinas de Gortari of Mexico and President Vinicio Cerezo of Guatemala agreed at a weekend meeting here to intensify collaboration against drug-trafficking.

Partly because of recent Mexican successes against the drug business, Guatemala has become a prime transshipment point for cocaine bound for the US, and a centre for cultivation of opium poppies and marijuana.

Mexico also undertook to respect the human rights of Guatemalan immigrants, legal or not. The flow of Central Americans seeking to reach the US is a constant trouble for Mexican authorities.

Mexico did not give into any demands for the removal from the southern Mexican state of Chiapas of some 20,000 documented refugees whom the Guatemalan army suspects of providing bases and support for guerrillas fighting in the north of the country.

W Germans 're-exported US lasers to Pakistan'

WEST Germany's ability to monitor its exports has come under close scrutiny following a report on the export of banned nuclear technology to Pakistan by the Hesse-based Neue Technologie (NTG).

Nuclear Fuel, the specialist nuclear industry publication, alleges in its latest issue that NTG imported from the US two high-powered lasers and then re-exported them two weeks later to the Pakistan Atomic Energy Commission for use in nuclear fuel manufacture.

The report suggests that the re-export in 1986 of the lasers, made by 50 per cent-owned subsidiary of General Electric, had been contrary to both US and West German export control regulations.

NTG, to date, has made no comment on the allegations.

The company first came to prominence at the end of last year when the Federal Prosecutor in the town of Hanau said he had opened an investigation into whether NTG had illegally exported nuclear materials to Pakistan, India and South Africa.

Now Mr Reinhard Hähner, the Hanau prosecuting attorney,

W Germans 're-exported US lasers to Pakistan'

says the investigation is shifting attention towards the US. It is understood that the US Justice Department is likely to be asked for assistance. Until recently, "we have not had sufficient grounds" to pursue the German companies' business in the US, "but that no longer seems to be the case", he said.

The US export control system appears, in this case, to have been as lax as the German system, so it is unlikely to cause the chorus of complaints about German complicity triggered by the Libyan chemical weapons plant row earlier this year.

The US authorities seem to have made no effort to verify whether NTG's end-user statement - which maintained that the lasers would remain in West Germany - was true. Lack of proper communication between the US and German authorities is also highlighted by the fact that long after investigations began in West Germany into Mr Rudolf Ortmaier, NTG's former technical director, the US Labor Department last year granted him a work permit.

Business link claim in Indian conspiracy case

THE case of conspiracy to murder, involving one of India's largest industrial corporations, Reliance Industries, took an unexpected turn at the weekend with disclosures of an alleged business link between Mr Mohan Katre, head of the country's Central Investigation Bureau (CBI), and Reliance.

Mr Kirti Ambani, public relations manager of Reliance, has been charged with conspiring to murder Mr Nussli Wadia, the head of Bombay Dyeing and a bitter enemy of Mr Dhirubhai Ambani, the head of Reliance.

Mr Kirti Ambani, who is not related to Mr Dhirubhai Ambani, is accused of having hired killers from the Bombay underworld to eliminate Mr Wadia.

The initial investigations of the case, which has immense political repercussions because of Reliance's close connections with Mr Rajiv Gandhi's administration, were carried out by the Bombay police. But the case was taken over by the CBI at government instructions.

The opposition has made repeated allegations that Mr Katre has stalled CBI investigations into alleged foreign exchange, licensing and fraud charges against Reliance. But the newspaper Indian Express, which backs the opposition

Business link claim in Indian conspiracy case

is supported by Mr Wadia, made disclosures at the weekend which alleged a closer link between Mr Katre and Reliance.

The paper claimed that Mr Katre's only son, Umesh, sold the substance LAB (linear alkyl benzene) for Reliance through a third company. It claimed that the company had earnings from Reliance of Rs 5.4m (208,000) a year.

The disclosures were made after Mr Maneck Davar, co-editor of a law magazine, approached Mr Umesh Katre as a supposed purchaser of LAB on behalf of a non-existent company. Mr Umesh Katre negotiated for him the purchase of three tonnes of LAB from Reliance, took an advance deposit, and arranged for the rest of the Rs 97,507 in cash.

Mr Mohan Katre said yesterday that his son was in business and that he had no responsibility for his affairs. Mr Umesh Katre is also agent for Birla's and Dalmia's, two other large groups, in selling chemicals.

Mr Davar taped conversations he had with Mr Umesh Katre and published in the Indian Express a signed letter from him confirming the contract.

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OVERSEAS NEWS

Testing time for Algerian reforms

Francis Ghiles looks at an undercurrent of tension and pessimism

SINCE last autumn's bloody riots, Algeria seems to have all but vanished from the headlines. But 10 months on from the worst violence since Algeria won independence in 1962, ferment and change continue in North Africa's largest country.

In February, a large majority of voters endorsed reforms proposed by President Chadli Bendjedid which called for a multi-party system and the end of the country's all out commitment to socialism.

There have been further - albeit sporadic and localised - outbreaks of violence during the past 10 months, and some strikes. But most of the time has been taken up with a fierce debate between those who wish to put reforms into practice and those who, for reasons of ideology or because they fear for their privileges, are doing all they can to thwart the head of state.

The absence of any tradition of reasoned debate has not made matters easier. Nor has the fact that people are often more intent on venting long silenced grievances about lack of jobs, housing and regular water supplies and denouncing past mistakes than in offering constructive suggestions.

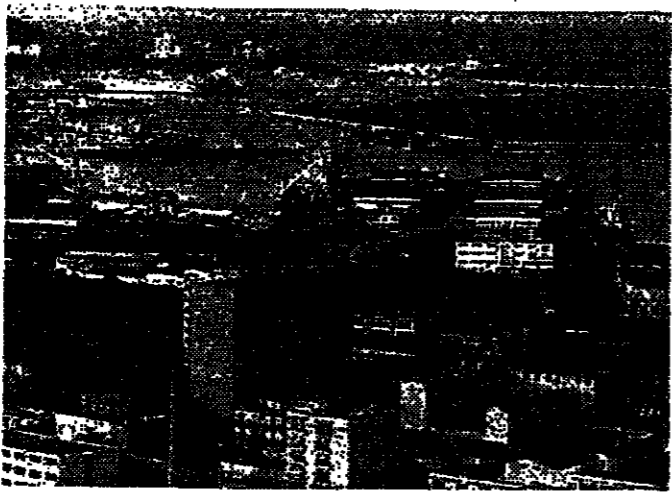
The extraordinary idealism which pulsed through Algeria in the 1960s and early 1970s has given way to an exhausted sulkiness.

The press, and not simply the weekly *Algerie Actualite* which has for years acted as a flagship for glasnost, has provided an increasingly open forum in which a broad range of Algerians have been able to express themselves.

Radio and television have also joined in, the latter's impact growing as it has taken to transmitting large extracts of passionate debates taking place in the National Assembly.

Mr Belaid Abdesselam, who was Algeria's much feared economic overlord throughout most of the years when the late President Boumediene ruled (1965 to 1978), recently broke a 10-year silence to denounce the economic policies of his successors and bemoan the abandonment of all reference to socialism.

And in the other corner, Mr Mohamed Boudiaf, one of the leaders of the fight against



Algeria's oil income, expected to rise by at least \$1bn to \$8.57bn, will enable more imports of spare parts and consumer goods, of which Algeria has been starved since 1986, through Algiers port

France, who has lived in exile for a quarter of a century, emerged to explain why he felt that the Front de Liberation National (FLN), which has held a monopoly of power for 27 years would find regenerating itself impossible.

The National Assembly, meanwhile, all of whose members belong to the FLN, recently concluded an extraordinary session debating bills which, as they become law, spell the end of an era.

Last month, it unanimously endorsed a bill which allows political parties and associations independent of the FLN to be set up. Many are already operating, none more actively than the two leagues of human rights.

Pointed questions are being asked about why those members of the security forces who were responsible for torturing hundreds of young people last October have not been brought to trial.

Hitherto unseen and unknown voices and faces are making their appearance on radio and television. The deputies have also passed a new electoral law and are preparing to discuss what many Algerian and foreign observers hope will be a more liberal joint-venture law.

The Assembly is has just voted a new press code which is far more restrictive than many observers had expected.

Existing newspapers, radio and television will remain under state control and all new publications will have to be in Arabic.

Those Algerians, especially among the more educated ones who a few months ago were keenly looking forward to the promise of liberalisation which the referendum carried are beginning to wonder how many of their compatriots, be they FLN activists or simply the mass of youngsters under 18 years of age are really interested in "democracy."

The authorities are not the only ones who are worried because they know that the greater measure of freedom of expression the country has enjoyed these past nine months has done nothing to alleviate the shortage of water and of many ordinary consumer goods, let alone provide more jobs or housing.

The intense resentment which is now spread out in the columns of the press is, if anything, fuelling a more open sense among Algerians that they have been betrayed by their rulers and that the country's oil wealth has been squandered.

Pessimism is fuelled by the fact that virtually no new younger faces have been brought into government. An unprecedented number of brighter, often foreign university educated "cadres" are seeking to emigrate.

The pressure exercised by Moslem fundamentalist activists is further alienating many among the professional classes, in particular women.

A couple of months ago an incident in Ouargla, 800km south of the capital deeply shocked the country. Religious fanatics burned down the house of a divorced woman whose lifestyle they claimed was lax, killing one of her two children in the process.

The culprits were arrested but freed a few days later by the police. A delegation of "moudjahida" (women freedom fighters), protested to the authorities, saying that they did not spill their blood between 1954 and 1962 to accept such expressions of intolerance today.

The Ouargla incident underlined how unwilling or powerless to act the authorities appear to be. Rocketing food prices during the month of Ramadan provided another clear illustration, this time of how those who have recently bought up state land and control the distribution circuits, whom ordinary Algerians nickname the "millionnaires des légumes" can hold the population to ransom.

President Bendjedid can at least draw comfort from the fact that Algeria's oil income will this year rise by at least \$1bn to \$8.57bn and could move even higher if the price of oil remains steady, thus allowing for more imports of spare parts and consumer goods, of which Algeria has been starved since 1986.

The successful conclusion of negotiations to raise SDR470.5m from the IMF on minimal conditionality and the strong support provided by France, Italy, Spain and Japan to Algeria's able Minister of Finance, Mr Sid Ahmed Chazal have helped rebuild a much greater measure of confidence among Algeria's foreign creditors in the country's ability to avoid being forced into rescheduling its foreign debt of \$30.2bn.

The present tense uncertainty and continuous debate is meanwhile bound to continue until the special FLN party conference called for the end of October. But, looking back on the months since last autumn's upheaval, even the pessimists can say "so far, so good."

By-election win for S Korean ruling party

By Maggie Ford in Seoul

A GOVERNMENT party candidate has won a convincing victory in a central Seoul by-election and the result may point to changes in the structure of South Korea's opposition.

Mr Rha Woong Bae, a moderate former economic minister, polled 45,187 votes. He was 10,000 ahead of the runner-up, Mr Lee Yong Hee of the Party for Peace and Democracy led by Mr Kim Dae Jung.

The result surprised observers, who had expected a close three-cornered race between Mr Rha, Mr Lee and a candidate of the opposition Reunification Democratic Party led by Mr Kim Young Sam. The RDP candidate was well behind Mr Lee of the PPD, with only 22,000 votes. Middle-class voters apparently transferred support to the ruling party.

The result shows that the ruling Democratic Justice Party, though not popular, is capable of winning well, especially if it fields good candidates.

The result will also give some satisfaction to Mr Kim Dae Jung, who has been under strong attack by the security forces for alleged links to North Korea. Despite what he described as a "sneak campaign", support for his party held up strongly.

The result will aid the efforts of President Roh Tae Woo to direct the country into a more democratic mould without instability. His team will welcome the addition of Mr Rha, a former professor with substantial Government experience.

The main losers are the two smaller opposition parties. The result does not change the line-up in the National Assembly, where the ruling party lost its majority last year, but will tend to confirm Mr Kim Dae Jung's position as the main opposition leader.

An independent newspaper reflecting the views of conservatives in power during the previous government of former President Chun Doo Hwan is to be started in South Korea.



Israeli soldiers yesterday check Palestinians' identity cards required for them to leave Gaza Strip

Gazans heed calls to boycott Israeli security card system

By Tony Walker in Jerusalem

PALESTINIAN activists demanding that Gaza Strip workers boycott employment in Israel to protest against the introduction of new security cards, appear to have won the first round in a "tug of wills" with the Israeli authorities.

By late yesterday, only a small trickle of Arab workers had crossed into Israel under the new system, which came into force on Friday. On a normal Sunday, the first day of the working week, up to 50,000 people, most of them going to their jobs, leave the Gaza Strip for Israel.

The authorities introduced the new magnetic card system - 60,000 cards have been issued to Gazan men - in an effort to tighten security in Israel itself.

Gaza Strip residents who have a criminal record or are known political activists are not eligible for the cards, nor are those who have not paid fines and taxes.

Activists, including masked

youths, have been confiscating cards in an effort to enforce calls for a boycott. The Israeli army claimed that a Gaza man was killed on Saturday night when he refused to give up his magnetic card.

The man was one of five Palestinians who died in the continuing violence in the occupied territories at the weekend. The deaths take numbers of Arabs killed to 603 since the uprising against Israeli military rule began in December, 1987.

Calls by the leadership of the 20-month uprising for Gazan workers employed in Israel to withhold their labour is part of a remorseless struggle for control being waged between the two communities.

The response of West Bank workers employed in Israel to a call to strike for a week in solidarity with their Gazan counterparts was reportedly mixed. Up to 200,000 Arab workers, most of them employed in low-paid jobs, from both the Gaza

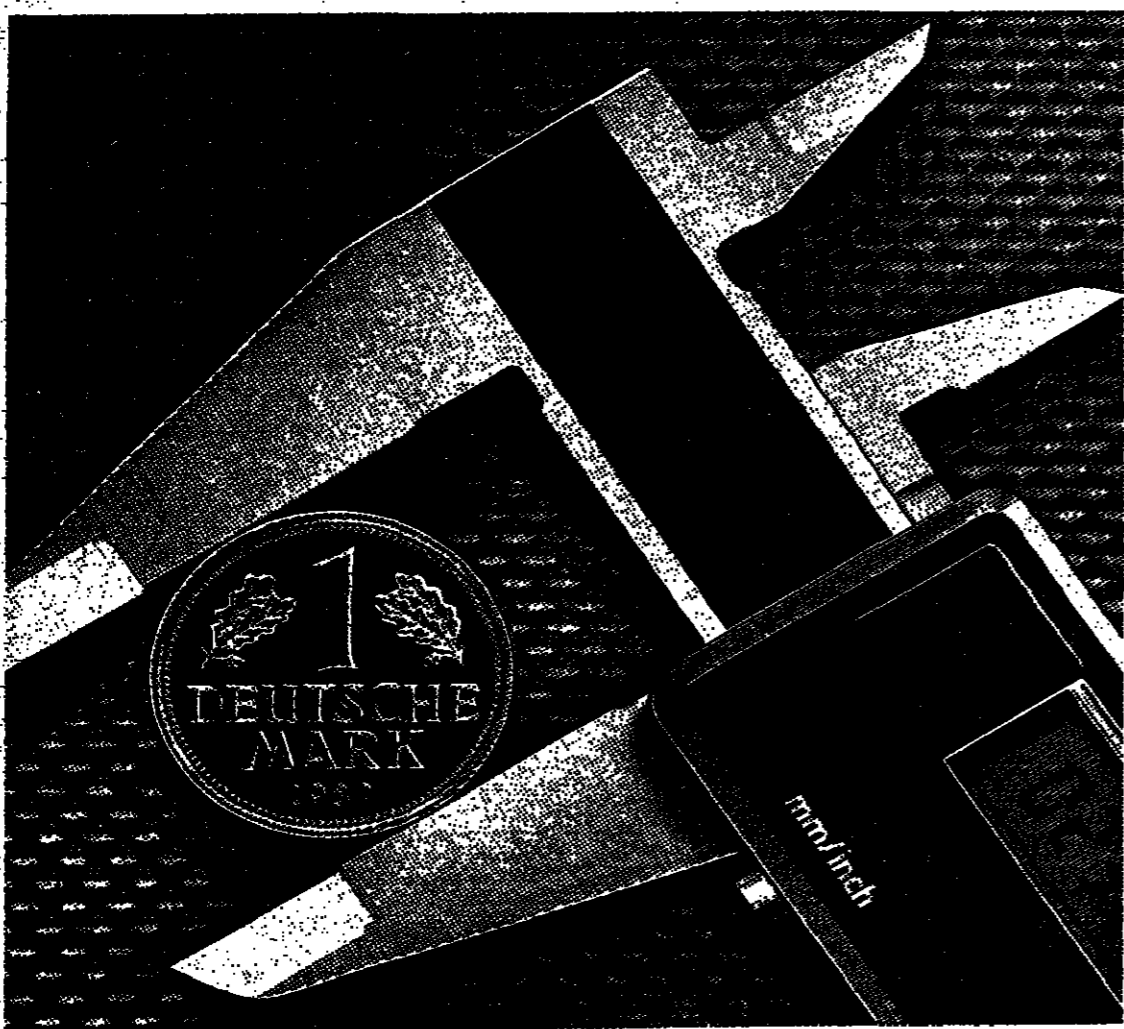
Strip and the West Bank, normally travel to work in Israel each day.

Since soon after the start of the uprising, Palestinian activists have been urging Arab workers to cease employment in Israel. But in the impoverished Gaza Strip and in the West Bank jobs are scarce. Arab workers dominate the construction sector in Israel.

Israel has protested to Jordan through the US for allowing recent Iraqi reconnaissance flights close to the Israeli border.

Israeli reports say that Iraqi aircraft flew at least two missions along Jordan's border with Israel. A spokesman for Mr Yitzhak Rabin, Israel's Defence Minister, refused to comment on the reports.

Israel fears that Iraq, with the winding-down of the Gulf war, will now become more active in other Arab theatres. Iraq's growing involvement in the Lebanon conflict is a cause of concern in Israel.



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SIEMENS

Information for Siemens shareholders

Growth on all fronts

In the first nine months of the current financial year (1 October 1988 to 30 June 1989), Siemens recorded double-figure growth in both orders and sales. A favourable economic climate

contributed to widespread growth in almost all business sectors and geographic regions. Net income after taxes rose 12% to £359m.

New orders

Siemens, comprising Siemens AG and its consolidated German and international companies, booked new orders of £15,769m during the reporting period, an 18% increase on the same period in 1987/88. After a relatively poor intake last year, orders placed in Germany have now climbed 19% to £6,831m. International orders rose 17% to £8,938m and account for 57% of the total. It is noticeable that this growth extends throughout the company. Major orders were booked by the KWU,

Telecommunication Networks and Security Systems, and Energy and Automation Systems groups. The latter won a large contract from the Spanish national railway, Renfe, to fit out 75 locomotives.

In £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
New orders	13,387	15,769	+18%
German business	5,756	6,831	+19%
International business	7,631	8,938	+17%

Sales

Siemens' worldwide sales increased 11% to £14,547m. International business grew by 16% to £7,618m and sales in Germany have accelerated and are now 6% higher at £6,929m; the healthy order intake will bring a further increase in sales over the next few months. Despite this progress, sales for 1988/89 as a whole will be only

marginally higher than last year, which saw the final billing of two large power stations compared with only one this year.

In £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
Sales	13,126	14,547	+11%
German business	6,563	6,929	+6%
International business	6,563	7,618	+16%

Employees

As at 30 June 1989, Siemens had 364,000 employees worldwide, an increase of 11,000 or 3% over the previous year-end (30 September 1988). Employees outside Germany rose by 7,000 to 137,000, due mainly to the consolidation of acquisitions (including Siemens-Bendix Automotive Electronics of Detroit). A number of our businesses in Germany also took on additional staff to keep pace with higher demand, so that our German work force, including the newly integrated

Bergmann Kabelwerke AG, rose by 4,000 to 227,000. Employment costs increased 8% to £6,214m.

In thousands	30/9/88	30/6/89	Change
Employees	353	364	+3%
German operations	223	227	+2%
International operations	130	137	+5%

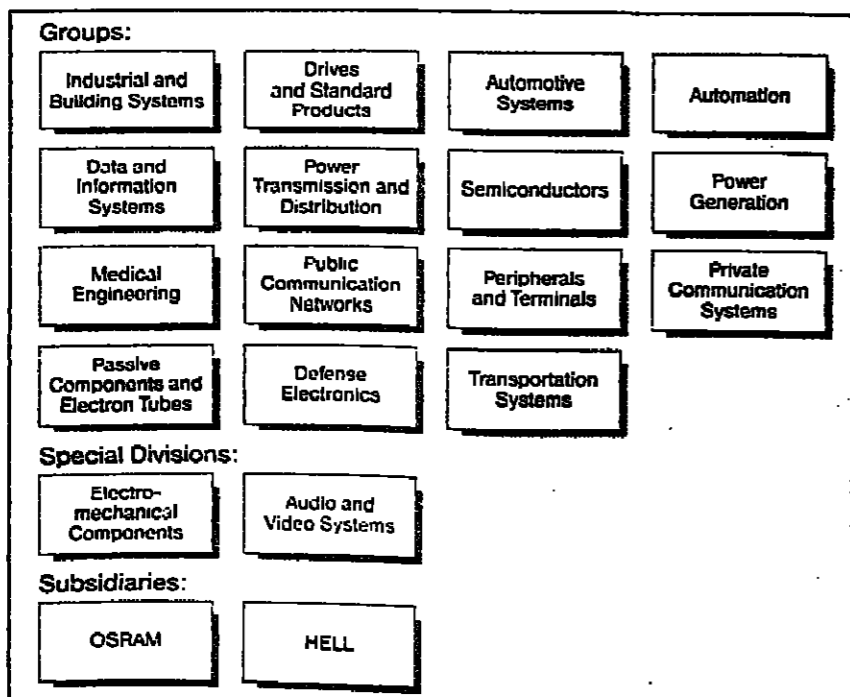
In £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
Employment costs	5,763	6,214	+8%

Capital spending and net income

Capital spending at £1,091m was 22% higher than in the first nine months last year. This sharp increase in the first three months was partly due to the uneven distribution of capital projects in 1987/88. Net income rose by 12% to £359m, compared with £320m during the same period last year.

In £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
Capital expenditure and investment	892	1,091	+22%
Net income after taxes	320	359	+12%

All amounts translated at Frankfurt middle rate on 30/6/1989: £1 = DM 3.026.



Siemens restructures its organization

From the beginning of the next financial year, 1 October 1989, Siemens will adopt a new structure. The existing seven large operating groups will be re-organized into 15 units and two independent businesses as shown in the table. These are joined by two existing subsidiaries, Osram GmbH and Hell GmbH. The new units are sharply focused in terms of technology and customers. With a flatter hierarchy and shorter decision-making chains, Siemens has redesigned its organizational structure to prepare for the challenges of the global market in the 90s.

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OVERSEAS NEWS

Hawke threatens pilots with legal action over stoppages

By Chris Sherwell in Sydney

AUSTRALIA'S pilots, under attack from the Government, trade union leaders and public, must decide today whether to continue a campaign of industrial action which has thrown domestic flights into chaos and threatens the centralised system of wage-determination.

Yesterday Mr Bob Hawke, the Prime Minister, said the pilots faced possible legal action by the federal government. His warning followed talks with executives of the airlines and reinforced a similar ultimatum on Saturday from the Industrial Relations Commission, the main arbitration body, which ordered a resumption of normal working by 4 pm today.

The pilots, who are seeking a pay rise averaging 29 per cent, escalated their campaign on Friday by deciding to work from 9 am until 5 pm daily. A week earlier they conducted 12-hour "rolling stoppages" in

different cities over a period of four days.

The dispute has added to the malaise infesting Australia's over-regulated and over-priced domestic airline system, which has recently been debilitated by disputes involving air traffic controllers. Its wider significance, however, is that it shows a group which dislikes being part of the traditional wage-fixing system trying to break out of it.

If it succeeds, other unions in the aviation industry say they will follow suit, jeopardising the carefully-constructed latest version of the wage-restraint "accord" between the Labor Party government and the trade union movement. That prospect is anathema to the Government and the leadership of the trade union movement as well as the airlines, which would rather grant the lower increases under the accord.

The pilots are relatively privileged "workers". They claim to have lost ground over the past six years, but their average pay of just under \$50,000 (£29,000) a year means the rises they are seeking are higher than national average earnings. They say they should be treated like other professional groups outside "the system", such as judges or MPs, and are apparently ready to risk losing the protection enjoyed by workers in the system.

Last week Mr Paul Keating, the federal Treasurer, said the pilots were following a "very foolish and risky" course. The Government by Friday was backing the airlines' application to the Industrial Relations Commission to cancel the pay and conditions agreement with the Australian Federation of Airline Pilots. The full Commission considered the matter further on Saturday and set today's deadline.

Tourism leads exchange earners

By Chris Sherwell

TWO years ago, coal was king in Australia. Then in 1986 the country re-took the sheep's back. This year, for the first time, tourism is the country's largest foreign exchange earner.

A breakdown of balance of payments figures released earlier this week shows earnings from tourism at \$66.2bn (£22.8bn) for the 12 months to June 1989 - compared with \$56bn brought in by wool exports.

After the quarry and farm, it is now the turn of the hotel to lead the fight against Australia's yawning current account deficit of \$37bn-£12.8bn.

According to the Bureau of Statistics, \$4.7bn of the \$66.2bn total came from spend-

ing by non-residents on goods and services in Australia, and the remaining \$61.5bn from "passenger services" - air and shipping revenues from non-residents.

Mr Clyde Holding, the Tourism Minister, was cock-a-hoop yesterday, seizing on the trend to rebuke at critics who say tourism is waning after last year's bicentennial and Expo '88 excitement.

Latest statistics show that Australia has suffered a slowdown in tourist arrivals - hardly surprising after the unsustainable rises of 1988. For the 12 months to June 1989, international arrivals increased 12 per cent, or about half the pace of the previous year.

The bleaker fact is that, in the first half of 1988 arrivals were actually down 8 per cent on the record 1.1m visitors in the first six months of 1988, when the bicentennial celebrations were at their peak.

The principal source of the decrease was New Zealand, which showed a decline of almost 14 per cent. This reflected the fact that New Zealanders were enthusiastic visitors to Expo '88 in Brisbane.

The Australian Tourist Commission says forward bookings lead it to expect stronger growth later this year. But it is a moot question whether Australia's fastest growing industry can consolidate its position above more traditional earners.

ANC 'seeks pragmatic position'

By Nicholas Woodworth in Harare and Michael Holman in London

THE African National Congress (ANC) of South Africa and other African leaders, meeting in Harare today, hope to reach agreement on a document setting out the organisation's terms and objectives, in the case of the Frontline States agreeing to constitutional talks.

The meeting, under the aegis of the Organisation of African Unity (OAU), will have President Hosni Mubarak of Egypt in the chair and will come a week before a scheduled meeting of President Kenneth Kaunda of Zambia and Mr F.W. de Klerk of South Africa, the president, at which the prospect of such talks will be discussed.

The document, yet to be disclosed, is the product of consultations between the ANC and groups within South Africa. It is thought to reflect a pragmatic stance, urged on the ANC during talks with African leaders, including President Kaunda and President Joaquim Chissano of Mozambique.

The ANC has taken into account the views of the Soviet Union, the organisation's main backer. Moscow has been making clear it has misgivings about the ANC's military strategy, has advocated a mixed economy, and said that white fears about the impact of majority rule must be allayed.

At the meeting today, participants will review a paper drafted by the seven African front-line states to outline their response to the situation in the region. The paper is based on a document drawn up by the ANC so as to stimulate debate on the question of negotiations with Pretoria.

Issues covered in the ANC document include preconditions and mechanisms of negotiation; the question of who among anti-apartheid groups might take part in talks; sanctions and the use of violence; and the role of the international community.

"We (the ANC) have adopted a regional, unified position with the front-line states," Mr Thabo Mbeki, ANC Director for International Affairs, said. "I am sure there will emerge a common position with the OAU that will not be in contradiction with what the ANC thinks."

Mr Mbeki said the ANC's position on preconditions to negotiations with Pretoria had not changed. These include the release of political prisoners, the ending of the state of emergency in South Africa, withdrawal of troops from the townships and an end to bans of political organisations.

"Nothing has happened to demonstrate that the regime has arrived at a position where it seeks negotiation. That doesn't mean we shouldn't put forward a demand for a political resolution. We are ready to negotiate tomorrow," Mr Mbeki added.

Mugabe to allow takeover of white-owned land

By Tony Hawkins in Harare

PRESIDENT Robert Mugabe's government is to amend Zimbabwe's independence constitution next year to allow the compulsory acquisition of white-owned land, where necessary. It is his most explicit statement yet on a new land resettlement policy.

In three speeches in the past week, President Mugabe has climbed aboard the land acquisition bandwagon started by Mr Joshua Nkomo, long his political rival but now a colleague in government.

Mr Nkomo, leader of the ZAPU wing within the ruling coalition, has been warning white farmers they must make more land available to landless peasants, especially in his home territory of Matabeleland.

President Mugabe has taken up the theme, which is politically attractive for a government that has lost enormous public support in the past 18 months, and which faces general elections before 1990 ends.

Mr Mugabe said the Government was not happy with the land resettlement programme which to date has resettled only 62,000 families out of a projected 162,000, all of whom were supposed to have been provided with new land by

1985. "We need more land and the land has to come from the commercial sector," he said.

Zimbabwe has highly inequitable pattern of land ownership whereby the country's 4,200 commercial farmers, nearly all of them white, own the bulk of the best agricultural land.

But because they also produce some 80 per cent of marketed agricultural export, any land redistribution policy will have to be carried out carefully if economic disruption is to be avoided.

At the Lancaster House constitutional conference 10 years ago, it was agreed land could be purchased only on a "willing seller willing buyer" basis. But because insufficient farm land has been made available, the Government plans to amend the constitution to provide for compulsory acquisition. This can be done next April.

The President told a meeting at Gutu in the Midlands region that the willing-seller willing-buyer formula would be dropped in 1990 as soon as the relevant constitutional clause expired.

Initial emphasis would be on absentee landlords and farms which were not being fully utilised.

Sudan peace talks open

SUDAN'S NEW military government and the rebel Sudan People's Liberation Army (SPLA) opened preliminary peace talks in Addis Ababa at the weekend. The move comes against the background of a widening divide between the two sides, writes Julian Ozanne.

The meeting, aimed at finding a peaceful solution to the country's six-year-old civil war, is the first to take place

between rebels and the military junta led by General Omar Hassan Ahmed al-Bashir, who seized power in a coup d'état on June 30.

In the past few weeks, several meetings between the two sides have fallen through. The talks come in the wake of a scathing speech made last week by Mr John Garang, the SPLA leader, which highlighted the growing gulf between the two sides.

SHIPPING REPORT Higher rates expected

By Kevin Brown, Transport Correspondent

RATES for very large and ultra-large crude carriers hardly moved in the Middle East loading area last week, but brokers said some improvement was likely soon.

Owners were fixing ships in the 250,000-260,000 deadweight tons class at about New World-scale 43.5 for both eastern and western destinations for early

September lifting.

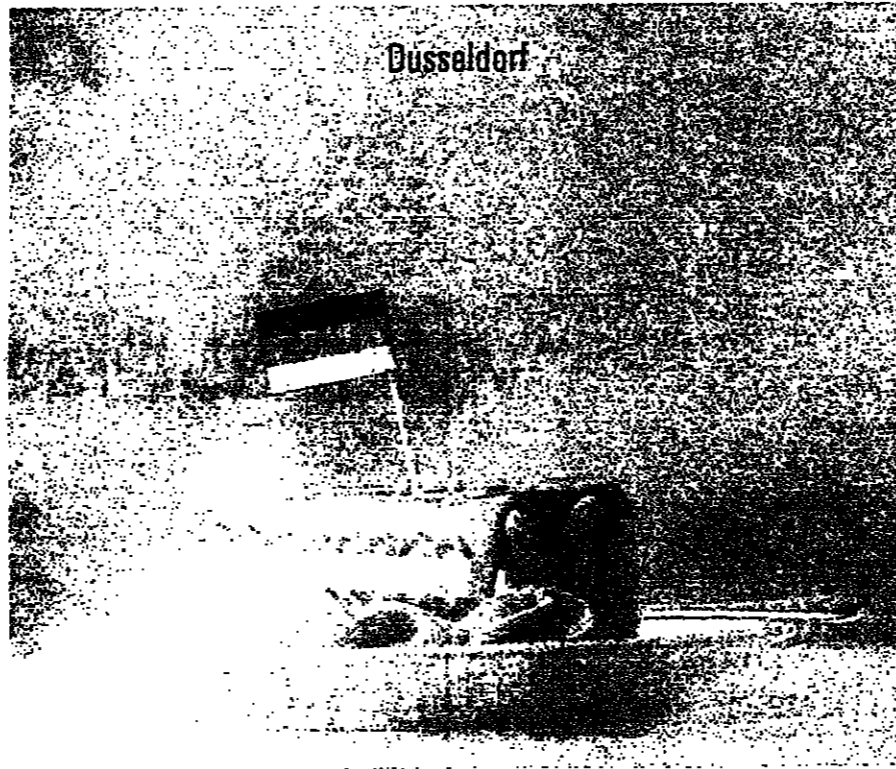
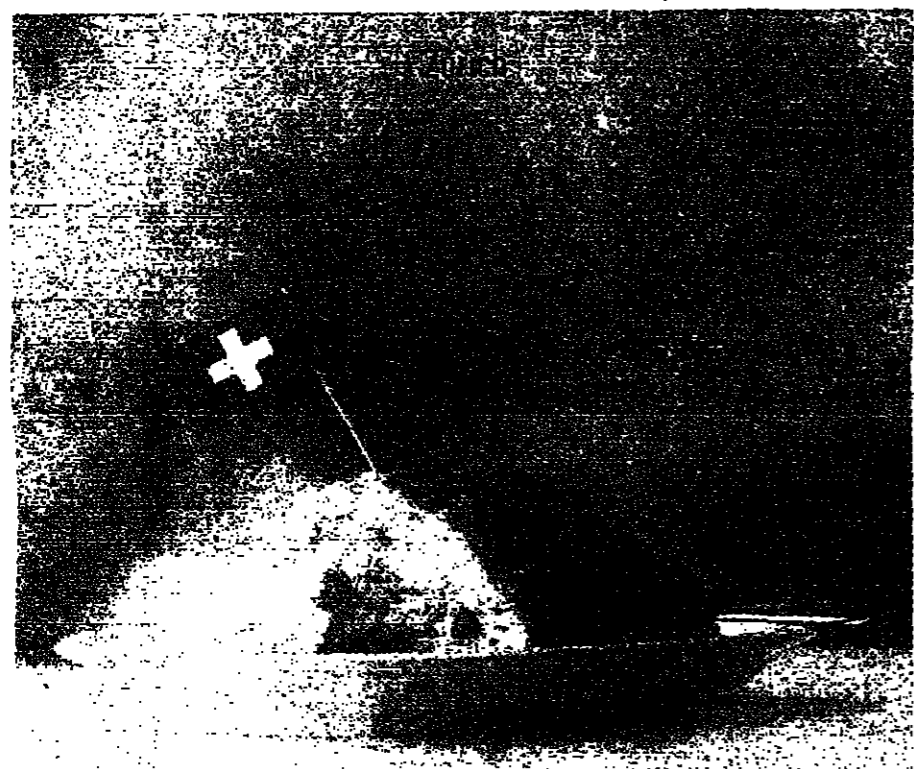
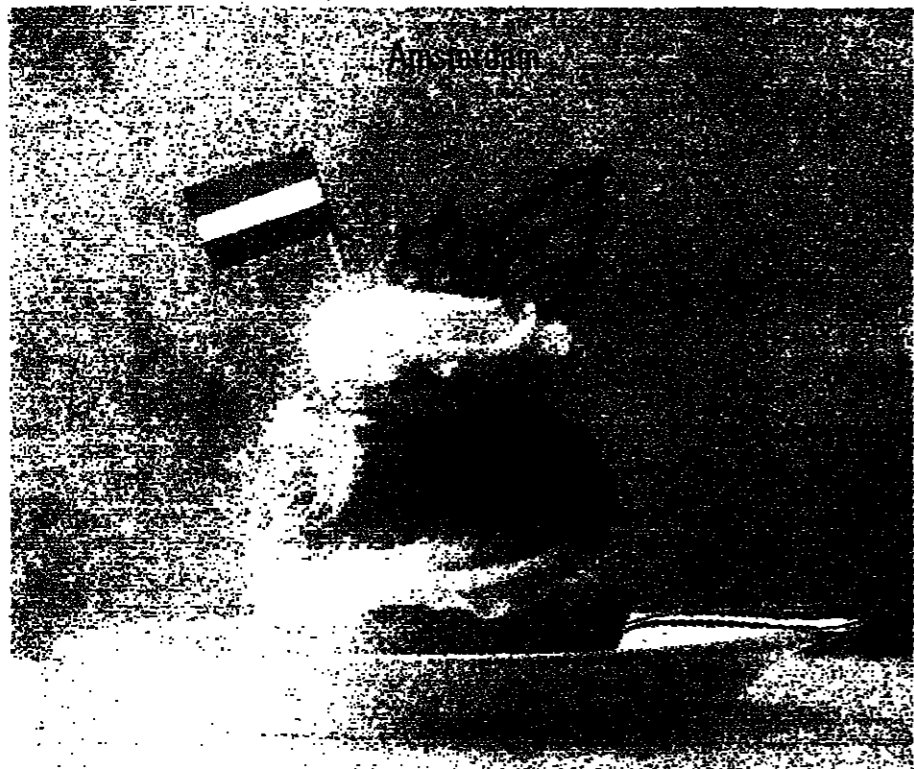
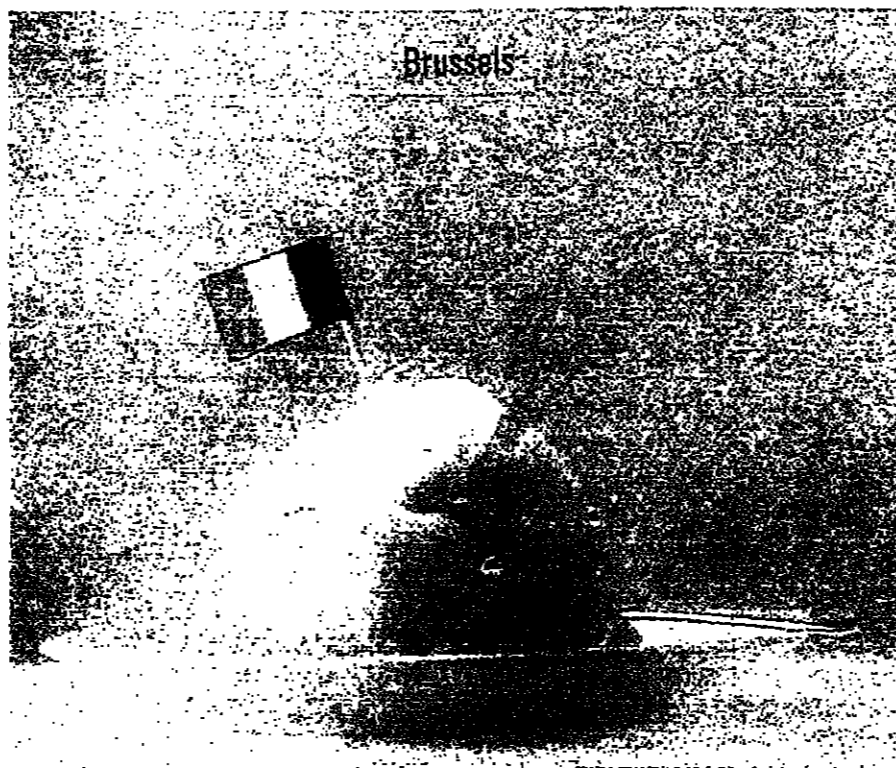
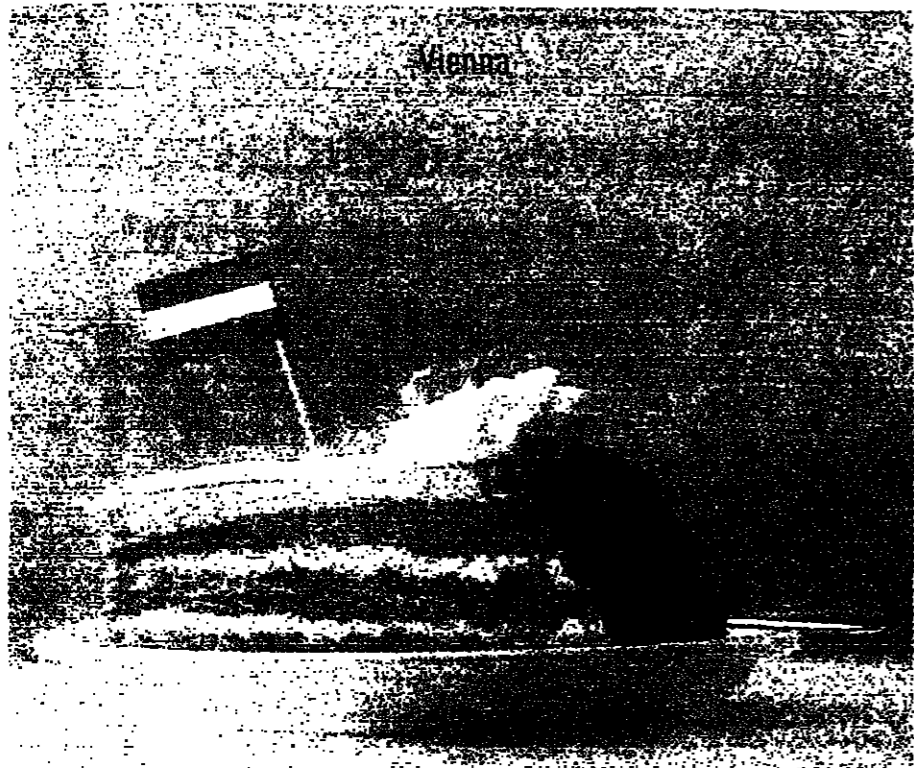
ULCCs were being fixed at about NWS 37.5 for similar voyages, with smaller ships in the 80,000-90,000 dwt class at around NWS 30 to the East.

Large class vessels were attracting few inquiries. A ship of 60,000 dwt was fixed at NWS 155 to the Far East, early September.

WORLD ECONOMIC INDICATORS

FOREIGN EXCHANGE RESERVES (US\$m)					
	June '89	May '89	Apr '89	June '88	
US	31,517	26,234	20,731	10,793	
UK	34,494	36,968	39,037	37,274	
W Germany	51,105	50,682	51,384	56,438	
Japan	82,855	89,282	83,471	81,304	
Belgium	8,618	8,558	9,154	7,465	
Netherlands	14,256	13,992	13,155	12,980	
Italy	37,345	37,270	37,233	24,838	
France	May '89	Apr '89	Mar '89	May '88	
	22,797	23,054	22,572	22,299	

Source: IMF



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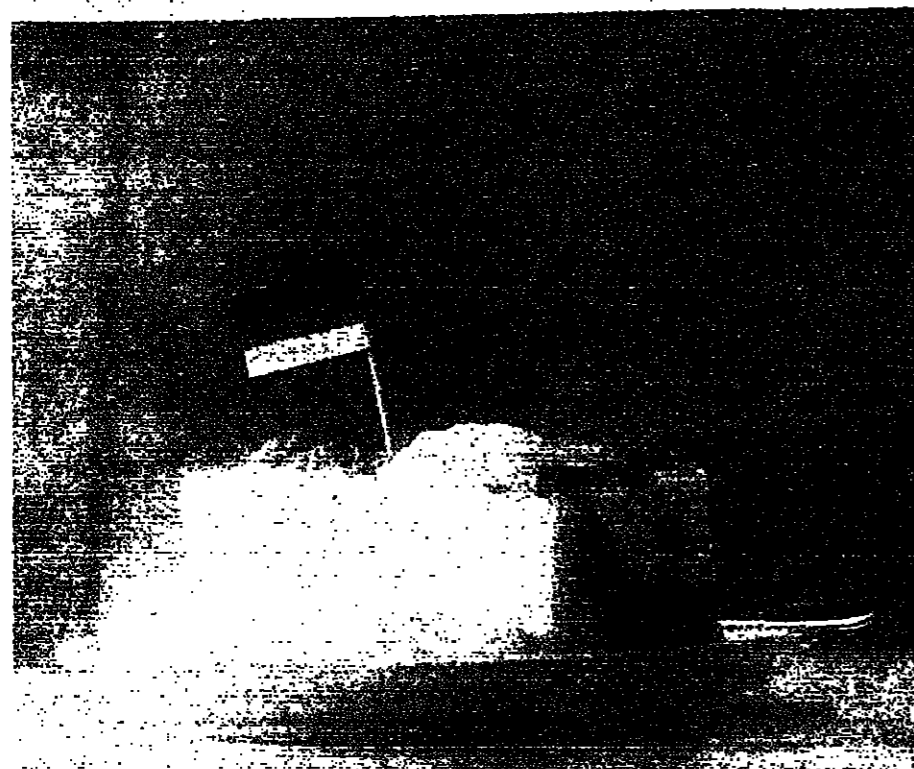
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UK NEWS

Water groups in £8bn funding plan with banks

By Stephen Fidler, Euromarkets Correspondent

THE 10 UK water authorities have advanced plans to raise a total of £8bn of working capital from international banks, in the next stage towards their privatisation, which is planned for November.

The fund-raising exercise, which so far has been carried out quietly, is one of the largest conducted in sterling and is sensitive because of its potential to damage a smooth privatisation.

The funds are expected to be at the companies' disposal by the end of next month. British and foreign banks bidding to arrange the credits were provisionally advised late last week which banks would be favoured to raise the funds.

Each water authority invited five banks to bid to raise a six-year credit, some of which will be used as standby finance and may not be drawn. However, although the mandates have been informally awarded, bankers expect significant competition among them which could change the final decisions.

In the weeks ahead, the authorities will try to iron out potentially embarrassing differences in terms, which could be taken to imply that banks consider some authorities far bigger risks than others.

While some credit differentiation is expected among authorities, large discrepancies in the terms of the loans could, from the Government's point of view, send potentially undesirable messages to potential individual investors. Thames Water, one of the authorities

raising the largest individual credits of £1.5bn, is rated by most bankers more highly than many of the others.

Taken together, the financings comprise one of the largest fund raising exercises from banks yet undertaken in sterling. Because of new international banking regulations, banks are also less keen to provide this type of standby financing than they were a couple of years ago.

Nevertheless, most bankers foresee no difficulties in the financing being raised and report aggressive bids from some banks, implying favourable terms for the borrowers.

Some banks, however, have already indicated to the water authorities that they will not join financings which they consider too tightly priced.

Banks justify aggressive bidding by pointing to the terms under which the authorities are set up. While the Government has agreed to cancel the existing debts of the water authorities, it has insisted that they be self-financing after privatisation.

The Government has also guaranteed that the prices the authorities, which have a natural monopoly, charge over the coming decade will exceed the rate of inflation.

On the other hand, the authorities have been starved of capital investment for years. They face huge mandatory capital costs, and some can expect high spending to improve water quality and deteriorating sewerage networks.

BA braces for more disruption in dispute

By Jimmy Burns, Labour Staff

BRITISH Airways last night appeared to be bracing itself for further disruption today in the cabin staff dispute which has led to cancellations of domestic and European services over the weekend.

The company estimated that by last night about 40 per cent of its 3,000 short-haul cabin staff had refused to give a written assurance that they would work normally, even though the issue which sparked the dispute - the sacking of an air stewardess - has not been resolved.

The main area of disruption today is likely to be Manchester airport, in the north west, where 24 flights to London and several European destinations were cancelled yesterday after 280 cabin staff refused to sign the letter demanded by the company.

Although most services from Heathrow yesterday appeared to be returning to normal, officials of the Transport and General Workers' Union indicated that the dispute could spread following last Friday's 24-hour strike.

The strike was called in support of an air stewardess who was dismissed in January for alleged irregularities in the conduct of an in-flight bar. The TGWU is demanding her reinstatement.

Some BA cabin staff yesterday said that even the more moderate members of the union were now angry with what they regarded as the company's determination to secure an effective no-strike deal.

One BA stewardess said last night: "It is blackmail by the company and this is escalating the dispute as people feel threatened. If it wasn't for the company's action we would all be working normally now."

BA has warned its cabin staff that they will face further disciplinary action if any of them speaks to journalists.

Yesterday the company gave no indication that it was prepared to go back either on its insistence on written assurances of normal working from its employees or its decision to sack one of its employees.

Barlow Clowes liquidation may cost more than £10m

By Richard Waters

THE LIQUIDATION of Barlow Clowes, the former investment empire of Manchester businessman Mr Peter Clowes, looks set to cost more than £10m.

Little over a year after the collapse, the liquidators have earmarked nearly £8m for costs, and further large legal and accountancy fees are inevitable in the months ahead.

Winding up the group's off-shore arm, Barlow Clowes International, has cost nearly £5m so far, according to papers lodged with the High Court in Gibraltar.

The liquidation cost of the UK arm of Barlow Clowes, meanwhile, could eventually reach £3m. The High Court in London permitted the liquidators to hold this amount back from a payment to investors earlier this month, although some of the money may be returned if it is not needed to pay for legal action in the future.

The final costs of the liquidation of the offshore fund will be considerably more than £5m.

Besides the work to be done in unravelling the affairs of BCI, which is still some way from completion, legal action is being taken or considered on a number of fronts.

Action is being taken against Mr Clowes and his wife, Pamela, as well as a number of Mr Clowes' former business associates. The liquidators are also expected to decide within the next two months whether or not to sue Barlow Clowes' advisers and bankers, which would also add to the bill.

Mr Nigel Hamilton of Ernst & Whinney, one of two joint liquidators, refused to discuss the figures. "We report to the court. It's not something we think ought to be handled about at the present time."

However, he added that whatever costs had been incurred so far would be due to a number of firms of lawyers and accountants, which had committed substantial resources to the liquidation. At one time, Ernst & Whinney had 50 people involved on Barlow Clowes, he said.

"There has never been any denial of the number of people needed on the case," he said.

The accountants and solicitors involved are paid by the hour. For those with experience, this is likely to top £100 an hour each, while partners in the large accountancy and law firms cost considerably more than this. In addition, there are items such as travel and accommodation as well as fees to the barristers, advocacy lawyers, who have given legal advice or taken part in the civil hearings to date.

The near-£5m costs so far of the BCI liquidation accounts for between 8 and 9 per cent of the money expected to be recovered from the off-shore fund. The liquidators' latest estimate is that they will collect £55m-£60m of the money originally invested.

The £5m held back from the UK fund is equivalent to 8 per cent of the money actually recovered by the liquidators.

They have paid out the other £34.6m to the fund's investors.

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Congress change mooted

THE TUC congress, the annual meeting of the union federation which meets in two weeks, is to consider ending the tradition of meeting annually and replacing it with a biennial congress, writes Charles Leadbeater.

The move to reconsider the role of the annual congress, which sets TUC policy for the year ahead, will be made by Cohse, the health service

union, according to the final agenda for the congress published today.

Cohse has submitted an amendment which says: "The future role, format, frequency and duration of congress should be reviewed."

The amendment says the review should include the feasibility of having more infrequent congresses.

Financial services perks attract staff

By Christopher Parkes, Consumer Industries Editor

FINANCIAL services companies are attracting marketing staff from their traditional jobs market among consumer goods makers by offering higher pay and perks such as subsidised mortgages, according to Hay Management Consultants.

Branch managers with at least five years' experience appear to be the most susceptible to temptation, the London-based consultancy says in a report just published.

Median base pay at this level is around £17,700 a year in consumer goods and more than £20,000 in the financial services sector.

Market researchers are also in demand, the report adds. In the year to the end of May, the salaries of those working in financial markets increased by 10.5 per cent, while those elsewhere earned some 8 per cent more.

More than half the financial services organisations paid marketing staff fixed bonuses, compared with just 20 per cent in consumer industries.

However, consumer companies provided better cars and most paid for private petrol consumption.

Although base salaries were consistently higher in financial services - about £40,000 for a marketing manager with 10 years' experience compared with £35,000 - the difference was reduced when total packages were compared in cash terms.

Both sectors were concerned about career progression and development as well as the issue of age, the report notes.

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Profit-pay scheme 'limited'

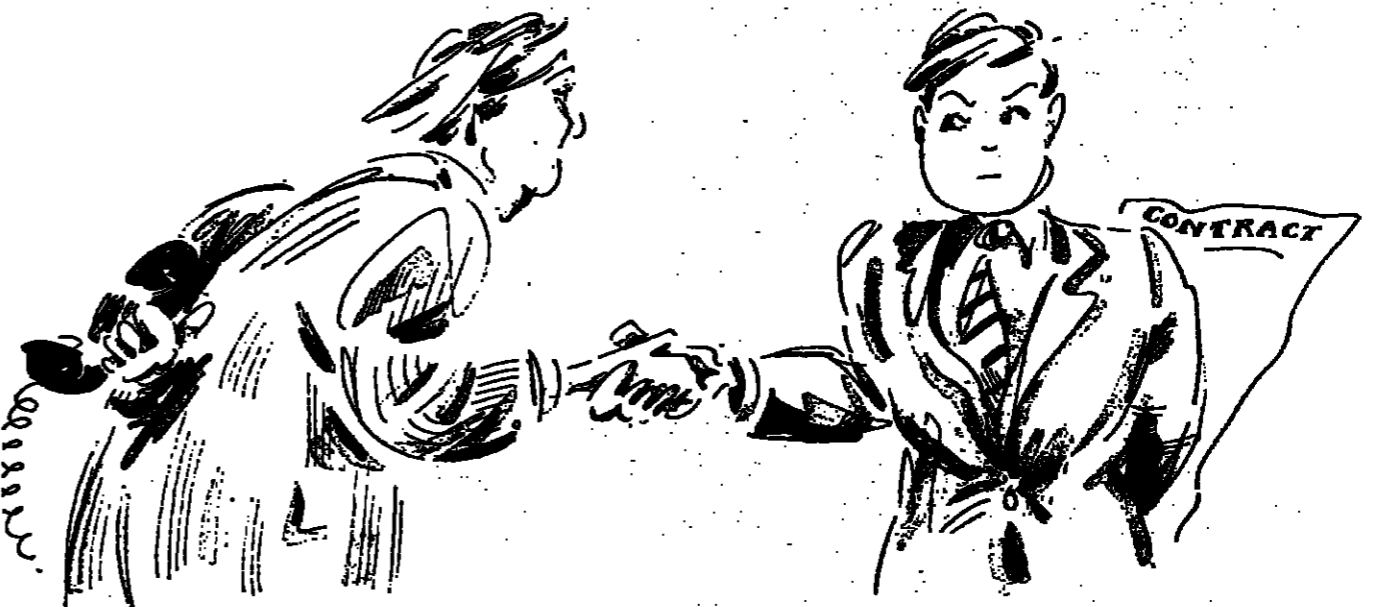
THE extent of the Government's profit-related pay scheme remains limited despite efforts at making it more flexible, writes Jimmy Burns.

This is suggested by Incomes Data Services, the pay research group, which has examined the latest Inland Revenue information on the PRP scheme, enacted in July 1987 under the second Finance Act 1987.

IDS indicates that the rate of registration of new companies under PRP has slowed since companies adopting the scheme began to register with the Inland Revenue in September 1987.

Inland Revenue figures show that 784 company schemes were registered between September 1987 and September last year. By June this year this year, the number of company schemes registered had risen to only 962, covering 129,000 employees.

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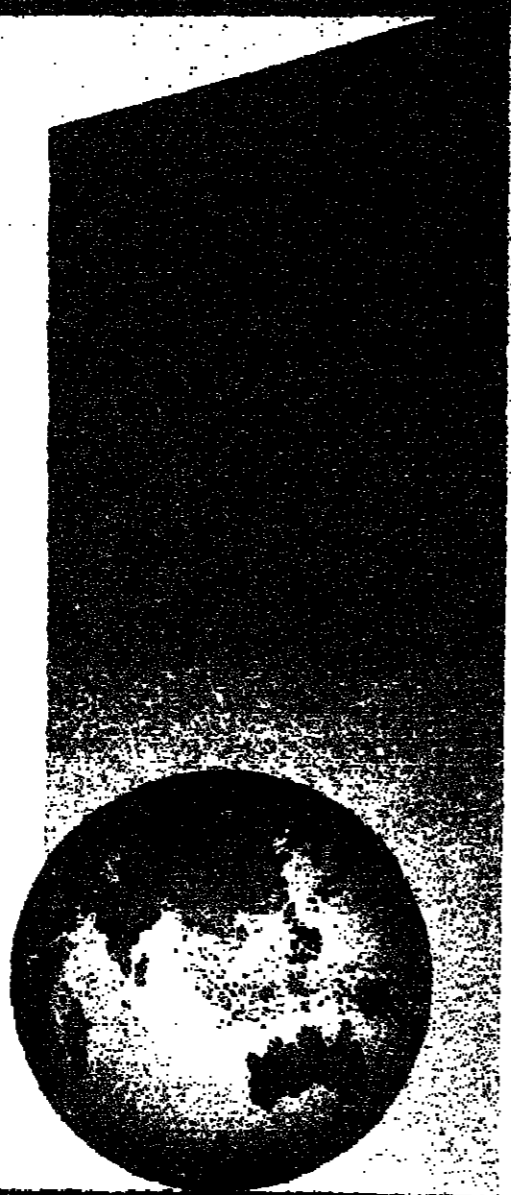
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UK NEWS

Bulk of Mercury income earned by calls abroad

By Hugo Dixon

MERCURY Communications, British Telecom's fledgling rival, earned more than twice as much of its revenue from international phone calls as from inland traffic. The company also depends for 20 per cent of its sales on leasing private telecommunications lines.

A breakdown of Mercury's business, which the company has refused to divulge in the past, is revealed for the first time in a prospectus that its parent, Cable & Wireless, has published in connection with the issue of £130m worth of new shares in the US.

It shows clearly that, although Mercury has been competing successfully with BT for international traffic and private line business, it has made almost no impact in the ordinary domestic phone market.

According to the prospectus, Mercury earned £66.8m from international phone calls in the year to the end of March 1989, but only £32.6m from inland phone calls. This compares with £26.8m and £7.5m earned respectively in the previous financial year.

Mercury earned a further £7m from other services, most of which was from leasing private lines.

BT, by contrast, earned £4.4bn in revenue from inland phone calls in 1988/89 - 150

times the Mercury figure. Only on international calls, where BT earned £1.5bn, and private lines, where it is thought to have earned about £500m, is Mercury's performance making any impact.

At the end of June, Mercury had 47,940 business customers connected directly to its network, against 19,684 a year earlier. It had a further 81,573 indirectly connected up from 25,112. These numbers, however, are still tiny by comparison with BT's 23m customers.

Mercury has four other important services: telex, where the company believes it is responsible for carrying 30 per cent of international telexes from the UK; paging, where it had 5,500 customers using 20,000 pagers at the end of June; electronic messaging, where it had 4,000 customers at the end of June; and data network services.

The prospectus also reveals that Cable & Wireless plans to invest £910m over the three years to March 1992 in developing Mercury's network on top of the £825m it has already spent. The group also expects to spend £900m or so on building a personal communications network - a new mass-market mobile communications system for which it has recently been promised a licence by the Government.

Oil pipeline leak hits Mersey beaches

By Ian Hamilton Fazey, Northern Correspondent

ABOUT 150 tonnes of thick Venezuelan crude oil leaked from a broken Shell pipeline into the River Mersey on Saturday and polluted the beaches of Crosby as it was driven ashore by strong winds on yesterday afternoon's high tide.

The area provides important breeding and wintering grounds for many species of wildlife, including oystercatchers, dunlin and cormorants - the latter birds often which live in the area.

Sefton Borough Council's environmental health officers, assisted by police, closed the shore car parks to keep people off "three miles" of beaches, although it was too late to stop a sea-angling contest which had begun early in the morning.

Competitors continued with thick globules of oil lapping their waders as Mr Bob Reid, chairman of Shell, and Sir Peter Holmes, chairman of Shell Transport and Trading, flew over the scene in a company helicopter.

Mr Reid said afterwards: "About 1,000 barrels leaked. This compares with 240,000 barrels in the recent Alaskan incident. The priority now is to clean up thoroughly. We have two tugs spraying the oil and will be going up to four."

The clean-up is being led by Merseyside Fire Brigade and Civil Defence. Liverpool, Wirral and Sefton local authorities are involved, together with the Royal Society for the Protection of Birds and the Nature Conservancy.

The Coastguard Marine Pollution Control in London sent aircraft to monitor the slick's

progress. Mr Reid said he was unable to estimate the costs of cleaning up. Shell is expected to pay.

The pipeline which failed runs from Shell's complex of oil jetties at Trimmers, Birkenhead, to the company's refinery at Stanlow, Ellesmere Port, about 12 miles away. It is buried under the foreshore between high and low-water marks and encased in concrete.

The burst occurred about five miles upstream at Bromborough. Stanlow staff realised something was wrong when the flow of oil suddenly dropped. Pumping was stopped and the pipeline was plugged, but enough oil escaped to cause a slick several miles long, some of which carried into Liverpool Bay on the ebbing tide.

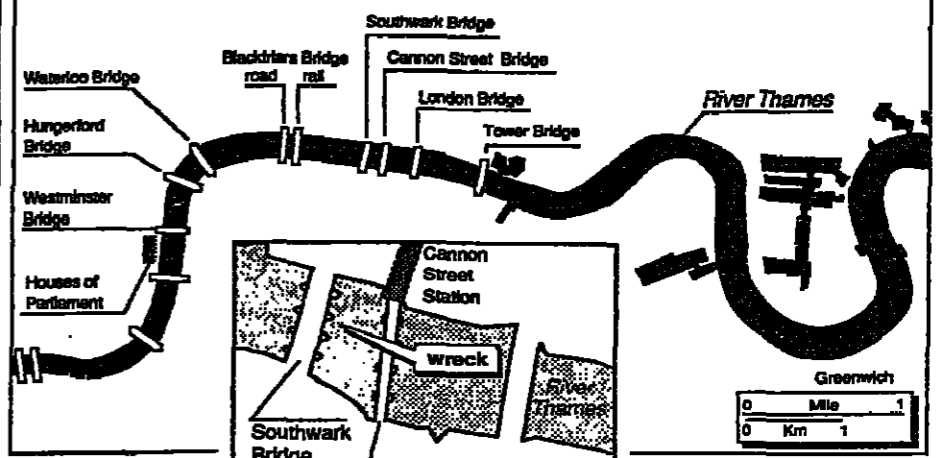
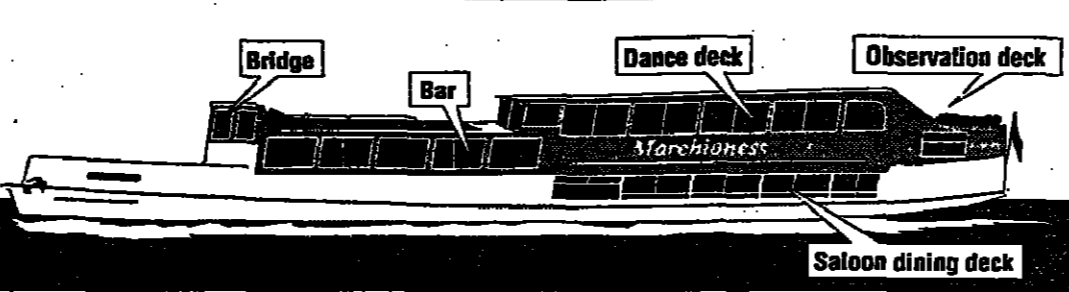
The pipeline will be excavated during low tides to find out why it failed. Mr Reid said that it was tested only 16 months ago. No failure in procedure had occurred during its use.

The oil involved is a particularly viscous sort used to make bitumen. One virtue is that it breaks up relatively easily into globules, rather than sticking together and leaving a clinging film over everything it touches. An ecological disaster is therefore thought unlikely.

Break-up of the main slick was helped yesterday by choppy conditions in the Mersey.

Large patches and strips of oil were broken up in the surf, causing widespread damage to beaches which were speckled with sticky globules and puddles.

Thames disaster: pleasure boat sinks in minutes after being hit by dredger



Rescuers faced grim struggle under bright sunshine

Kevin Brown watched the struggle to raise the wrecked pleasure boat Marchioness from the Thames

THE RIVER Thames was a place of striking contrasts yesterday, as the emergency services struggled to raise the wreck of the pleasure boat, Marchioness.

On the surface, the scene was one of activity as the shirtless crews of floating cranes laboured in bright sunshine to locate the wreck.

Around them, river police and fire brigade launches scurried back and forth, sometimes carrying VIPs such as the Prime Minister, who had flown back from holiday in Austria for an on-scene briefing.

Overhead, bright yellow Royal Air Force Sea King helicopters buzzed up and down the river, only a few hundred feet above the cranes, searching for bodies.

Under the water, however, divers moved gingerly around the stricken boat, establishing that the hull was still in one piece and attaching lifting gear for the recovery operation.

Downriver, at Bow Creek, the sand dredger, Bowelle, was moored where she was taken by her crew after apparently colliding twice with the Marchioness between Southwark Bridge and Cannon Street railway bridge at about 2am.

The accident will be the first big test for the Department of Transport's Marine Accidents Investigation Branch, established earlier this year as part of the changes which followed the Zebrugge disaster in March 1987.

The sinking of the Marchioness

appeared at first sight to have little in common with the Zebrugge accident, in which 193 people died when the P&O ferry, Herald of Free Enterprise, capsized after sailing with her bow doors open.

However, the arrest of two members of the Bowelle's crew, and confirmation that alcohol tests had been carried out, indicated that human error cannot be ruled out.

The first task for the inquiry will be to establish exactly how the two vessels came to collide in bright moonlight on a clear night, especially as the Marchioness was brightly lit by a party in full swing.

Beyond that, the accident raises a number of issues which the inquiry will be expected to answer, if it is to establish its independence from the Department of Transport.

Most importantly, the inquiry will have to establish why the Marchioness appears to have sunk only two or three minutes after the collision, giving people no time to escape.

The regulations governing passenger pleasure boats were tightened in the late 1980s, following a series of accidents, but still appear to be less stringent than those governing ocean-going ferries.

Ships capable of operating in coastal waters are required to be able to stay afloat for 30 minutes following a serious collision, and to have bulkheads below the water line to limit flooding.

Pleasure boats such as the



The master of the Marchioness would have had a Boatman's Licence, for example.

Both boats had passed their most recent inspections and were properly licensed by the Port of London Authority, the responsible authority for Thames navigation.

However, the inquiry will have to consider whether the requirement that the Marchioness should carry a crew of just two for a licensed complement of 149 passengers was sufficient.

The circumstances of yesterday's accident seemed to indicate that even if the Marchioness had stayed afloat for longer than she did, the small crew might have had difficulty in evacuating dozens of passengers from a 2am party.

Mr Simon Hughes, the Democrat MP for Southwark and Bermondsey, which adjoins the accident site, was also among those pointing out yesterday that pleasure boat operators rarely take an accurate head count of passengers or issue safety instructions at the start of a voyage.

Late-night river-borne parties have become a common sight on the Thames in recent years as part of a boom in leisure and commuter traffic on the river following the transfer of the London docks to downriver sites away from the city centre.

The Port of London Authority said the number of pleasure craft had doubled since 1984, partly because of promotion by the authority, which is keen to

see increased use of the river for both freight and passengers.

The pleasure boats are supplemented during the day by fast catamarans, used by the Thames Line river bus company for commuter services, and by barges, which last year moved 7m tonnes of freight.

The inquiry will want to establish whether the river is simply becoming too congested, although this view will be opposed by those who remember the busy commercial traffic on the river in the 1960s.

Some London MPs were suggesting yesterday that the volume of traffic on the river is now too great for safety, but the PLA said London remained "one of the safest ports in the world."

There was no immediate pressure for a full-scale public inquiry of the kind that followed the Zebrugge accident, although one could be appointed quickly under the Merchant Shipping Acts.

Such an inquiry would have a wider scope than the Transport Department investigation, and could consider wider issues, such as the advisability of allowing alcohol to be consumed at late-night parties on the river.

It could also consider whether Thames pleasure boats should be brought under the jurisdiction of the Health and Safety Executive, the independent Government agency which oversees safety in offices and factories.

Baker unhappy at Tory reaction to Labour policy

By Tom Lynch

MR KENNETH BAKER, the Conservative Party chairman, yesterday expressed disappointment over his party's reaction to the Labour Party's policy review.

He indicated in a Sunday Times interview that senior colleagues had been too slow in seizing the "marvellous opportunities" for attacking the Opposition's proposals.

The policy review was published in May but Mr Baker said: "I don't think we have taken it apart in the way that it can be taken apart. As ministers, we were far too inward-looking at Westminster. The time has come now to take the argument out into the country."

Mr Baker's remarks are further confirmation that the Conservative Party accepts that the British political scene is now a two-horse race again between the Tories and Labour. Labour is

about 10 percentage points ahead in the opinion polls, while the centre parties have dwindled to single figures.

The parliamentary recess began with a series of ministerial speeches as Sir Geoffrey Howe, the deputy Prime Minister, and other senior ministers launched a summer assault on Labour's new policies.

However, this attack appeared to have run out of steam by the middle of last week and Labour seized the initiative on Wednesday when Mr Robin Cook, shadow Social Services Secretary, launched a protest campaign against the National Health Service reforms.

The Conservatives are doing detailed work to cost Labour's proposals, the Government has some success during the last general election campaign in presenting Labour's plans in terms of a steep rise in taxes.

GKN goes fishing for inventors

John Griffiths on the automotive group's search for unsung talent

GKN, the UK automotive and engineering group with £2.5bn-a-year turnover, is about to embark on a permanent fishing trip. Its quarry: hard-up, frustrated and otherwise handicapped inventors across the US.

The group, which already makes around 20 per cent of its annual sales in North America, is launching Project Extra, as a novel way of finding new engineering ideas to bring to market.

It is to trawl US inventors' societies, engineering fairs, exhibitions and any other potentially fertile fishing grounds, offering partnerships to develop worthwhile inventions, and will give what Dr Peter Watson, GKN Automotive's director of product and business development, insisted would be cast-iron guarantees that GKN would not simply take the ideas and run.

If all goes as planned - the results of an initial run of Project Extra inside the UK are said to have been encouraging - the project will expand in pursuit of any similarly frustrated inventors inside Japan, starting in 1991, and develop further in Europe.

Dr Watson, who is also chairman of GKN Technology, the research and development arm of GKN Automotive which is running Project Extra, said the aim of the venture was to examine and evaluate ideas

and processes dreamed up by inventors lacking the resources or expertise to develop their concepts into marketable commodities.

GKN Technology will provide the finance, research and development facilities and other resources needed to bring worthwhile ideas to market under a mutually beneficial partnership agreement with the inventor.

Dr Watson said: "You meet a lot of people with ideas that never get anywhere simply because they don't think hard enough about the practicalities of putting them into production. They just know it's going to make millions - but never think through what to do next."

He pointed out that one of the main mistakes most automotive inventors made was in going to vehicle manufacturers themselves. "But they are assemblers - they don't really want to make components. In reality we, the component makers, are the logical route."

Dr Watson hopes that as much as 50 per cent of GKN Automotive's future products could emerge from Project Extra with perhaps one to equal the constant velocity joint, the driveline component without which no front-wheel-drive car can function and which is still the mainstay of GKN's automotive business.

Even Dr Watson acknowl-

edges, however, that "there is an obvious problem of distrust."

He said: "No inventor wants to run the slightest risk of seeing the commercial rewards of his prized creation being fished from under his nose, and we all know there have been lots of little guys ripped off by big companies taking their ideas and saying, 'thanks and goodbye'."

Under Project Extra, GKN is advising inventors on the need for patent protection from the outset and on how to secure it, even before it sees the idea. Dr Watson said: "We only want ideas where the inventor has all the protection which is legally available."

Ideas from US inventors will be analysed mainly by a project team at GKN Technology Inc's Auburn Hills research centre, in Michigan, about 26 miles north of Detroit. Some evaluation will also be done at GKN Technology in the UK, where its Wolverhampton facility has already processed dozens of UK inventions. Evaluation may also be carried out at a GKN Technology centre near Cologne, West Germany, and a fourth GKN Technology centre is being established in Japan.

Dr Watson believes that experience with the project so far in the UK is likely to provide reassurance to wary American inventors.

Five projects have reached

the stage where GKN is spending more than £100,000 a year on each. One of these, a sophisticated form of vehicle suspension, is now the subject of advanced negotiations with several vehicle manufacturers.

In return for the manufacturing rights the suspension's inventor has, under a partnership agreement, an up-front fee, a contract as consultant, guaranteed income from the initial engineering operations and will receive royalties on every system produced.

In another case, a rubber suspension system for trucks, GKN has bought the inventing company outright at its request.

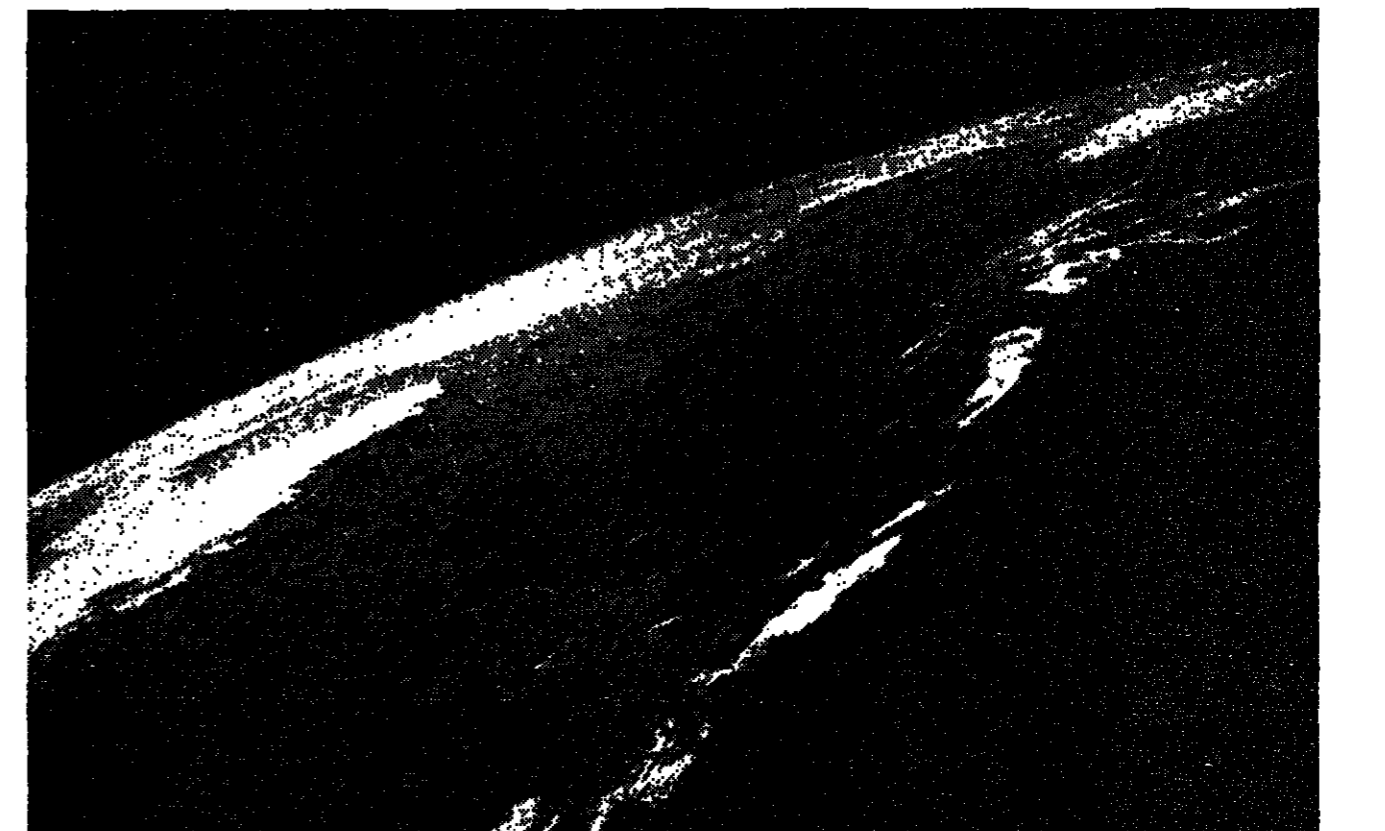
Project Extra is clearly targeted. GKN is interested only in mechanically engineered, hardworking vehicle components - not those for the interior or trim. Its main areas of interest are suspensions and drivelines.

It believes the project is unique, and remains baffled as to why "no-one else is doing it."

If there is a limit to what GKN is prepared to spend on such projects, Dr Watson will not say what it is.

He said: "The spending is actually being driven by the quality and number of ideas. We hope to have more ideas than we can handle financially - and we're certainly not at that stage."

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UK NEWS

Plan to speed up overseas inquiries into fraud cases

By Richard Donkin

LENGTHY DELAYS in bringing serious fraud cases to trial has strengthened the Government's resolve to introduce legislation that will prevent legal differences between the UK and other countries obstructing police inquiries abroad.

The seven-year investigation into the Alexander Howden affair at Lloyd's of London, which culminated last week in the acquittal at Southwark Crown Court of two of the leading figures in the case, highlighted the difficulties involved in obtaining information from foreign banks.

Mr John Wood, director of the Serious Fraud Office (SFO), said the Howden case demonstrated the way in which an investigation could be brought to a standstill where evidence was required from abroad. Detectives wanting to search bank documents in Switzerland during the investigation were delayed nearly a year by legal red tape.

He said: "This is one of the general difficulties that we have in our investigations. If we cannot get evidence from overseas very readily, the potential defendants are going to channel funds overseas and we will not be able to trace them through."

Legislation is expected in the next parliamentary session to enable the UK to sign the European Convention on Mutual Assistance. The convention allows for member countries to gain access to documentary evidence and for witnesses and experts to give evidence in criminal matters without being impeded by foreign court interference.

The UK steered clear of such arrangements, because of the insistence in British law of oral testimony, until the Police and Criminal Evidence Act of 1984 paved the way for documentary evidence in English criminal proceedings and made it easier to admit evidence taken overseas.

The Government has recognised that its failure to take part in mutual legal assistance has earned the UK a poor reputation in the 1980s, invariably international in their scope.

The SFO, established by the Government last year, has been pressing hard for improved international investigation procedures.

Priestley's ugly mills now weave a charismatic spell

Paul Cheeseright reports on how the relics of King Cotton have become part of the heritage industry

CHIMNEYS may have stopped belching and looms may have stopped clattering but the mills are still there. There is a frustration of the moment, a century ago but enough to recapture the flavour of an extraordinary mixture of opulence and misery.

These mills are the lingering shadow of Victorian England's capitalist pride and the relic of its human carelessness. They are the remnant of a textiles' industry which destroyed the Pennines.

The industry reached its zenith in the 1860s and by the time J.B. Priestley was travelling round Lancashire in 1933, when he found cotton towns meant not for living in but for working in, it was in terminal decline.

Priestley wrote: "More and more mills were built, and with them rows and rows of little houses, all alike for the weavers. More money, more muck, more muck, more money: the only flaw in the system being that the money tended to go in an opposite direction from that of the muck."

The history of Lancashire and Yorkshire over the last 40 years is the search for recovery, for a new role to replace that huge concentration of industry, clogs and cobblestones. "The cloth cap and whip-pet image is unfair," said David Brown, of Burnley Borough Council's planning and estates department.

That search inevitably led to demolition of the mills. Local authorities took a consistent attitude, said Mr Rod Hackney, former president of the Royal Institute of British Architects, the man who is designing the transformation of Salts Mill

IMAGES OF BRITAIN



Satanic mills

near Bradford and has plans for the refurbishment of weavers' cottages above a warehouse in Burnley.

The problem was what to do with the buildings. The Roger Tym and Partners, published a study which calculated that in the Greater Manchester area and in West Yorkshire there were 36m square feet of vacant old industrial buildings. This would be enough space for about 250 Marks & Spencer stores.

Even by 1984 these skeletons of industry were still a problem. Roger Tym and Partners, the urban and land economists, published a study which calculated that in the Greater Manchester area and in West Yorkshire there were 36m square feet of vacant old industrial buildings. This would be enough space for about 250 Marks & Spencer stores.

The problem was what to do with the buildings. The Roger Tym and Partners, published a study which calculated that in the Greater Manchester area and in West Yorkshire there were 36m square feet of vacant old industrial buildings. This would be enough space for about 250 Marks & Spencer stores.



Reflecting changed perceptions: Slater's Terrace, Burnley

This general approach has in fact been followed, rather than the chagrin of Mr Hackney as far as demolition is concerned. For him the mills are not judged in terms of square footage and industrial space but in terms of buildings with personality.

Yet the personality can be overwhelming, as in Salts Mill with its neo-bauhaus facade and floors larger than football pitches. Lister's Manningham Mills brooding over Bradford with a 250 foot tower and the multi-storey mills crowding around Manchester.

Arguably, the bigger the mill the more difficult it is to know what to do with it. The size of the mills reflected what was done in them. Greater Man-

chester, where Priestley found ugliness "so complete that it is almost exhilarating" was for cotton spinning. Burnley was for cotton weaving and so, Mr Brown said, "there was not much in the way of multi-storey mills: most of them were single storey weaving sheds. They're a lot easier to re-use."

Burnley in its cotton heyday, when the early hours would echo to the rattle of clogs outside a hundred mill gates, was the world's largest cotton weaving town with a population of nearly 100,000 at the turn of the century, half of which was employed in textiles.

Now the population is about 94,000 and declining. The local economy has shed its reliance

on textiles, which now employs about 7 per cent of the workforce, not on cotton weaving but on higher added-value products like car upholstery. But the legacy of the mills is pervasive: those that remain, some dilapidated, some vacant, but mostly used, jumble around the ungracious 1960s town centre.

The back-to-back houses that the mills spawned have been cleared but what remains are areas of terraced houses, buying price around £11,000, in tight grids of streets. The slum clearance finished about 10 years ago.

In one of these terraced suburbs, in 1985, Mr Paul Dawson, one-time financial controller for a multinational company,

now a developer with his own company, Anvic Construction, paid £26,000 and found himself with 50,000 square feet of old mill space. He split it up into small units, a mixture of managed workshops, offices and even a snooker hall.

More recently he paid roughly the same amount for half the amount of space at a town centre mill which is now being converted into offices - it was £1 for every square foot in a structure that had to be almost completely stripped out. In fact, it was a cheap buy but the doubling of price shows how the market has moved.

However, a few years ago they could hardly be given away. Shades of Priestley here. It was the same 50 years before around Manchester, Priestley wrote: "Nobody has any money to buy, rent or run mills any more."

As the economy has revived, mills have become more popular as a source of cheap industrial and warehouse space. Mr Brent Forbes, of H.W. Petty, the Burnley chartered surveyor, said there were none on the market. Two or three years ago the capital value of the mills was about £5 a square foot. Now it is more like £8.

However, the values have changed in more than one way. What one generation has wished to destroy, to excise, another wants to preserve, to use. Children in the last ten years used to work in the mills. Children of the 1980s visit them on cultural visits. Yesterday's misery for some is today's museum. Mills have become part of the heritage industry.

"English Journey by J.B. Priestley, first published by William Heinemann, 1934; Penguin Books, 1987, £4.95.

Steady decline in inflation forecast in Barclays study

By Michael Prowse

INFLATION and the trade deficit are set to decline steadily over the next 18 months, says Barclays Bank in an optimistic review of economic trends, out today.

The bank expects retail price inflation to fall below 7 per cent by the end of the year and to reach 5 per cent by the second half of 1990. Wage inflation remains a threat, say Barclays' economists, although higher wages are more likely to lead to lower employment.

£16bn this year before declining to £12bn next year. This improvement reflects a sharp projected decline in import volume growth - from 6 per cent this year to only 2 per cent in 1990. Export volumes are expected to grow by around 6 per cent this year and next.

Barclays predicts a fairly sharp slowdown in domestic demand growth with consumers' expenditure rising by only 1 per cent next year against 2.7 per cent this year. It expects output to grow at an annual rate of 2 to 2.5 per cent.

Retail sales will continue to rise but at a slower rate, say researchers

By Maggie Urry

RETAILERS who have seen the buoyant consumer spending of the 1983-88 period fizzle out in 1989, can take heart from a forecast of the next five years from Verdict Research, a retail research body.

Verdict says that retail sales will continue to rise and forecasts that by 1993 total retail

sales in current prices will reach £178.5bn from £114.7bn in 1988, implying a 56 per cent increase over the period. When inflation is excluded, Verdict believes the increase will be 25 per cent.

That is not as fast a rate of volume growth as in the previous five years but is above the

annual rate of increase in the early 1980s. The forecasts suggest growth in value over the next five years of between eight and 10 per cent a year, with 1989 and 1990 the slowest periods.

However, Verdict says that the competition to win sales "will get fiercer and profits

harder to find." Retailers' costs - such as rents, rates and wages - have risen and retailers have opened new shops at a rate faster than the market could support.

One of the fastest growing areas will be in out-of-town retailing, Verdict says. This took under 5 per cent of retail

turnover in 1980 and by 1993 will reach 21 per cent of sales. High street shops are predicted to lose some ground but neighbourhood shops, such as tobacconists and newsagents, will lose even more, Verdict says.

Of the retail sub-sectors, Verdict says, specialist jewellery retailing will be the fastest

growing, with sales expected almost to double over the five years. The next fastest expanding sector will be do-it-yourself, with sales rising by two thirds up to 1993.

Retailing 1993, from Verdict Research, 112 High Holborn, London WC1V 6JS. Tel 01-404 5042, 5350.

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The FT Business Card Case has three turned leather pockets that comfortably hold 30 cards. Finecell black leather case, lined with FT-pink moiré silk, 134mm x 205mm.

The FT Jotter/Calculator Wallet has a calculator and a magnetic base, a jotter with FT-pink paper and a ballpoint pen. Finecell black leather case with clasp, lined with FT-pink moiré silk. Gift corners, 82mm x 106mm.

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Protests indicate harder attitude to Sizewell C

By David Green

MORE THAN 21,000 people have so far registered opposition to plans for a Sizewell C pressurised water reactor in Suffolk.

This is already equal to the number of objections received to proposals for the Hinkley Point C plant in Somerset, which is the subject of a current public inquiry.

The formal consultation period announced by Suffolk Coastal District Council, the planning authority responsible for the Sizewell C application, ended on Friday with 21,023 objections received.

Several town and parish councils in the Sizewell area have already decided to oppose the C station, some of them voting contrary to their stance on Sizewell B, which has been under construction for more than two years.

This, together with the heavy public response co-ordinated by local anti-nuclear groups, suggests a hardening of attitudes in Suffolk to nuclear power expansion at Sizewell.

Only 4,000 individuals and organisations registered their objection to Sizewell B.

However, the anti-nuclear campaign has been better organised in response to the C station application than it was for the B plant, with Friends of the Earth and local opposition groups printing 150,000 objection cards for completion by members of the public.

The Department of Energy is receiving about 1,000 completed cards each week.

The district and county councils in Suffolk have until the end of November to decide whether or not to oppose the C station. Neither objected in principle to the B plant. Mr John Wakeham, Energy Secretary, has to decide whether to call a public inquiry to examine plans for the C station.

The Central Electricity Generating Board (CEGB) is hoping such a hearing will not be necessary. It points to the thoroughness of the inquiry into Sizewell B, the first PWR, and would prefer to be left to negotiate the conditions of a Sizewell C approval. The CEGB believes four PWRs will be needed by the year 2000. It is added to a Sizewell C and a Hinkley Point C the other is planned for Wylfa, Anglesey.

Standards body focuses on jobs advertisements

By Christopher Parkes, Consumer Industries Editor

THERE HAS been a significant increase in the number of unsubstantiated claims discovered by the Advertising Standards Authority in advertisements for jobs and business opportunities.

Holiday, travel and home improvement companies - formerly among the worst offenders - appear to have mended their ways, according to the latest monthly report by the advertising industry watchdog.

Although there was a significant drop in the overall number of breaches of the authority's code in the 12 months to June, fanciful and extravagant claims were found to be on the increase in the job columns and in publicity for training and business opportunities.

The authority's annual screening of about 250,000 press advertisements turned up 183 questionable cases, compared to nearly 300 last year, and 76 of those were able to substantiate their claims.

The authority said: "All in all, this adds up to a picture of a responsible advertising industry, with the general level of responsibility apparently rising."

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MANAGEMENT

Workers on an industrial estate at Worthing in Sussex may be puzzled by the identity of a group of foreigners regularly seen at one of the 23 buildings on the estate occupied by International Automotive Design.

They are Russians. The team of engineers is the only visible sign that IAD is now hard at work on what it regards as a major coup - a \$34.4m contract to design and develop ready for production the Soviet Union's first modern light commercial vehicle, a 1.5 tonne panel van.

The value to IAD of the contract, awarded at the end of last year, is equivalent to the entire 1988 turnover of the design consultancy which began life as virtually a husband-and-wife operation, with a £140,000 turnover, 13 years ago.

The contract, which runs until the first vehicle comes off the production line in mid-1992 at Bryansk, about 350km from Moscow, is seen by John Shute, IAD's founder, chairman and chief executive, as one of the most significant milestones for a company which now claims to be Europe's largest vehicle design and engineering consultancy.

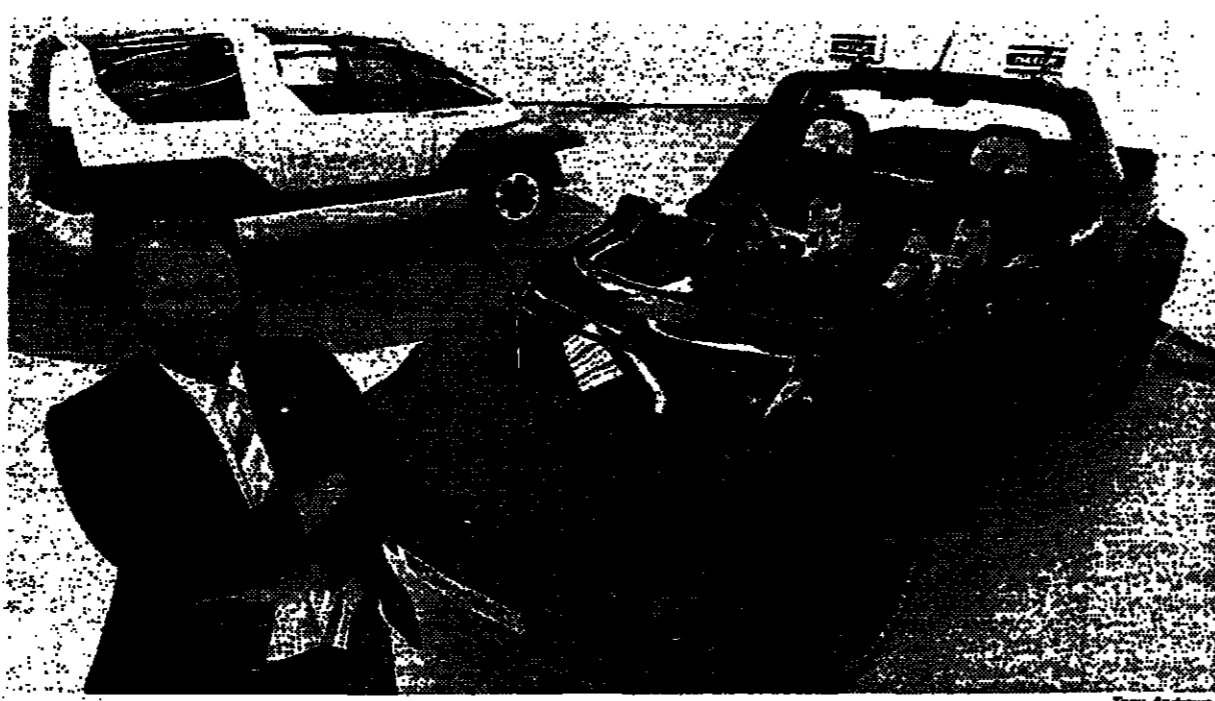
"We identified three or four years ago that a market was there," says Shute, a heavy-set, fiercely red-bearded figure whose own favourite mode of transport to the office is a rare, 1980s W-type MG saloon - one of a dozen MGs now in his stable.

"We realised that all their vehicles were out of date, and that they had to modernise their motor industry because, for example, practically all goods are carried around in open trucks."

Having secured business for IAD, Shute insists that there are substantially larger orders for the Soviet project - worth up to £150m - to be won by other companies, if only they are prepared to chase them. "We're trying to encourage other western companies to go in. We want western suppliers to the project, and there are licensing opportunities for them. There's also a lot of equipment to be bought."

There is a particular problem with the UK, he says, in that the decline of its machine tool industry has been such that "you can't buy tools, presses and so on in the UK any more." But other west European countries, particularly Spain, are a competitive source of such equipment, and the effort should be a pan-European one, he stresses. The consequence of not doing so "is that Japan will obviously try and get in - Moscow's now full of Japanese."

While much debate continues elsewhere in the European motor industry about the extent to which Japanese component suppliers will arrive in the wake of Japanese vehicle makers, Shute has no doubts. "They are very anxious to set up supply bases in Europe and they are already in contact with us. Among them, for exam-



John Shute with two of his concept vehicles designed for promotional purposes: the Hunter, an off-road recreational vehicle (foreground), and the Impact, which IAD thinks could be the shape of cars to come

Driving at the forefront of car development

John Griffiths explains how the UK-based International Automotive Design's strategic alliances are reinforcing its position in the world motor industry

ple, are air-conditioning equipment and instrument panel makers seeking to get more European engineering assistance."

Shute makes clear his belief that the internationalisation of Japan's industry will be initially tough for, but ultimately beneficial to, the competitiveness of European rivals.

He has taken a no-less international approach to the development of IAD itself, including the forging of alliances with other consultancies where he thought it was appropriate. For instance, a few months ago IAD signed a co-operation agreement with the General Motors subsidiary Group Lotus, which has a substantial engineering consultancy arm. It also now has close ties with Ricardo, an engine and diesel consultancy based at nearby Shoreham, and which is developing a 2.5 litre diesel engine destined for use in the new Soviet van.

"We once lost a contract because we couldn't do engine work and didn't want that to happen again," says Shute. "Now I think we could bring a total vehicle to production between us. I don't think anyone else can do it."

The Italian design houses might be strong on the design end - but few can do actual engineering."

Shute has sought systematically to extend IAD's presence into the world's vehicle producing regions, and has the strategic goal of generating 90 per cent of its business equally between Europe, North America and Asia, with 10 per cent from elsewhere. Currently Europe and North America each account for 80 per cent.

IAD has had a design studio operating in Frankfurt for several years, and has a strong presence in Paris, the centre of its computer operations, "working with all the major French vehicle producers."

It has had a design studio on the West Coast of the US for the past two years, used mostly by Far Eastern producers seeking to tune in more closely to the nuances of the North American car market - but also by the US industry. It employs 30 and, says Shute, "is capable of building a working concept vehicle."

A much larger - 40,000 sq ft - facility in Detroit employs 70, while several dozen more IAD staff are

working in the facilities of the vehicle makers themselves.

Altogether IAD employs 900 people, some 600 of them at headquarters. It has only a small office in Tokyo itself; much of the work for Japanese vehicle makers is undertaken in other centres, says Shute.

Worldwide, IAD is running four computer systems - some linked by satellite - allowing 150 design and engineering terminals to communicate with each other. Each terminal is operated on a double-shift basis.

Shute asserts that it is IAD's depth of expertise which has enabled it to gain a strong foothold in North America. US vehicle makers have tended to be more vertically integrated than European ones, and have relied on outside design companies mainly for drawing purposes. "We are successful there because we can engineer something for them, not just rent-a-pencil it, which is all that a lot of the Detroit 'competition' is capable of. Nowadays, the vehicle makers are looking for more than that. One large organisation I know didn't even have a structural engineer; they are large compa-

nies, but not very deep in expertise." He professes admiration for the way US producers are responding to competition in their own local markets. "They have brought down development times for new vehicles to five years and are trying for three and a half." The letter is increasingly the timescale for IAD's contracts.

IAD's development of a highly skilled workforce has required Shute to give a high priority to recruitment. IAD trains 25 staff a year, taking on 15-year-olds as apprentices and 18-year-olds as trainee draughtsmen, as well as graduates. It has an on-going sponsorship of students both at universities and at the Royal College of Art, which has a world-renowned automobile design school.

Turnover this year is expected to be £20m, with a pre-tax profit of around £3.4m. Earnings are relentlessly ploughed back into the business, as has happened every year since Shute started it. Over £5m is being invested this year, mainly in yet more computer-aided design equipment.

Shute, 49, now cuts a somewhat more relaxed, ready-to-smile figure compared with the grim workaholic seeking to root IAD firmly in the automotive industry in the early and mid-1980s.

That is partly due to a 70-strong management team being in place around the world so "the me-run-over-by-a-bus scenario does not mean that the company can't carry on," observes Shute. For example, IAD recently took on John Singer, formerly with Barclays de Zoete Wedd, Barclays' investment bank subsidiary, as business development director charged with planning IAD's future five years down the road.

Yet ultimate ownership and control of IAD rests very much with Shute and his wife, although for how much longer is an open question. Shute admits that "it's a big organisation now, and it's as much as I can do to fund it. Maybe we will take it public eventually. We've had a lot of people wanting to buy in, but we've not been looking for that sort of involvement."

IAD has already played a key design and development role in dozens of new vehicles - for example, the new Volvo 440. Most work, though, remains unreported because of confidentiality agreements.

The company has also designed and developed vehicles - such as the four-wheel-drive off-road "Hunter" of radical appearance - in its own right, as promotional or concept vehicles.

Negotiations are even going on for two of IAD's vehicles to be produced under licence by another manufacturer.

Is a logical conclusion that IAD will one day launch into commercial manufacture in its own right?

"Maybe one day," says Shute. "But really we want to remain a design and development company."

"We don't want to compete with our customers."

The long hard slog to achieving quality

Michael Skapinker reviews a book that dispels a few myths

Ron Collard once visited a seafood company that had two production lines. One line produced fish for Marks and Spencer and adhered to that company's demanding requirements. The other line, serving different customers, had lower standards. The Marks and Spencer production line was cheaper to run.

Collard, formerly of British Steel and now personnel director of Coopers and Lybrand, the accountants and management consultants in London, says that several myths still surround the quality issue. One is that high quality costs too much to achieve. In fact, it is poor quality which costs money, with high reject rates and lost customers.

The second myth is that employees in western, and particularly British, companies are unable or unwilling to match the levels of quality achieved by Japanese companies. Yet the Japanese learned about quality from western experts like W. Edwards Deming and J.M. Juran. Japanese companies which set up factories in western countries manage to match the quality standards they achieve at home.

Managers who are not taken in by the first two myths often, however, fall for a third: that high quality standards can be achieved by the end of this year or perhaps by the middle of next year.

Collard has written a book* to correct this misapprehension. Quality is a long, hard slog, he says. The struggle to achieve it is never-ending.

When Japanese companies were asked why they were prepared to open their factories to interested western managers they said: "Because it would take you 10 years to get to where we are now - and by that time we shall be further ahead."

Collard argues that there is no easy way to catch up. There are, he says, three steps to achieving zero defects in products and services - the only level which companies should be prepared to accept.

The first step is to investigate the company's quality needs. The second is to plan its quality campaign. The third is to implement its quality pro-

gramme. Too many companies go straight to the third stage, with the result that their quality programmes collapse in an atmosphere of cynicism and recrimination.

At the investigation stage the company should look at what it is that their customers really want. "When was the last time that a market survey was carried out on customer requirements?" Collard asks.

Companies also need to examine their organisational culture. How will middle managers react to a quality improvement campaign? Will they say, defensively, that they already maintain the highest standards?

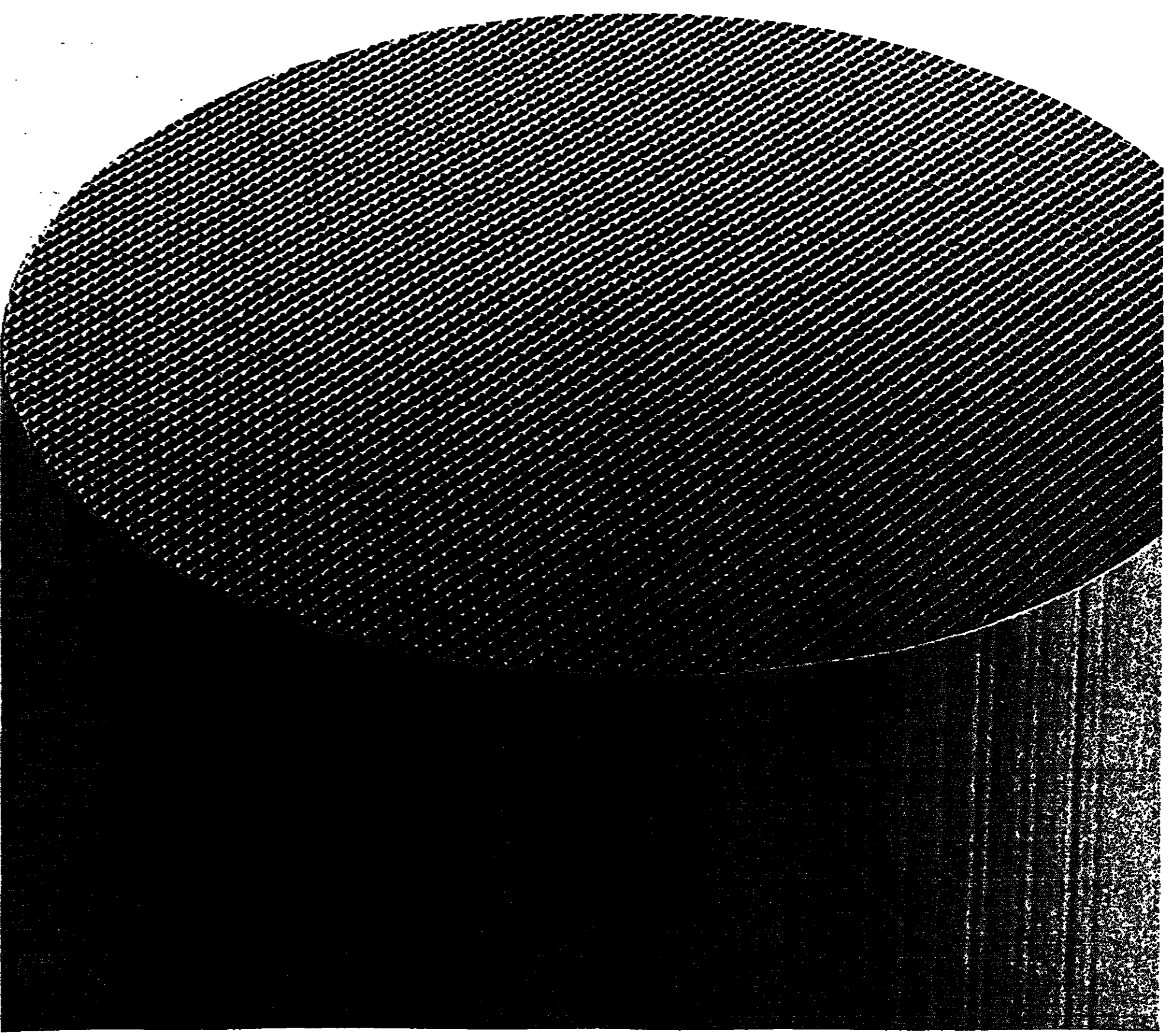
Managers should also look at the causes of quality problems. These are not always obvious. The seafood company mentioned at the start of this article was having problems with its suppliers. They were postponing deliveries because they hadn't been paid for previous consignments. The problem appeared to lie with the accounts department which couldn't get the cheques out on time.

The company considered increasing the number of staff in the department. On further investigation, however, they discovered that the real difficulty was that the company's branch managers were holding on to suppliers' invoices rather than sending them directly to the accounts department. They thought they were doing the company a favour by delaying payment. In fact, they were causing production hold-ups.

Companies should then plan their quality programme in detail. A member of the board should take responsibility for quality, assisted by a senior manager who should be freed from all other duties. A steering committee should be set up to plan the launch of the programme and the training of staff and to set the dates for reviewing progress.

Only when these two steps have been completed - a process which could take several years - should the company launch its quality programme, Collard says.

*Total Quality: Success through People. Institute of Personnel Management. £13.09 members. £16.08 non-members.



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CONSTRUCTION CONTRACTS

Developing Exmouth Docks into a marina

TEAM SERVICES has been awarded a design and management contract by Fairfold Properties to redevelop Exmouth Docks.

The initial construction phases are valued at £40m. The docks are to be transformed into a 180-berth luxury marina, surrounded by town houses and apartments, a retail unit, public house and restaurant, together with offices for the harbour master and customs officers.

The overall development is worth \$88m and covers an area

of 48,000 sq metres. Altogether there will be 434 residential units, comprising 16 two-storey town houses integrated with three- and four-storey apartment blocks incorporating studios, one and two-bedroom flats and a number of penthouses.

There will be 729 car parking spaces, most of which will be at semi-basement level.

Team's first task is to put land reclamation and sea defence programmes in place. Work on this is scheduled to begin in the late autumn.

Taylor Woodrow builds London office blocks

TAYLOR WOODROW GROUP has won four contracts totalling over \$40m.

The construction arm is building an eight-storey office block, worth \$11.5m, in Whittington Avenue, next to Lloyd's and Leadenhall market. Gross floor area is 72,500 sq ft, and the work is for the Corporation of London. At Charing Cross a site is being developed for the Metropolitan Police Office. Valued at £12.4m, it involves erection of a five-storey building, and fitting out a four-storey shell.

Paymel, the management arm, has a \$10m order from Plessey Defence Systems for engineering and construction services in support of a key contract awarded to Plessey by the Ministry of Defence for the provision of satellite earth stations. The new facility, at RAF Oakhanger, is to support the Skynet 4 generation of satellites.

A £6.5m contract is for design and project management of the installation of a 3000 tonne extrusion press at Almetex's St Helens factory.

Management scheme for hospital construction

AMEC PROJECTS has won a contract to provide management services for Fife Health Board's Phase II West Fife District General Hospital.

Overall cost of this hospital is in the region of £32m. Phase II will replace acute facilities in three separate hospitals in Dunfermline.

It is to be built under the design-and-build concept, believed to be the first time a contract of this type has been used on a major NHS hospital

in the UK.

The project manager and his team will be responsible for preparing tender documentation covering a specification brief outlining Fife Health Board's detailed requirements, evaluating tenders, and recommending the contractor to carry out the work, which will include not only the design of the hospital but also the construction. He will supervise the building to ensure the required quality is attained.

HIGGS AND HILL, CARIBBEAN has been awarded a contract, worth about £2.7m, for construction of a three-storey office building close to the commercial centre of Bridgetown, Barbados, which will become the new headquarters of the Manufacturers Life Insurance Com-

pany.

The site was originally occupied by the "Great House" of a sugar plantation, which had fallen into disrepair. Demolition and site clearance has started.

Cladding will be in coral stone, with the height coral-faced portico columns.

Motorway work for Mowlem

Work starts this month on building the southernmost section of the M3 motorway.

The £41.6m scheme, which will be built by JOHN MOWLEM & CO., is due to be completed in the summer of 1991.

The work involves widening and upgrading the A33 between Foles Lane, Compton, to the south of Winchester, and its junction with the M27, to the north of Southampton. An interchange is to be built at Pitmore Copse, near Otterbourne, and a link road pro-

vided between the motorway and the A335 at Allbrook.

The invitation to tenderers to offer their own periods for construction has resulted in the earliest possible contract completion date for this much needed scheme. The letting of this contract is another step towards the completion of the M3, which is a vital link in the trunk road network, connecting the towns and ports of south Hampshire and Dorset with London and the Midlands.

Because of the heavy use of this important route, especially during the summer months, two lanes of traffic will be maintained in each direction during peak periods. This will minimise inconvenience during construction, although some delays are inevitable.

Motorists are advised to allow extra time for their journeys and, if possible, to use another route, particularly during busy periods. For the safety of motorists and construction workers, a compulsory 50 mph speed limit will be in force throughout the length and duration of the works.

IN BRIEF.....

Bank of England registrar's department

TARMAC CONSTRUCTION has been awarded a £13m contract by the Bank of England to build a registrar's department in Gloucester. Work on the foundations of the 120,000 sq ft offices in Southgate Street has started, and the building will be ready for occupation about the middle of February 1991. Four storeys high, the building will be clad in traditional brickwork under slate pitched roof. The Bank has started moving staff into the area - about 30 are working in temporary quarters alongside some 100 locally recruited staff.

The £4.5m Long Meiford bypass contract has been awarded to ROADWORKS, civil engineering division of Jackson Group.

IDC, an AMEC company, has been awarded a £4.5m design and management contract by Chloride for refurbishment of a 3,350 sq metre building in Manchester to form a sodium sulphur production module making the "Beta" cell. Completion is scheduled for June 1990.

TRY BUILD has been awarded a three-year term maintenance contract, worth £3m, for the runways and roads at Heathrow Airport.

FAIRCLOUGH & FOSTER

BRIMS, part of the Brims Holdings Group, has won orders worth over £3m. The largest is a £1m contract for construction of a replacement mill at the Cornwall Works, St Helens, of BLM North.

The Property Services Agency has awarded FAIRCLOUGH CIVIL ENGINEERING a £5.7m contract to upgrade the main runway at RAF Alconbury in 22 weeks. The 60 metre wide, 3,350 metre long runway will be regraded in asphalt, and both over-runs reconstructed in concrete.

BOVIS CONSTRUCTION has won management fit-out contracts for two Tesco superstores. One, for £2.5m, is at Altrincham Road, Baguley in Manchester; Bovis also won the £4m management contract to build the shell of this store. The other, also for £2.5m, is for the Mossley Hill store which Bovis is building in Liverpool.

J.M. JONES CONSTRUCTION has an order to design and build a £2.5m scheme of industrial and warehouse buildings on the Bow industrial estate in Stratford, East London. The development, of eight terraced and two detached buildings, will include an area of two-storey offices.

FONDEDILE FOUNDATIONS has contracts worth a total of £3.8m. Largest, at almost £2m, is for piling and underpinning a Grade I listed building in the Port East Development, Isle of Dogs, involving installation of 1500 Pali Radice piles.

PRECAST CONCRETE DESIGN & BUILD

CBSTAIN

Costain Dow Mac

..and roadbuilding for Wimpey

The UK civil engineering operation of WIMPEY CONSTRUCTION has won two contracts involving extension of a motorway in Kent and the conversion to dual carriageway of a trunk road in Somerset.

Value of the projects, awarded by the Department of Transport, totals over £41m, and the period of completion is set at two years.

"Missing link"

In Kent, the M20 contract will complete the eastern section of the "missing link" between Maidstone and Ashford. It will extend from its present termination north of Ashford to a point 11km away,

near Charing Heath.

The contract entails construction of a section of dual three-lane motorway in mainly rigid pavement, as well as associated link roads and interchanges in the vicinity of the motorway's present termination.

Six road overbridges, one road underbridge, and a pedestrian subway will also be built and the contract includes about 4km of single-carriageway side roads.

Dual carriageway

Under a separate contract, Wimpey has been awarded the construction of over 7km of

dual carriageway as an improvement to the A308 near Ilchester.

In addition to the stretch of dual carriageway, 1.6km of slip roads and 4.7km of single carriageway are to be built, both in flexible construction. The contract calls for two four-span bridges, and one single-span bridge, all with prestressed, precast concrete beams, on bored pile retaining walls. Culverts, drainage and culvert structures will also be provided.

Work on the road requires excavation of about 650,000 cumetres of material, and creation of embankments comprising 580,000 cu metres of material.

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COMPANY ANNOUNCEMENTS

CONTINENTAL (BERMUDA) LIMITED
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Guaranteed by Hungarian Foreign Trade Bank Ltd.

Notice is hereby given that for the interest period 21st August 1989 to 22nd November 1989, a period of 92 days, the Rate of Interest will be 8.125 per cent per annum. The interest amount payable on the interest Payment Date 22nd November 1989 will be US\$2,682.78 for each Note of US\$200,000.

Agent Bank
Deutsche Wirt Capital Markets International

LEGAL NOTICES

Number 005716 1989
IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION COMPANIES COURT
Mr Justice Hoffmann
Monday the 31st day of July 1989
IN THE MATTER OF PETROCOIL GROUP PLC AND IN THE MATTER OF THE COMPANIES ACT 1985.

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 1st July 1989 confirming the reduction of the Share Premium Account of the above named Company from £3,853,215 to £1,775,119 was registered by the Registrar of Companies on 18th August 1989.

Dated 18th day of August 1989
PHILIP EVANS & CO
SOLICITORS
BRICK HOUSE
BRICK STREET
STRAEND
LONDON WC2R 2AQ
Solicitors for the above named Company.

PERSONAL

THE ROYAL UNITED KINGDOM BENEFIT ASSOCIATION, PROBABLY helping more and more elderly and infirm people to lead a more professional or similar background to remain financially secure in their old homes, also helps those who have financial and medical care. RUKBA is a registered charity. Please write to: William Rutherford, RUKBA, Prospect House, 100, Pall Mall, London, W1A 1AA. To make a donation or to ask for more information, please send a postcard to the above address.

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OFFSHORE OIL

The Financial Times proposes to publish a Survey on the above on

5th September 1989

For a full editorial synopsis and advertisement details, please contact:

IAN ELY-CORBETT

on 01-873 3389
or write to him at:

Number One, Southwark Bridge
London SE1 9HL.

FINANCIAL TIMES
LONDON'S BUSINESS JOURNAL

DIARY DATES

FINANCIAL

TODAY
COMPANY MEETINGS
Authority Invest, Cadogan Hotel, 75 Stone Street, S.W. 11.00
Equity Concept Inv. Tel., New Court, St. Andrew's Lane, E.C. 10.08
BOARD MEETINGS
Preston Hotels
Sheldon Jones
Telford
Inverness
BICC
ESB
Evans Hataway
Dow
Kalon
Palma
Rampoll
Richardsons Westgarth
DIVIDEND AND INTEREST PAYMENTS-
Airtel 3.00
Bechtel 0.7p
Coillit 11.25p
Devereux Electrical LBS
Embassy Prop 2.2p
Equity Concept Inv. Tel. 12p
Do. 0.01 34p
Eschquer 10.9p
Homesdale Mining 3.2p
Merrill Lynch 7.5p
New Zealand FRN's 1989 340.36
Oil & Natural Gas Commission FRN's 1989 920.52
Security Pacific FRN's 1987 241.70
Shelton (Miami) 1.2p
Treasury 10p 1982 5pc
Triukin 1p
Westpac Banking FRN's 1985.35
TOMORROW
COMPANY MEETINGS
Eve Group, Belvoir Hall, Harp Lane, E.C. 10.30
Fulter, Smith & Turner, Octilia Brewery, Chiswick, 11.00
Stromberg Chartered Insurance Institute, 25 Aldermanbury, E.C. 10.00
TCL 3, Ridgway, Newark, Notts., 11.00
BOARD MEETINGS
Preston
Aerotech Eng.
Davies (D.V.)
National Hodge
Inverness
Cantbridge Blvd.
Equity & Law Int.
Eschquer Int.
Goodwood
HongKong & Shanghai Bank
Scandinavian Bank
Scottish Eastern Inv.
Troith Mines
Adson Consultancy 6.5p
Authority Invest, 4.25p
Bertson 3p
Bonds 4.5p
Chase Manhattan FRN's 1989 348.54
Control Techniques 1.5p
Friendly Hotels 1.5p
Fulter, Smith & Turner "A" 2.3p

National Westminster Ind. Var Rate Nts 2027.16
New Zealand FRN's 1987 616.20
Owen & Robinson 0.2p
See Containers 15.2p
Standard Chartered FRN's 1988 106.87
Toothill (R.W.) 2.7p
Woodward S. S. FRN's 1988 328.87
WEDNESDAY AUGUST 23
COMPANY MEETINGS
Allied Colloids, Stables House Gardens Hotel, Hall Ings, Bradford, 12.00
In Shops, Southall Conference & Banqueting Centre, Home Road, Southall, W. Mids., 12.00
BOARD MEETINGS
Preston
Cullens
Hawthorn Europe
Heath (Samuel)
Hartburger Broke
Inverness
Barr & Wallace Arnold Tel.
Lac Refrigeration
McAlpine (Alfred)
Marley
Mersey Docks & Harbour
Move O'Flaherty
Sunlight Elect.
Vimontec
Wear Grp.
DIVIDEND AND INTEREST PAYMENTS-
Carlton Comm. 3.00p
Christiane Bank FRN's 1989 8002.78
Cristine 2.3p
Copper (London) 1.82p
Dunlop Int. 0.25p
First National Finance 4.5p
Halliburton S. S. FRN's 1988 108.25
Nelsom Anglo B. S. 4.4p 14. L. 20.4
Morgan (J.P.) Int. Finance FRN's 1987 822.36
Norskmetals 0.7p
Sarmat 0.7p
Swan (John) 1.2p
Treasury 9.5p 14. 2011 11.54 Vesper Thompson 0.7p
THURSDAY AUGUST 24
COMPANY MEETINGS
Dobson Grp., Arle Court, Cheltenham, Glouce., 11.30
Robertson Grp., Browns Hotel, Dover Street, W. 12.00
Scottish & Newcastle Breweries, King James Theatre, St. James Centre, Edinburgh, 11.30
BOARD MEETINGS
Preston
Brerley Inv.
Hawthorn (London)
Robertson Grp.
SEZ
Interferon
ABB Kent
BPP
Bridon
Brentford Arrow
CSC Inv. Tel.
Crested Hodge.
DIVIDEND AND INTEREST PAYMENTS-
AIM Group, Great Eastern Hotel, Liverpool Street, E.C. 12.00
FRG Babcock, Peninsula Hills National, Alotey Top, Huddersfield, 11.30
NCA Drilling, Hilton National Bracknell, Bagshot Road, Bracknell, 12.00
Utd. Quartermen, Goring Hotel, Seaton Place, S.W. 10.00
BOARD MEETINGS-
Hawthorn
Conroy Pat.
Inch Kenneth Kelong Rubber
Jorden (Thomas)
Tilley Int.
DIVIDEND AND INTEREST PAYMENTS-
Allied Colloids 2p
Aluminum Co. of America 40.0p
Bakers 1.8p
Campbell & Armstrong 3.3p
Dunlop Printing 1.2p
Dryden For Eastern Tel 0.5p
Edson 50.0p
Eschquer 12.4p 1982 6.4p
French (Thomas), 1.4p
Great Western Financial 20.0p
Jersey Electricity "A" 9p
Koca Int. 2.5p
Lloyds Eurofinance FRN's 1988 1374.82
Manville Steel Inv. 2.5p
Microport 2.2p
Moorfield Estates 1.2p
Murray Technology 0.4p
Ranka Movie McDougall 8.1p 1p 1989.94
Do. 4.4p 1p 1989.96 4.2p
Rui Gestao 3p
Scotts 6.25p
Security Archives 3p
Synovate Engineering 0.7p
TCL 4p
TCL Gas FRN (Class "B") 1p
Tribune Inv. Tel. 0.85p
SATURDAY AUGUST 26
DIVIDEND AND INTEREST PAYMENTS-
Treasury 10p 2001 5p
SUNDAY AUGUST 27
DIVIDEND AND INTEREST PAYMENTS-
Treasury 9.5p 2002 8.5p

Gold & Base Metal Mktng
Grafton
Waste City of London Properties
DIVIDEND AND INTEREST PAYMENTS-
Bank of Nova Scotia Plg Rate Debt 2085 82.08
Burton 6p Ln 1988/2001 4p
Coca-Cola Finance 7.2p Old Prod FY 2000 3.75p
Debenhams Toyman & Chiswick 5p
Ducan 0.8p
Esworld 0.2p
Hogg Robinson 2.7p
In Shops 1.2p
Investment Co. 0.85p
Royal Bank of Canada 5.00p
Telecommunications Tel. 0.8p
FRIDAY AUGUST 25
COMPANY MEETINGS
AIM Group, Great Eastern Hotel, Liverpool Street, E.C. 12.00
FRG Babcock, Peninsula Hills National, Alotey Top, Huddersfield, 11.30
NCA Drilling, Hilton National Bracknell, Bagshot Road, Bracknell, 12.00
Utd. Quartermen, Goring Hotel, Seaton Place, S.W. 10.00
BOARD MEETINGS-
Hawthorn
Conroy Pat.
Inch Kenneth Kelong Rubber
Jorden (Thomas)
Tilley Int.
DIVIDEND AND INTEREST PAYMENTS-
Allied Colloids 2p
Aluminum Co. of America 40.0p
Bakers 1.8p
Campbell & Armstrong 3.3p
Dunlop Printing 1.2p
Dryden For Eastern Tel 0.5p
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Microport 2.2p
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Ranka Movie McDougall 8.1p 1p 1989.94
Do. 4.4p 1p 1989.96 4.2p
Rui Gestao 3p
Scotts 6.25p
Security Archives 3p
Synovate Engineering 0.7p
TCL 4p
TCL Gas FRN (Class "B") 1p
Tribune Inv. Tel. 0.85p
SATURDAY AUGUST 26
DIVIDEND AND INTEREST PAYMENTS-
Treasury 10p 2001 5p
SUNDAY AUGUST 27
DIVIDEND AND INTEREST PAYMENTS-
Treasury 9.5p 2002 8.5p

Trade Fairs and Exhibitions: UK

August 28-29
Town and Country Festival
(0203 696969)
Kendworth
September 3-6
Top Drawer Gift and Decorative Accessories Exhibition
(01-727 1929)
Alexandra Palace
September 3-7
International Autumn Fair
(01-555 9201)
Olympia
September 5-8
International Carpet Fair
(021-705 6705)
Exhibition Centre, Harrogate
September 5-8
Offshore Europe Exhibition and Conference (01-549 5831)
Aberdeen
September 10-13
International Menswear - MAB (01-497 9794)
Karis Court
September 12-14
Point of Sale, Merchandising and Display Exhibition and Conference (01-340 8291)
Business Design Centre, Islington
September 15-23
Antiques Fair (0447 2514)
Chelsea Old Town Hall
September 15-23
International Boat Show (0703 737311)
Southampton
September 17-18
DIY Trade Show (01-302 8585)
Karis Court
September 17-19
Gallery 89 - Framing and Fine Art Market (01-555 9201)
Olympia 2, London
September 18-22
International Handling & Storage Exhibition (0895 58431)
NEC, Birmingham
September 18-19
International High Definition Television Exhibition - HDTV (01-431 8965)
Tara Hotel, London
September 19-22
International Helicopter Technology & Operations Exhibition (01-549 5831)
Redhill Aerodrome
September 22-23
International Police Exhibition & Conference (01-446 8211)
Barbican, London
September 26-27
Independent Power Generation Conference and Exhibition - INPOWER (0737 789611)
Heathrow Park Hotel
September 27-October 1
Personal Computer Show (01-485 1951)
Karis Court, London
September 29-October 1
National Franchise Exhibition (01-727 1929)
NEC, Birmingham
October 3-5
Transport and Distribution Services Show and Conference (01-833 4495)
Wembley Exhibition and Conference Centre
October 19-20
Law Society National Conference and Exhibition (0423 590585)
Exhibition Centre, Harrogate
November 27-30
NEWSTEC '89 - The Newspaper Society's exhibition and conference dealing with market led technology in newspaper production (01-636 7014)
The Brighton Metropole

Overseas Exhibitions

August 25 - Sept 1
World Fair for Beverage Technology - DRINKTEC-INTERBRAU (01-948 5186)
Munich
August 25 - Sept 3
International Audio and Video Fair (01-930 7251)
Berlin
September 3-8
International Autumn Fair (0375 32222)
Leipzig
September 4-9
Show of the Nations Exhibition (01-977 3474)
Vienna
September 12-14
Pre-Press Exhibition (0372 372161)
Copenhagen
September 13-17
International Fisheries Industry Exhibition (01-945 5300)
Nantes
September 14-24
International Motor Show - IAA (01-724 0543)
Frankfurt
September 17-20
International Hardware Show - QUOJEM (01-225 5566)
Paris
Sept 25-Oct 1
International Technical Fair (01-836 3215)
Plovdiv
Sept 28-Oct 3
International Robotics, CAD/CAM, Automation Engineering Exhibition - PRODUCTIQUE (01-225 5566)
Paris

Business and management conferences

August 21-25
Management Centre Europe: The fundamentals of finance and accounting for non-financial managers (32/2/516.19.11)
Brussels
September 3-7
European Society for Opinion and Marketing Research 42nd ESOMAR congress (Amsterdam +81.20.6642141)
Stockholm
September 6
Tolley Conferences: Payroll manager's review third annual updating conference 1989 (01-680 5682)
London Press Centre
September 11
The Industrial Society: Annual hours - principles into practice (01-262 2401)
London
September 12
CBI Conferences: Pay and performance (01-379 7400)
Centre Point, London
September 13-14
Financial Times Conferences: World Motor (01-925 2822)
Hotel Inter-Continental, Frankfurt
September 13-15
ANCE-CITFA: World convention of trading companies (39 2 4918121)
Milan
September 14
Tolley Conferences: Duties and responsibilities of a company secretary (01-680 5682)
London
September 15
The Economist Conference: Unit: Deregulation and joint ventures in international telecommunications strategies (01-539 700)
Hyde Park Hotel, London
September 20
Fibex: Doing business in Spain (01-837 1133)
Le Meridien Hotel, London
September 21
CBI Conferences: City investor relations (01-379 7400)
Centre Point, London
September 21
Business International: What the 90s will mean for international business (01-483 6711)
Hyde Park Hotel, London
September 21-22
Institute for International Research: Cost control and profitability in retailing (01-434 1017)
Park Lane Hotel, London
September 22
The Bow Group: The European defence industry and 1992 (0463 740730)
Chiswell Street Brewery, London
September 22
Battelle Institute: Strategic management of technology (01-483 0184)
RAF Club, London
September 25-26
IBC Financial Focus: The changing pattern of business (01-637 4383)
Regent Crest Hotel, London
September 26
The Economist: People mean profits in the '90s - why and how the human side of business is a critical source of competitive advantage (01-839 7000)
Hyde Park Hotel, London
September 27
CBI Conferences: Production efficiency (01-379 7400)
Centre Point, London



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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES CONFERENCES
RETAIL FINANCIAL SERVICES
London, 2 & 3 October, 1989
After a two year interval this conference is being held again in London and the agenda is remarkably full. The impact of the Single European Market on the retail financial services industry will be the principal theme of the opening day and the outlook in the United Kingdom, where the competition is increasing every day, provides the focus of the second day. Among the speakers are: James Larkin, American Express Europe Ltd; Silvio Maltus, Bundeskartellamt; Charles Winter, The Royal Bank of Scotland Group plc; Don McCrickard, TSB Bank plc; Günther Schmidt-Weyland, DG Bank; Dr Peter Troberg, Commission of the European Communities; Seymour Fortescue, Barclays Bank PLC and Peter Sutherland, Chairman Designate of Allied Irish Banks plc.
BUSINESS WITH SPAIN: STRATEGIES FOR 1992 & BEYOND
Madrid, 6 & 7 November, 1989
With the continuing international interest in Spain, the Financial Times is arranging this Autumn its fourth Business with Spain Forum. To be organised in association with Expansion, the conference will focus on the economic outlook for Spain and Europe and then go on to assess a number of major issues of interest to the banking and international business community. Speakers include: Norman Lamont, HM Treasury; Claudio Aranzadi Martínez, Spanish Minister of Industry and Energy; Luis Carlos Croissier Batista, Comisión Nacional del Mercado de Valores; Sir Martin Jacobm, Barclays de Zoete Wedd; Manuel Guasch Molins, Ebro; François Henrot, Compagnie Bancaire; Emilio Botín Rios, Banco Santander and Mario Conde, Banesto.
WORLD ELECTRICITY
London, 16 & 17 November, 1989
The FT World Electricity conference is an important annual forum for discussion and assessment of the economic, financial and political issues facing the power industry. This year the agenda emphasises the role of the utilities in a public policy climate that is increasingly hostile to monopolies and favourable to competition. The conference will feature a survey of the prospects for some of the most important electricity systems and will include debate about privatisation in Britain. Among those taking part are: Robert Malpas, Chairman Designate of PowerGen; Peter Bradford, Chairman, New York State Public Services Commission; Rémy Carle, Directeur Général Adjoint, Electricité de France; Mitsuo Nakajima, General Manager of The Tokyo Electric Power Company and Dr Dirk Kallmeyer, Director, Rheinisch-Westfälisches Elektrizitätswerk AG.
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ARTS

Architecture

Messages from the interior

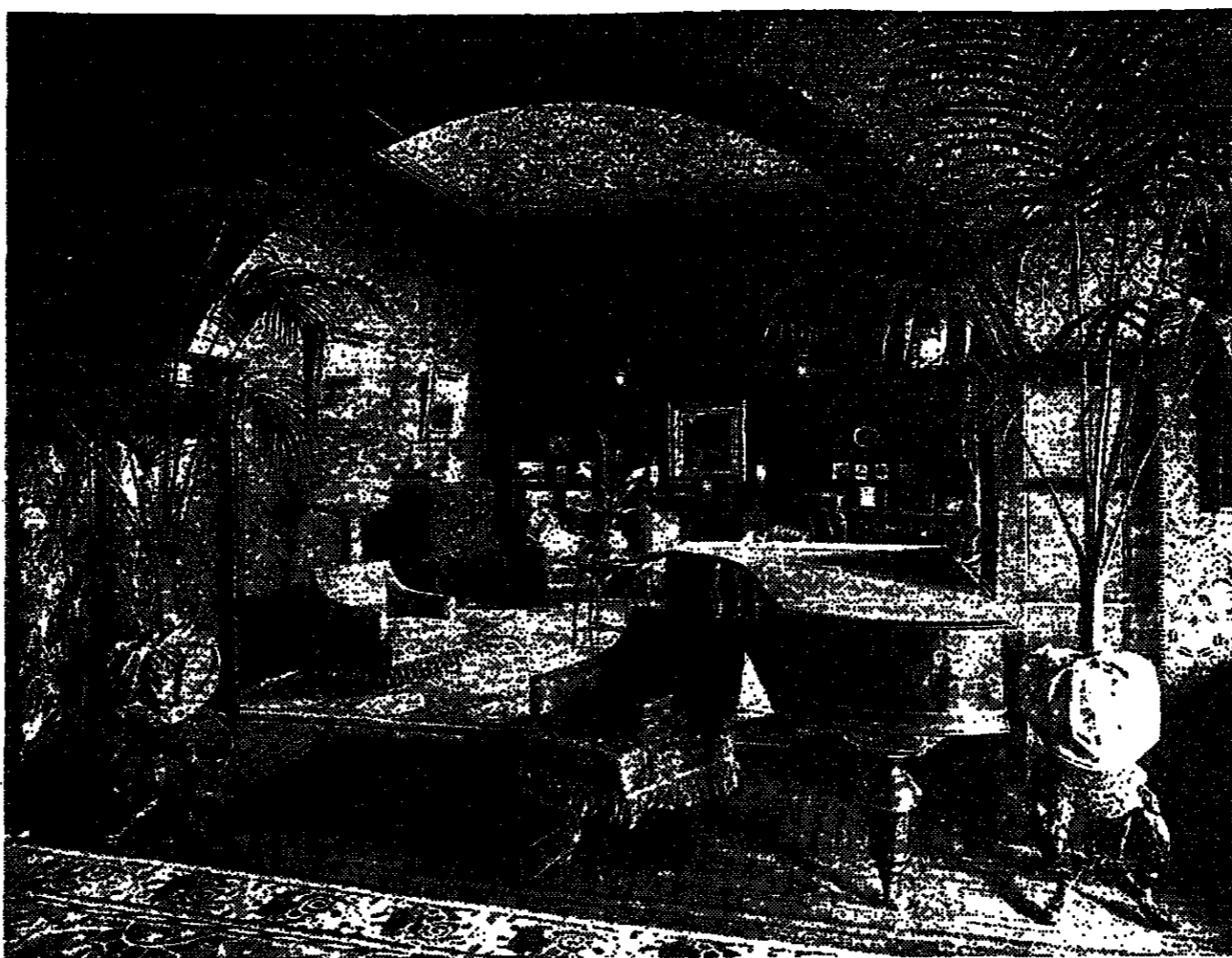
Colin Amery on a book that sheds new light on decor trends

It was that great Italian professor, Mario Praz, who started it all. When he published his *Essays on the History of Interior Decoration* 35 years ago he was the first person to collect and publish contemporary views of interiors.

His book was in many ways also an illustration of his life. He made, in Rome, a set of rooms that not only housed his neo-classical collection but which were for him "the house of life." How curious it was that his obituaries failed to mention his important work on the history of interiors and concentrated on his work as a professor of literature.

The important thing that Praz achieved was to show that the small worlds we create to live in can be works of the imagination. Our understanding of the past, our appreciation of objects and furnishings, is much enhanced by a sharpening of the aesthetic senses. There have been followers of Praz who have compiled more detailed and extensive volumes about the history of interior design, but none of them has assembled the material with the same intense understanding of the artistic imagination.

Books such as Peter Thornton's excellent history of the European, and to some extent the American interior, *Authentic Decor - The Domestic Interiors 1850 to 1950*, which covers both a social history and a source of images and details. Stephen Calloway took that process on in an inevitably more selective way with his *Twentieth Century Decoration*, and now a new, solid 400-page tome has arrived - *Nineteenth Century Decoration. The Art of the Interior*, by Charlotte Gere published by Weidenfeld and Nicolson in London at £50. It



Interior of a room at Stanmore Hall, Middlesex, as decorated by William Morris

will be available in the shops early in September. Like its predecessors this book is a visual treat and immensely seductive, containing page after page of enchanting contemporary views and photographs of still domestic worlds of the past. But there is a danger - and Charlotte Gere must have been aware of it - that yet another volume on the history of interior decoration simply reflects a publisher's formula for a profitable book. The format has become familiar, and indeed this book includes much that we have seen before. I have no wish to carp, because the book is a great achievement, but it could easily have been two volumes.

The running text is so often interrupted by long captions and irrelevant illustrations that the reader is inevitably inclined to skip. The text is, in fact, fascinating and full of valuable and intriguing contemporary accounts of rooms. Take, for example, Queen Victoria inspecting the rooms at Windsor as the finishing touches were being made for the visit of the Emperor of France and the Empress Eugenie. The Queen's views show that familiar English royal mixture of grandeur and economy: "There was much fine old furniture in store, which has been usefully worked up."

The story of the nineteenth century in terms of architectural history or the history of interiors is a complicated one, and this broad sweep shows just how complex it is. The early Empire/Regency phase has always seemed to extend and soften the inflexibility of classicism from the eighteenth century. It is probably right to see at least 50 years after 1830 as years of confusion. The

Neo-Rococo and the Neo-Gothic were both powerful explosions of creativity in Europe, but there is a feeling that someone like William Morris was necessary to sort things out and simplify taste. He saw the importance of manufacturing and mass production and the consequences for domestic interiors. Historians have simplified things to make it look as though Morris was paving the way for the death of history and the rise of the Modern Movement. In fact he tried to make the vital marriage between the past and the present, and was successful and popular.

Gere's book shows that stylistic movements do filter into the domestic world. Morris, the Aesthetic Movement (there is a good contemporary description of the interior of Oscar Wilde's house), the Arts and Crafts,

Art Nouveau, the Vienna Secession, Frank Lloyd Wright and the new Renaissance in America; all flourished in the home and influenced commerce.

How this happens is hard to fathom and I would have liked more information about propaganda, the role of exhibitions and museums and patronage. It is difficult to write about more everyday homes, but fortunately there were in the nineteenth century travellers who carried their watercolours and recorded the rooms they occupied: Mary Ellen Best and Count Arthur Potocki did not hesitate to record rented rooms and inns.

The arrival of photography should have widened the range of the recording lens. But photographers seem to be as ardent as painters and the opulent

interiors recorded by Bedford Lemere and the world of early Country Life photographers show a continuing preference for the evocation of a contrived romance of a particular fashionable world.

The over-decorated and over-furnished interiors towards the end of the century make for very crowded photographs. You can understand the feeling of a writer in 1904 who felt that it was discovering to find that your host and hostess were less noticeable than their wallpapers. Even Norman Shaw had mixed views about the value of William Morris. He saw him as "a great man who somehow delighted in glaring wallpapers."

The nineteenth century offers us so many parallels, particularly as we are living now in an enthralling but confusing transitional phase of taste. The scholarship, learning and sheer enthusiasm for serious observation of the past that is shown in this book and others of its genre is amazing.

The tragedy is that it is simply not applied to the teaching or practicing of architecture and interior design.

Somehow the scholar and the amateur are in the lead when it comes to domestic design - the architectural profession certainly has a long way to go to catch up. This book opens endless informative windows into the recent past. It avoids any major conclusions but provides plenty of material to help us make judgments that are better informed. It should be read widely. And - apart from anything else - it is a warm and indulgent pleasure for the eyes.

Gothenburg Symphony

ALBERT HALL, RADIO 3

Two concerts by the Gothenburg Symphony began a week of Proms that will be dominated by visiting orchestras. A decade ago the arrival in London of this orchestra would have created few waves, but the rise of the Gothenburg under Neeme Järvi, together with that of the Oslo Philharmonic (also due at the Albert Hall, on Tuesday), has been one of the most striking of recent developments on the European orchestral scene.

As both Friday's and Saturday's concerts demonstrated the Gothenburg is now a formidable, highly characterful band, confident of its own profile and capable of playing that compares favourably with almost anything offered elsewhere. Järvi's careful husbandry must take much of the credit for this development and it offers an example that ought to commend itself to London's orchestras, which so often seem more concerned to chase conductors with fat recording contracts rather than looking for those who will give his long-term commitment and careful training.

The Swedes brought no native music, but Sibelius was a feature of both programmes. It was Järvi's recorded pilgrimage through Sibelius's orchestral music which first drew attention to the results he was getting in Gothenburg, and here in both the Second Symphony and two of the Lemminkäinen legends the same admirable qualities of spaciousness and warmth suffused the performances. The *Swan of Tuonela* was distinguished by rapt, even cor anglais playing and well-focused string chords; *Lemminkäinen and the Maidens of the Island* perhaps the least familiar of the series, received a convincing symphonic undertow and rapturous, glowing climaxes.

Moments in Nielsen's Fifth Symphony, the major work in Saturday's programme, seemed almost too spacious. Though the lack of flurry in the first movement was welcome and the laying-out of its constituents exemplary, the sense of disaster just averted on the symphony's emotional catwalk, was remote; the snare drum cadenza was too easily tamed, and the presentation of ideas in the second movement too pat. Yet so much of the sense of the work was conveyed, and the shape so clearly delineated, the shortcomings were minimised; Nielsen is rarely heard so comprehensively in London.

Two staple concertos and a novelty completed the programmes; both soloists - Chou-Liang Lin in Mendelssohn's Violin Concerto and Roland Pöntinen in Grieg's Piano Concerto - gave the bold assertive accounts necessary in the circumstances with much style. The novelty, most eloquently played, was the British premiere of Arvo Pärt's Third Symphony, dedicated by Pärt to his fallen Estonian compatriots. The symphony dates from 1971 and was the last work before Pärt's seven-year creative silence to be broken by the sequence of works that has made his reputation as the human face of minimalism.

The symphony gives a few hints of that later direction - the banking after archaic harmonies, an ability to fasten upon deeply resonant sonorities, a tendency for melodies to rotate on their own axis. The rhetorical, self-conscious symphonic elements create an uneasy mixture with the contemplative, quasi-liturgical style of the *Estuaries*. There are vivid moments, but scattered about a framework that is never convincing.

Andrew Clements

Bros

WEMBLEY STADIUM

Bros, a teeny-bop band hurriedly trying to grow out of its audience before the audience grows out of it, delivered a performance at Wembley on Saturday night that confounded its critics. "We proved the world wrong about Bros," excited Matt Goss to high-pitched acclaim from the thousands of screaming fans who packed one end of the stadium.

Much cynical press had been flung at the two brothers from south London in the run up to the ambitious summer show. Bros can't sing and they can't play, carped the critics. After half a dozen hits they are past it and they won't be able to sell enough tickets to fill the local kindergarten let alone Wembley, crowed the cynics.

Well, like two modern pretty-boy Robins (and the Batman logo was to be seen everywhere in the crowd) Matt and Luke righted all wrongs, producing an exciting show that went down a storm with their pre-pubescent faithful.

There is no doubt Matt can sing, his voice a powerful falsetto, effortlessly reached the high notes his young fans had been hitting all day. Brother Luke can play the drums, providing a solid if unspectacular backbeat to the music. An inability to come up with a classic pop tune could prove their fatal weakness, scuppering any chance the has to mature before its audience does.

The climax was remarkably restrained, revealing the brothers' inexperience in stage craft. Their young fans have yet to learn that you do not get an encore unless you scream for one, and on the closing "Drop the Bomb" Matt failed to whip them into the frenzied finale the occasion required.

Fausting for a final pointing pose, Bros dropped from sight through trap doors. It was a departure that could prove dangerously symbolic.

Yet the one question that

Patrick Harverson

Adventures in motion pictures

THE PLACE

MATHEW BOURNE'S choreography is among the rare delights of the British new dance scene today, and it is the best of several good reasons to see *Adventures in Motion Pictures*. At its best it reminds me of the comic choreography of two senior British choreographers - Frederick Ashton (see *Facade*) and Richard Alton (see *Jojo*). It is a neat, varied, economical, neatly crafted; it is full of lively footwork and vivid mime; and it displays an impish po-faced acrobatic wit.

The *Infernal Galop*, Bourne's new piece, is a quick British flick through a pile of period caricature postcards of France and Brassai photographs. Cartoon French figures at the front - La Liberté to the right. A jumble view of the Eiffel Tower at the back. Fog in the air. A man in mac, cap and pipe bicycling across. (Designs by David Manners.) The six musical items range from Mistinguett's *Les Bijoux de France* to *Le Grand Escart*. The choreography is a fantasia array of dance/mime vignettes - cooties, pigeons,

fish, matelots, pascotes, runder-witz and old-la - so deftly drawn by Bourne with inventiveness, assurance and affection.

Bourne sets a droll ingenious quartet to that most sentimental of Edith Piaf's numbers, *Hymne à l'Amour*. Here, as often in his work, a male-female duet (in this case a female/male one (she him), the partners keep swapping - and yet the ending reinforces the song - a wide-eyed dancing fish, a half-dressed male couple whose liaison in *Pistière* is repeatedly interrupted by four merry-makers, a glorious few throwaway unison slow kicks that can be seen among the *Galop's* great pleasures.

Another novelty is Keith Brazil's *The Shuttering Lovers*, also simply and sharply drawn. It accompanies six Songs of the British Isles as recorded by Kathleen Ferrier - though Brazil does not include *The Shuttering Lovers* itself - and from them he takes his dramatic personae to create pencilled folk scenes.

Like Bourne, Brazil knows how to work against as well as with the words, accents and phrases to fine effect. His choreography has a flair for gesture; these characters have real lives even when you can't specify what they're saying.

Bourne's 1988 *Spivvie*, a very funny, very solemn dance for four men in white underwear, begins the evening. Minkus and Glazounov ballet music; famous poses from the 1845 ballerinas' *Pas de Quatre*; female corps de ballet material from Balanchine's *Serenade*; a grouping from Merce Cunningham's *Street*.

The various levels of this work - classical ballet, barefoot would-be men, underwear advertisements - are tied together by its lively response to the music. A pity that these three works, which make their dancers so likable, are joined by Brigitte Fargue's *Kalevala Mäsa*. This work lacks the precision and economy that distinguish the rest of the programme.

Alastair Macaulay

Incontri in terra di Siena

The only complaint I have about Italy's newest - and arguably most elegant - festival is that its title (*Incontri in terra di Siena*), while it works beautifully in Italian, is hard to translate into English (*Encounters in Siena territory* is, I suppose, accurate, though hardly graceful). But, call it what you will, this little series of chamber and evening, performed outdoors in some splendid, but usually not well-known settings, can be decreed a total success at every level.

Socially, it has already established a faithful and enthusiastic audience. Musically, it is in the capable hands of the young cellist Antonio Luy, largely English trained but bound to this area by family affections. In fact, his grandmother was the Anglo-American-Italian writer Iris Origo, and the Origo villa there, the first public concert was held at the *Fattoria dell'Amorosa*, just outside the town of Sinalunga. There, the London-based Goldberg Ensemble played a wisely-chosen programme in the spacious courtyard of an ancient rural complex. The Ensemble played, first a Mozart Divertimento (K 188), then two British pieces, the serene Elgar *Serenade* for Strings and the spiky Malcolm Arnold *Concerto* for two violins and strings and in conclusion, the irresistible Dvorak string *Serenade* (more an invitation to the dance than to repose).

Though the acoustic was not ideal, and tended to thin the string tone, the group was able to display its sure ensemble and its grasp of a wide-ranging and demanding repertoire.

Another concert was given in the courtyard of the superb Palazzo Piccolomini in Pienza. The *Fattoria* was the scene of a second chamber recital, and two concerts were given in the Castelluccio di Pienza, a little medieval fort on the Origo estate. Here, the festival's concluding programme consisted of two piano-violin-cello trios (Mozart K. 542 and Brahms op. 87 n. 2) performed by Luy, the violinist Stephanie Gonley, and the pianist Jeremy Menuhin. Between these two works,

Menuhin performed - with shimmering brilliance and languid grace - Debussy's *Estuaries*. The Trio also made a profound impression, not least because of the perfect coherence of the three players. Here, the acoustic was more favourable, too; and the musicians' subtlety was not lost.

There is no shortage of festivals to be sure, in the province of Siena (Montepulciano is one; and the veteran *Settimana senese*, sponsored by the Accademia Chigiana in Siena itself, will take place in a couple of weeks); but this new enterprise definitely fills a gap, all the same. The perfect harmony between the serious yet always enjoyable programmes and the generally secluded, serene places is something special.

It should be added that after most of the concerts a buffet supper is available, and is delicious. So after the feast of music, the gala meal continues the festive spirit. Friends arrange to gather from all over central Italy, and these "encounters" are happy, indeed.

William Weaver

ARTS GUIDE

August 18-24

MUSIC

London

The Proms. This year's Proms continue until September 16. Most concerts take place at the Royal Albert Hall, although St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most concerts cost from £5 to £11 and can be booked on 053 8212, 889 9465 (Mon-Sun) or 079 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced at £1-50 or £2.

The week's concerts include Beethoven and Schubert played by the London Classical Players under Roger Norrington (Mon); the Oslo Philharmonic Orchestra conducted by Mariss Jansons playing Dukas, Honnegger, Tchaikovsky (Tue) and Strauss, Elgar, Nordheim and Stravinsky (Wed); the Schoenberg Ensemble performing works by Schreker, Hindemith and Schoenberg (Wed); and a concert of music by Copland, Mozart and Elgar played by the London Philharmonic Orchestra under Leonard Slatkin (Thu).

Paris

L'Orchestre des Jeunes de la Communauté Européenne, conducted by Bernard Haitink. Bruckner (Mon) Salle Pleyel. Herzelshof Concerto, Colin Tilney, Francesco, Colin Tilney, Francesco, L. Couperin, Burteuhua, J.S. Bach. (Wed) Auditorium des Halles.

Brussels

Chœur Oratorium Veretigine, conducted by Jo Vrenas. Gluppil.

(Mon) (217 85 45) Cathédrale Saint-Michel. Orgues, Beethoven, Corelli, Kallner, Bach, Haydn, Purcell (Tue) (3 217 85 45).

Chapelle des Brigittes, Brusse Virtuosi, Mendelssohn, Schoenberg (Mon).

Frankfurt

Frankfurter Feste 1989. This year's Frankfurt Festival with the title of A Commemorative Concert on two historic events: the French Revolution in 1789 and the start of the Second World War 50 years ago.

The programme with about 100 performances, attempts to explain the historic events and their influence on contemporary culture and society in terms of the struggle for liberty. It starts with an international choir festival with 10 different ensembles from various nations, accompanied by the Moscow Radio Orchestra, jointly conducted by Vladimir Fedosejev and Gary Bertini. There will be performances of works by Maurice Kagel, of Britten's *War Requiem* and Prokofiev's *Alexander Nevsky*. Most of the Beethoven symphonies will be played by the Copernicus Orchestra, Amsterdam, conducted by Riccardo Chailly, the Berlin Philharmonic, Leningrad Symphony, the Saito Kinen Orchestra under Seiji Ozawa. The North German Radio Orchestra will perform Krzysztof Penderecki's *Polish Requiem*, under the composer. Other highlights include a concert version of *Andrea Chénier* starring Renato Bruson, Franco Bonisolli, Maria Guleghina and the Budapest Radio Choroconducted by Gianluigi Gelmetti, as well as Han-

del's rarelyplayed *Turkmenlano*. There will also be contemporary music by Wolfgang Rihm, Mauricio Kagel, Michael Sell and Antonio Madigan. Experiments, musical theatre, chamber music, exhibitions and open-air music round off the programme. Ato Oper: Tickets Frankfurt 069/1240-400. Ends Oct. 3.

Vienna

Leonid Brumberg piano recital. Haydn, Chopin, Liszt (Mon). Hungarian National Philharmonic conducted by Adam Fischer. Haydn, Saint-Saens, Kodaly, Arkadianhof (Tue, Thur).

Wieser Mozart Orchestra in historical costume, conducted by Manuel Fernandes-Silva. Mozart. Konzerthaus (Wed).

New York

Mostly Mozart Festival. Beaux Arts Trio, Mozart, Mendelssohn, Schubert (Mon). Festival Orchestra conducted by Gerard Schwarz with Midori (vln), Patricia Schuman (soprano), Susanne Mentzer (soprano) and Vinson Cole (tenor). The Festival Chorus directed by Joseph Flummerfelt. Mozart programme (Tue, Wed). Avery Fisher Hall (874 2434).

Tokyo

Tokyo Philharmonic Orchestra conducted by Hiroaki Iwaki. Strauss, Debussy, Scriabin (Mon). Bartok, Poulenc, Shostakovich (Tue). Suntory Hall (858 9755).

Yomiuri Nippon Symphony Orchestra conducted by Kazuhiro Ohno. Schubert, Beethoven, Dvorak (Tue). Conducted by Masahiko Murohara. Mendelssohn (Wed) Suntory Hall (270 6191).

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International Stamp

DOUBLE FEATURE
by Terence Stamp
Bloomsbury £14.95, 336 pages

Since then, Stamp has spent his career playing just about everything but an Englishman and acting everywhere but in England. Most recently he's been a Wall Street high-roller (*Wall Street*), an ageing cowboy (*Young Guns*) and a space alien (*Alien Nation*). And why not? In the co-production age, cinema no longer respects language barriers or cultural barriers, nor even behavioural differences between nations.

Stamp's book is a delightful comedy of confusions by a writer clever enough to guy himself while guying others.

When stars reach Stamp's stature they can be used as exactly that: a rubber-stamp to "internationalise" a French, Italian or Ruritanian film. Next to this *Candide*-like comedy of a jet-setting "innocent" abroad, the book's home-grown memories are less riveting.

Nigel Andrews

FINANCIAL TIMES

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Monday August 21 1989

Buy-outs feel the strain

CREAKING NOISES are to be heard in the corporate sector. In the past week or so, two sizeable British companies have had to restructure their balance sheets in a radical and rather painful fashion: both are up to their eyes in debt as a result of their managers having earlier raised large loans to buy control of the business. A third has been unable to syndicate a large loan which was also intended to finance a management buy-out, and the managers of a couple more have failed in their attempts to organise finance for similar buy-outs.

In the US, distress signals have been coming from a number of companies which had been the subject of highly leveraged buy-outs in the past few years, and the new housing market was shooting ahead, but it is highly cyclical in character and has succumbed very rapidly to a combination of falling house sales and high interest rates. Buy-outs which have taken place in other, less volatile sectors - such as food retailing or (pace BAT Industries) tobacco - ought to be a lot more secure.

High-priced goods

One obvious feature of all the troubled UK companies, and one of those in the US, is that they are broadly in the same line of business - retailing high-priced consumer goods for use in the home, like carpets or furniture. This was all the rage a couple of years ago, when the new housing market was shooting ahead, but it is highly cyclical in character and has succumbed very rapidly to a combination of falling house sales and high interest rates. Buy-outs which have taken place in other, less volatile sectors - such as food retailing or (pace BAT Industries) tobacco - ought to be a lot more secure.

Problems are hitting a wider variety of businesses in the US, but companies there are a lot more vulnerable to a financial squeeze than are those in the UK. As a result of leveraged buy-outs, the equity of the non-financial corporate sector has shrunk by over \$400bn in the past five years, which is equivalent to about a tenth of its total value at the start of this year. The balance sheet structure of corporate America has deteriorated accordingly.

Sweden revises the model

SWEDEN'S RULING Social Democrats have been admired for 50 years for their successful ability to fuse market economics with a comprehensive welfare state. Their newly published draft programme for the next decade is, therefore, bound to arouse widespread interest, particularly in Britain and West Germany where their counterpart movements are trying to revise old ideas and approaches.

It is understandable that the Swedish Social Democrats continue to emphasise their commitment to a "strong economy" which has ensured full employment, high income levels and a degree of equality not matched in other western countries. The coming tax reforms, the financial deregulation of the country as well as Sweden's determination to harmonise with the European Community's internal market by 1992 all underline the party's belief in the necessity of embracing economic liberalism.

While the document stops short of actually suggesting the privatisation of parts of Sweden's massive public services sector, it makes it very clear that the limit has been reached in using taxes to make it bigger still. Instead, the intent is to make public services more cost-effective and productive by reversing the traditional slogan of "more money for reforms" into "more reforms for the money."

Personal freedom

The document soberly emphasises that although social democracy has been and will continue to be concerned with the enhancement of personal freedom for everybody it cannot provide a guarantee of the good life. Thus the language of the class war is conspicuous by its absence, though the traditional commitment to equality remains.

The high priority to be given to the environmental question in the new manifesto is a sign of the times. However, in putting a serious question mark over the wisdom of Sweden's present energy policy, which involves both abandoning nuclear power over the next 20 years as well as tightening up on dioxide emissions from other fuels, the authors have

In the UK, the volume of buy-outs has been much more modest. The capital gearing ratio (net debt as a proportion of replacement cost capital stock) has climbed quite rapidly since the early 1980s, and will rise further in the current year. But it is still well below the dangerous peaks of the early 1970s, and income gearing - showing the relationship between finance costs and profits - remains at relatively low levels.

High profit levels

However, there are risks. For one thing, UK profits are now running at a very high level: the real rate of return for non-oil companies last year was the highest for more than 20 years. Significant further improvements seem unlikely, and as the two companies which announced restructurings last week found to their cost, any setback can have a dramatic impact on the financial ratios of highly borrowed concerns.

For another, the prospect of fat returns for investors and very high fees for bankers has encouraged some rather dangerous ideas in the past year or two. In particular, it has become fashionable to dismiss old notions about the appropriate level of debt for a particular business as being hopelessly outdated. This is bull market thinking: never mind the assets, which are frequently undervalued anyway, all that really matters is the amount of free cash flow which a company generates. But the truth is that income gearing can be shot out of line by both lower profits and higher interest rates - and it is at that point when readily marketable assets show their worth.

Old-fashioned financial virtues have a way of re-establishing themselves when times become harder. By all accounts, bankers are still queuing up to finance highly borrowed transactions in the UK (although there are signs that US bankers are becoming rather more circumspect). They would do well to take note of the message from last week's problem companies: a good story of two years ago turned into buy-outs one year ago - and this year, became trouble.

The triumph of the ballot box over military rule has been one of the most remarkable phenomena in Latin America during the 1980s. Ten years ago, more than half the region's population lived under the military: now almost 90 per cent live within democratic systems, albeit imperfect ones.

Argentina, Bolivia, Brazil, El Salvador, Guatemala and Uruguay have all witnessed a return to civilian government. Chile, after 16 years of military rule, is set on a seemingly irreversible path towards full democracy. Paraguay earlier this year saw the enforced departure of General Alfredo Stroessner, the last of the old style "family" dictators, and a reasonably fair election ensued in May. Early next year Nicaragua is pledged to hold openly contested elections. Within the region only General Noriega's Panama and President Fidel Castro's Cuba survive as instances of personalised, military-backed rule.

Yet for all the recoloring of the political map, the short-term results of this democratisation process have been at best mixed and frequently disappointing. All too often, leadership has been mediocre and self-interested. Governments have allowed civilian rule to become an end in itself and have so far failed to establish adequate democratic institutions. Democracy has been introduced from the top downwards: not nurtured from the grassroots upwards. It is what might be called "cappuccino democracy" - where the froth on the surface conceals the real taste.

The positive aspects cannot be ignored. The military have realised in country after country that they lack the legitimacy to govern. Those groups which have traditionally backed them, notably the business oligarchy, recognise this as well. Human rights abuses, one of the ugliest features of military rule, have sharply declined even if civilian governments cannot always claim to be in control of the security forces in countries like Guatemala and El Salvador.

The media is far freer, and greater freedom of expression has permitted ideas and trends to cross frontiers with increasing speed. Voters now have a reasonable choice in elections that are being conducted with less risk of deliberate fraud, and which once offered the spectacle of permanent one-party rule through an arrogant Institutional Revolutionary Party unafraid to rig the vote, is edging towards pluralism.

The ideological dogmatism of left and right that evoked stark options of revolution or counter-revolution has been replaced by a new sense of pragmatism. This applies even in war-ridden

societies like Colombia, El Salvador, and Guatemala. Socialist Cuba has been totally discredited as a role model, as indeed has Castro's idiosyncratic god-child, Sandinista Nicaragua, which after 10 years finds itself poorer than Haiti. Insurgency and urban guerrilla warfare, the hallmark of the 1970s, have been replaced by the notable exception of Peru, declined.

Violent crime has grown as a result of the spread of drugs and urban poverty. Nevertheless, ideologically motivated violence has declined, despite the prevalence of factors like rampant inflation which not long ago would have been considered the classic breeding ground for revolutionary upheaval. Average inflation in Latin America last year was an unprecedented 470 per cent.

Living standards have fallen sharply so that per capita incomes are still below the boom years of the late



Robert Graham examines why Latin American institutions and leaders so often disappoint

Trials of cappuccino democracy

1970s. The struggle to preserve jobs and incomes has produced an uneasy social calm, punctuated by sporadic, but limited bursts of popular anger. This has usually been over price rises - the case in Argentina, the Dominican Republic, and Venezuela this year.

This apparent stability and the embrace of the middle ground in politics can be attributed to three broad factors: Latin American societies are both maturer and more urbanised, reflecting the weight of a growing middle class which wants consensus. Between 1970 and 1980, the agricultural labour force declined almost 10 per cent to 32 per cent with an almost corresponding increase in the service sector.

The combination of lower commodity prices and the debt crisis has narrowed the options of leaders. The electorate in turn appear to recognise this. The emergence of populist leaders with simplistic solutions has so far been restricted to the disastrous performance of President Alan Garcia in Peru. The return to office of President Carlos Andrés Pérez of Venezuela in February created similar expectations, but he has opted for orthodox solutions; and even Mr Carlos Menem, the new Argentine President, looks set to belie his populist reputation.

The industrialised countries of the West have been anxious to assist the consolidation of democracy, at least with diplomatic support. At the same time the new Soviet leadership has recognised the bankruptcy of supporting revolutionary movements and socialist regimes and instead wants to establish itself in the region. This policy switch is now understood by

Washington, freeing the region from the tensions of superpower rivalry. But the basic characteristic of democracy in Latin America is its underlying weakness rather than its fragility. The military has withdrawn, not retired, from direct government and has yet to establish for itself a clear role, other than as the ultimate guardian of sovereignty and social order. The army's obstructive background presence forces politicians always to look over their shoulders.

The military has been converted into the most powerful trade union in each country. This is most evident in Argentina, where the three recent army rebellions have not been intended to overthrow the Government, merely to achieve through force of arms specific "sectoral" demands.

No fewer than eight countries have introduced new constitutions or amended existing ones during the past 10 years. All reflect in varying degrees a desire to reduce the role of the state, increase private initiative, broaden the base of representation, make government more accountable and strengthen democratic institutions within the rule of law.

While there is a remarkable degree of agreement on what needs to be done, the capacity of governments to achieve this has been limited. Part of the blame can be attributed to the debt crisis and the ensuing economic difficulties. Nevertheless, the real fault lies closer to home. Good intentions have foundered against powerful interest groups - are detailed by poor leadership and bad management, or are undermined by the lack of an institutional framework. This has been the special plight of Argentina, Brazil and Peru.

The nature of the executive is proving profoundly flawed. All Latin American democracies have adopted presidential systems which invest excessive power in one man for a fixed period of office.

With large power invested in the president this produces a pyramid system, where far too much depends upon the personality and quality of the president. It also inhibits delegation so that minor matters get referred to the top, both lessening the amount of time available for important decisions and placing an enormous, if not unacceptable, load of work and responsibility on very few people. Presidents become isolated and dependent on what their aides wish them to hear.

The highly personalised use of presidential power has led interest groups to bypass parliament and lobby the presidential circle, or to flex their muscles in public until the government takes notice. This reduces the role of parliament even as a debating forum, and makes the president vulnerable to manipulation. Big business up and down the continent has successfully defended its interests in this way over fiscal issues and competition. It is no accident that fiscal policy under democracy has failed to address the tremendous inequalities of wealth. This also helps explain why the drug barons can operate with such impunity.

Paradoxically, the very constraints on the abuse of authority built into constitutions tend to work against the satisfactory operation of the system. This starts with the way in which every Latin constitution has a rigidly fixed term of office and is compounded by the restriction of prevent-

ing the president either from ever standing again (the case of Mexico) or from serving consecutively (in all the others). In Argentina and Mexico the term is for six years; Brazil, El Salvador, Panama, Paraguay, Peru, Uruguay and Venezuela have a five-year term; and in Bolivia, Colombia, Costa Rica, the Dominican Republic, Ecuador, Guatemala and Honduras presidents serve for four years.

While six years allows a government to establish stable policies, this has proved too long in a country like Argentina where the Alfonsín government lost control in the last two years of the term. Honduras in 1982 cut the term from six to four years. The next Chilean president will have four years for the current term, but eight years for General Pinochet. On the other hand, four years with no consecutive reelection inhibits a good president from introducing far-reaching reforms, or tends to make him a prisoner of a party anxious to remain in power.

Latin American presidential systems were designed to prevent enrichment in office and ensure that incompetent presidents could not last for ever. However, this has not prevented leaders from treating state coffers as a spoils chest. This has been the case with the Lopez Portillo administration in Mexico, and those of Jorge Blanco in the Dominican Republic, Jaime Lusinchi in Venezuela and José Sarney in Brazil.

The clean sweep in the administration produced by a change of leadership - even when the new president comes from the same party - inevitably damages continuity. But the instability produced by these change-overs is compounded by the nearly universally accepted practice of using jobs in the bureaucracy as a source of patronage.

The plight of state organisations is made worse by armies of poorly paid and under-employed public servants who are easily corrupted, and a Kafkaesque network of regulations designed by the legalistic minds that dominate Latin American bureaucracies. These have been badly weakened by the upheavals of military rule and the return of civilian government. But budgetary constraints since the debt crisis have failed to prompt a rationalisation of bureaucracies, merely demoralised them.

Thus while the quality of technocratic expertise is constantly improving - and some is of the highest grade - the ability to implement even good policies is not. Only Chile, Colombia and Uruguay could be said to have competently administered all round, while Mexico is the sole country seriously trying to improve the quality of

Good intentions have foundered against powerful interest groups and been derailed by poor leadership

its public servants. The principle of the separation of powers is only respected when convenient. As a result legal reform and the need for a strong judiciary have been ignored. A minority of dedicated judges and lawyers are in no position to challenge practices whereby the law is used above all to protect the status quo until the individual is seen to be given minimum protection from the arbitrariness of the state, the average citizen will never respect the law - or the government.

These negative aspects risk bringing serious discredit on the practice of democracy. This does not mean Latin America is about to turn the wheel full circle, back to military rule. But it will mean a weaker government, exercising less authority over societies still divided by huge inequalities of wealth - and less able to recover from a decade of lost growth.

Sports extra; ashes to ashes

It is true that the Financial Times does not write often about cricket. It would be nice to say that this omission is a matter of great debate in senior editorial circles - or some such pompous phrase - but this is, sadly, not the case. Most of my distinguished colleagues probably think that Gower is a broker, Border is a 1982 EC directive, and a late cut brings on the attentions of the fraud squad.

However the time has come to break this silence - with the request to those foreigners who will not understand the word of what follows to stick around because you'll get yours later. There are two reasons for this: the relative immunity, or anonymity, enjoyed by the author of these inches, guest or permanent; and second is the shocking news of the latest defeat by an innings of the England team by the Romanian 2nd XI (E Ceausescu captain), a loss not entirely excused by the dogey Transylvanian pitch and umpires from the local secret police.

The great question is what is to be done and the answer consists of two words; Graeme Hick. The cool statistics show that he has scored more runs than any other player this year bar an imported South African, has the best bowling average of any spinner in the land save one, and has taken more catches than anyone else who does not wear gloves.

A mild slump at the bat earlier this year was undoubtedly attributable to the evil influence of T Botham and to the fact that there is not much to do in Worcester to take the mind off the game, once visits to the cathedral, the saucy Yamazaki machine tool factory have been exhausted. He is now very much back on song. His failure in last week's televised NatWest match might concern some but it should

be pointed out that Mr Hick was dismissed while *actually trying to smite the ball*, an endeavour unfamiliar to most members of the English team. There is, of course, the technicality that he is not qualified to play for England until 1991. To which the answer is that if Ronald Reagan can get a knighthood and the new Japanese Prime Minister, not exactly a household world here or there, a lesser gong, anything is possible.

Dust to dust

In such an event, some have wondered if Japanese sumo wrestlers might be induced to get interested in cricket, largely on the grounds that they would so obscure a wicket that bowlers like Ackermann would become disoriented. It is an intriguing concept, which would give new meaning to the term *bodyline* bowling and which might necessitate a rewriting of the rules, with, for example, *blw* (belly before wicket) becoming a new form of dismissal. However, there is doubt that sumo-wrestlers would meet Lords' dress code.

A better import would be Mr Nolan Ryan, at 42 undoubtedly young enough to have a prolonged future in the English side. It is true that his bowling action would not qualify under the rules of cricket, but minor adjustments could be made, the point being that for the last 20 years he has thrown a baseball harder and faster than anyone in the sport's history. Any day now, he will make history by being the first player to strike out 5,000 batters in a career.

Honesty does require pointing out that Mr Ryan does not always succeed in throwing the ball past the enemy. He is inclined to be wild and sometimes flat and, in his career, has lost nearly as many games

OBSERVER



as he has won. But even this would be a help to the English cricket team, which is still trying to win one game in ten. At his pace, he would also do wonders for the cricket stump manufacturing industry, thus contributing to the Pakistani economy's revival.

If the whisky..

Cricketers these days complain a lot about the rough treatment they get at the hands of the press, much of which, they believe, is connected in the bar. What they seem to have forgotten is that there is a remedy for all this; and that is to perform better. In this respect there is another heartwarming example from across the ocean.

At the start of the baseball season, Mr Thomas Boswell, of the Washington Post, whose philosophical treatise, "How Life Imitates The World Series" is seminal reading, predicted with tongue only partly in cheek that the Baltimore Orioles stood a reasonable chance this year of being the worst team in the history of

the game. They were very bad last year - losing their first 21 games - and seemed to have made matters irreparably worse by selling off all but one of their best players, getting apparently nothing in return. It is therefore a source of amusement to all that as the baseball season ends their last quarter the Orioles lead their division. This is largely due to the influence of the team manager, Mr Frank Robinson, whose philosophy is refreshingly simple. The great advantage, he says, of running a side of youngsters and unknowns is never knowing when their next performance might be terrific.

..don't get you

It also helps to have a controlled press: then which no finer example has recently been seen than in the Morning Star last Friday. On the previous day, the Polish parliament had passed a motion condemning the Soviet invasion of Czechoslovakia in 1968 on the grounds that it had "retarded" the process of democratisation. No problems for the hardliners at the Star, which dutifully reported that the Soviet invasion had "restarted" democratisation in Czechoslovakia. This blithe disregard for reality could surely be put to good use in sports reporting.

The women must

Of course, as the Guardian so elegantly argued last week, the rules of the game can be changed to help the hapless. It suggested that England be allowed either more players or more innings. Picking up on a good idea, the FT women's cricket team, contemplating an awesome match against male colleagues next month, has negotiated that it can field 23 players. The men's counterpart is to be opened this week.

Jurek Martin

AMK Berlin

Algeria, Argentina, Bangladesh, Barbados, Bolivia, Brazil, Central African Republic, Chile, Colombia, Costa Rica, Cuba, Cyprus, Denmark, Dominican Republic, Ecuador, Egypt, El Salvador, Ethiopia, Finland, France, Germany, Greece, Guatemala, Honduras, Hungary, India, Indonesia, Israel, Italy, Ivory Coast, Jordan, Kenya, Korea, Lebanon, Malaysia, Maldives, Mauritania, Mexico, Morocco, Nepal, Nicaragua, Niger, Pakistan, Papua New Guinea, Peru, Philippines, Poland, Portugal, Romania, Saudi Arabia, Senegal, Singapore, South Africa, Spain, Sri Lanka, Sudan, Switzerland, Taiwan, Thailand, Tunisia, Turkey, Uganda, Uruguay, Venezuela, West Indies, Zimbabwe.

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Andrew Freeman reports on a noisy dispute between Eurobond houses Battle over the market's future

The Eurobond market, which raises more private capital than any market outside the US, is facing one of the most difficult periods of its 25-year history. The free-wheeling attitudes which made its spectacular growth possible now threaten its future.

Some straws in the wind:
● In April, the chairman of the International Primary Markets Association, a self-regulatory body which oversees the new issue business, made an extraordinary public statement requesting borrowers not to take advantage of inter-competitive struggles between the banks which underwrite the business.

● Last week the US house, Morgan Stanley, launched a \$500m Eurodollar bond for New Zealand. It used a new method of underwriting and distributing the bonds, arousing bitter debate with other banks about the way they do business with each other.

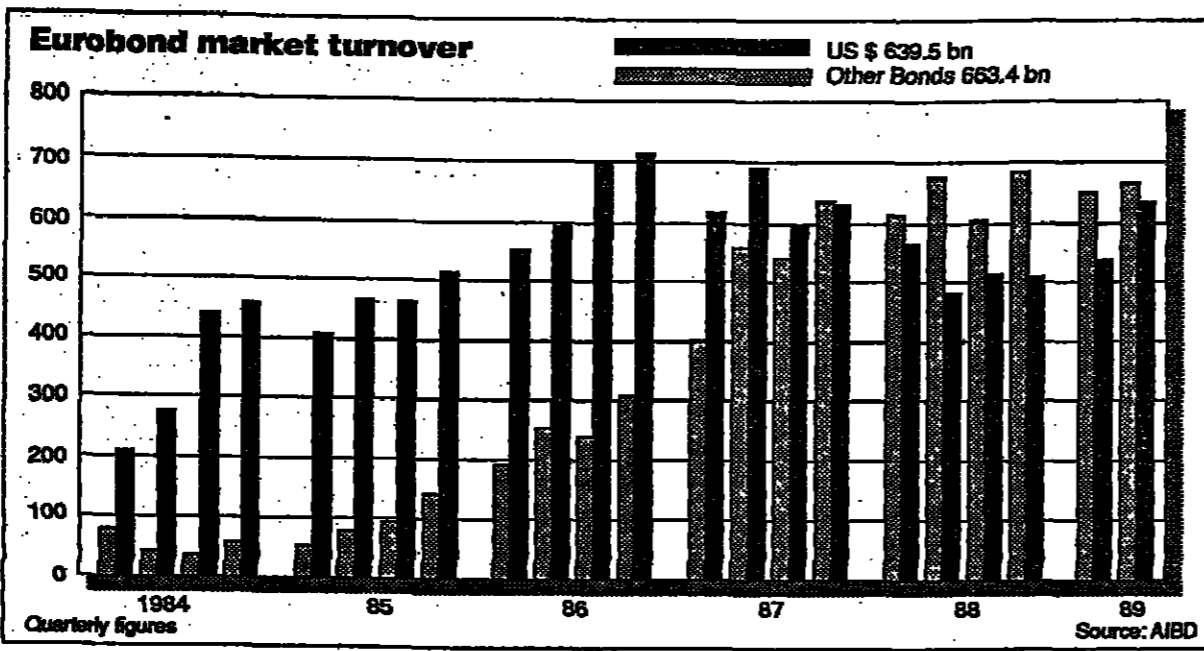
● Today, Mr Hans-Jörg Rudloff, chairman of Credit Suisse First Boston in London, plans to issue a statement to the borrowing community arguing that the very future of the Eurobond market is under threat. His statement, which sets out CSFB's own underwriting policy, implicitly criticises Morgan Stanley's approach.

It is easy to see why the banks are getting hot under the collar. After a decade of growth during which their profits flowed almost as fast as new entrants, over the last three years houses have suddenly found the business becoming unprofitable. Banks in the Eurobond market have had to compete with a growing range of products and instruments - including government bond futures, currency futures and funds linked to bond indexes - as the globalisation of financial markets has gathered pace.

On top of that, the Eurobond market faces cyclical economic disadvantages. The inverted yield curve which prevails in many bond markets gives short-term money market instruments higher yields than longer-maturity bonds, making them more attractive to investors.

The combination of these factors has led to widespread complaints from the banks that they are consistently losing money and that the business needs restructuring.

On the face of it, the Eurobond market seems prosperous enough. According to the Association of International Bond Dealers, more than \$830bn of issues are outstanding and annual trading volume is running at well over \$1,200bn. Indeed, Mr Rudloff of CSFB argues that, superficially, the market is healthier than ever. "There has been more than \$200bn of issues in the last year. Demand has been more closely priced to demand. You could argue that the market has never been more perfect," he says.



It might appear, then, that the Eurobond market has adapted to competition and change supremely well. Many borrowers plainly still find it a more attractive source of funds than the more heavily regulated domestic bond markets. The increase in the use of international foreign exchange and swap markets has simultaneously boosted demand among corporate treasurers for these flexible, often complicated, financing techniques and increased the Eurobond market's ability to provide them.

Yet, beneath the surface, all is far from well. Despite often long-standing financial losses, banks have been

Lack of profit has fuelled intense competition among securities houses

unwilling to withdraw, precisely because such a large amount of business is involved. Most houses, trying to win market share, have subsidised borrowers, mainly through the inventive use of financial engineering (including interest-rate and currency swaps).

The lack of profit has fuelled intense competition among securities houses large and small. As a result, corporate treasurers have been getting their funds cheap, while many banks have reported reduced profits or widespread losses. Quietly, many houses have reduced the staff they committed to the Eurobond market in

its profitable years, but they would not dream of admitting a reduction in their overall commitment.

While little information is publicly available on the financial position of the leading banks involved in the Eurobond market, their own admissions tell a tale of break-even at best and big losses at worst. Filings at Companies House show a sharp decline in the banks' overall profits.

For example, the latest of what is an unimpressive set of filings suggest that many houses are reporting either losses or bare break-even from the London subsidiaries which run their Eurobond business.

For the year to the end of December 1988, Deutsche Bank Capital Markets reported a pre-tax loss on its ordinary activities of £2.05m, after losses of £2.88m the year before.

Banque Paribas Capital Markets reported 1988 pre-tax profits of just \$1.3m. Morgan Stanley International's last filing was for the year 1987, when its after-tax profits from all operations fell by 57 per cent to \$41.28m.

JP Morgan Securities reported \$13m of after-tax losses for 1988, an improvement from its 1987 performance when it lost \$68m. In 1987, Credit Suisse First Boston's pre-tax profits of \$3.6m included an exceptional \$2m gain from the closure of its old City premises. The same year, Swiss Bank Corporation International lost \$27.6m before tax (though part of this loss came from its equities side).

Banks tolerate such poor performance because many are committed to the elusive idea of the multi-service international financial institution. The Eurobond business is a central

element of that concept. By helping a corporate client raise cheap capital in the Eurobond market, a bank might gain the foothold that will give it access to much more profitable merger advice or foreign exchange services.

The conflict between the banks about the way new bond issues are underwritten and distributed thus has deeper roots. The banks are suffering an erosion of their capital, hoping that competition will contract as rivals pull out, leaving them with a clear passage to future profits. When they argue in public about underwriting, what they are really doing is

Many of the banks are committed to the elusive idea of the multi-service international institution

jockeying for strategic positions in the market of the next decade.

Take Morgan Stanley's controversial issue for New Zealand which precipitated the row about underwriting. Morgan Stanley was accused by its competitors of breaking off talks with other banks about underwriting reforms and unilaterally going ahead with a \$500m Eurodollar bond using underwriting techniques based on those used in the US domestic bond market.

Morgan Stanley has been one strong advocate of changes in market practices, but the New Zealand deal left it open to criticism. Arguably, the

deal made sense to Morgan Stanley because it has relatively limited retail placement power in Europe. US-style techniques make it easier to separate the business of underwriting and lead-managing Eurobond deals from the business of trading and placing the bonds with end investors. If Morgan Stanley could make such an approach standard, it would be able to make profits by drumming up new issue business from its blue-chip client list, while relying on other banks to do the hard work of finding end purchasers. Looked at this way, it is little wonder rival banks are objecting.

Investors might wonder how an apparently arcane debate is relevant to them. For a start, if the houses adopt a piecemeal approach to underwriting, it will be more difficult for investors to be sure that they are paying a proper price for their bonds. There then is the possibility that if there are too many withdrawals from the market, the liquidity of the market will suffer.

Dealing technology has transformed the secondary market in Eurobonds by making up-to-date prices more available to investors. But on the primary market, what should banks have to disclose about their new issues? In the wake of the Blue Arrow affair in the UK (in which an equity underwriter failed to disclose a large unplaced block of a rights issue) there is a growing feeling that lead managers of issues should have to disclose any unsold positions so that competitors know how much paper has been placed in the market and how much is still with the syndicate. That should encourage more informed trading.

Investors should also see through the implications of some of the arguments being put forward by the banks. From one perspective, behind-the-scenes discussions as leading houses try to standardise market practices smacks of a desire for a cartel under another name.

In reality, there are too many players with diverse and competing skills for that to be possible, just as there are too many vested interests for it to be likely that a single, uniform system of underwriting will emerge from the public debate.

In the end, then, the solution to the market's problems lies where the banks say it does - between themselves. Publicly, banks are fighting for the high ground of investor confidence. Privately, nearly all of them are still willing to subsidise deals for borrowers by writing generous swaps or bidding for business at what they know to be uneconomic levels. Arguments about underwriting procedures will doubtless continue; but as long as banks continue to fight each other so fiercely, they risk death by a thousand cuts.

LOMBARD An Irish tale comes true

By Samuel Brittan

IRELAND HAS been celebrated by the bards for many qualities, but it is a novelty for sound money to appear on the list. Yet it certainly deserves to do so. For Ireland has emulated France in using the European Monetary System as a focus for policies to bring down the inflation rate. In Ireland as in France the annual rate of increase of consumer prices is below 4 per cent, much less than Britain's - irrespective of how the British rate is estimated.

The Irish achievement is all the more remarkable because the Irish pound was linked to the British pound in a very close currency union right up to 1979, when Ireland's accession to full EMS membership broke the union apart. Anyone who had then predicted that of the two pounds, the Irish one would be the more stable of the two would have been accused of telling an Irish jest. But like many another jest, it has come to embody a true story.

In fact Irish inflation has been at current rates or less for some years. But both Irish and outside commentators were understandably shy of celebrating the achievement. For the recession which hit most countries in the early 1980s was prolonged in Ireland until 1986, with output not merely stagnating but actually falling, while unemployment rose to well over 17 per cent of the labour force. Indeed the Irish experience was used as an object lesson by the opponents of a hard currency link as a way of tackling inflation.

Since 1987, however, there has been a change for the better in the real economy as well. Indeed the latest OECD Survey of Ireland is devoted to the "remarkable turnaround in both domestic and foreign confidence" in the country's economic prospects. A rapid decline in interest rates since 1987 and a substantial narrowing of differentials against the D-Mark are cited as further evidence. Indeed, the report is as near a celebration as the Paris-based, but essentially Anglo-Saxon-inspired organisation, is capable of producing.

Since 1987 Irish output has been rising at annual rates of 4

per cent or more. The unemployment rate began to fall in 1987 for the first time in eight years and is expected to carry on doing so. Even the current balance of payments has moved into surplus. So far from engaging in fiscal pumping the Programme for National Recovery (PNR), inaugurated in 1987, and its successor plan of this year, have succeeded in slashing monster-sized budget deficits.

The OECD warns of remaining problems. Above all it would like the Government to reconsider its high level of subsidy and general involvement in industrial decisions - a path on which it has very tentatively embarked. How has the Irish turnaround occurred? Real life rarely points ideologically one way. And the OECD pays tribute to the national consensus which has made real wage restraint possible under the PNR. It would be better if Ireland had not been handicapped by inheriting a British-style union movement. But given that it has, there is some gain in harnessing its leadership on the side of restraint.

The trigger for the improvement in Irish growth clearly came from external developments, in particular the rapid growth in the UK and the US, which are two major markets for Irish products. But without the recent policy returns the external stimuli would have led to much more inflation and much less job creation than we have actually seen.

The more general moral is that a link with a hard currency bloc, in a country with many rigidities impeding market clearing wages and prices, can involve quite a long period of stagnation. But if it is persisted with until credibility is gained, there can then be a very rapid and unexpected turnaround in the real economy.

What both Ireland and France in their different ways confirm is that an exchange rate objective, so far from being a quick or easy fix, is one of the few ways in which a modern inflation-prone economy can take a sustained dose of monetary restraint.

LETTERS

Self-help in academe

From Mr Nicholas Stacey.
Sir, The debate over raising extra resources for universities and colleges. Despite good the shortfall has acted as a spur to review available options. Appeals to alumni, to the public, to corporations, running more summer courses and meetings and establishing science parks will doubtless raise new money for academic purposes - from outside the universities and colleges.
But perhaps there is a case for reappraising income from endowment funds which may help to raise fresh resources from inside academe.
I have in mind a review of the management of investments. Some endowment funds are efficiently managed; others may be less so. But at a time when Oxford, for instance, is asking for £200m, it would be reassuring to learn how well existing resources are being managed - that is, what is the return on monies invested.
After all, there are well-

known, sound, traditional ways to improve financial performance: educational institutions with funds under their belt should be encouraged to explore them. One way would be to ask investment management firms to offer presentations (a "beauty contest" every so often); another, for graduate business schools to hold seminars for trustees and other academics helping to make investment decisions.

Universities and colleges are in the public eye. The financial management of their funds is in sharp public focus at a time of self-confessed financial stringency. Information about their good husbandry would offer an incentive to potential donors of all kinds.

It would be interesting to learn how many college or university endowment funds have performed as well as or even better than the FT index.
Nicholas A.H. Stacey,
Reform Club,
Pall Mall, SW1

Business schools' intake

From Mr Adam Watson Brown.
Sir, Two years ago I applied unsuccessfully to study for an MBA. Professor Leavitt's remarks in your issue on business schools (August 2) reflect my experience much more closely than the picture painted by Mr Philip Sadler of Ashridge Management College (August 14).
Neither the companies nor the British school I approached was interested in broadening the intake to include arts graduates like myself - only engineers and financial people, I concluded. In order to put themselves on a par with US business schools, both use the same test: a technical management admissions test.
This American multiple-choice exam is split 50/50 between English comprehension and mathematics - the difficulty for arts graduates is

the mathematics, which is American-style, and bears no relation to the subject being taught in the UK. (The worry can spend a lot on American books containing trial papers which claim to include authentic questions.)

So anyone who does not already have well-developed quantitative skills has to hurdle an exam plucked from another teaching system, and the risk-averse policies of business schools themselves. If business schools on the UK side of the Atlantic want to broaden their intake, they should stop using GMAT, or balance it better against other factors in the application. They also need to take more of an interest in helping candidates to prepare for admission tests.
Adam Watson Brown,
134 Sinclair Road, W14

Grounds for optimism

From Mr Charles Abrams.
Sir, Stephen Sugar's article (August 10) on the adequacy of the City's regulation gives a rather misleading - and pessimistic impression - to your readers.

The improvements made by the Financial Services Act (FSA), which only came into force in April 1988, and the rules made under it, are substantial. Indeed, I think there will be further improvements once the simplified rule-book to be introduced by the Securities and Investments Board is implemented.

In my view, the new regime is changing for the better both the practice of investment firms and their attitude to compliance. The position is much more optimistic than Mr Sugar suggests.

Specific points arise:
● First and most important, the principal purpose of the FSA is not to provide rules against which economic activity can operate efficiently; it is to protect investors. I think there is already enough evidence to suggest (both from the actions already taken by the regulator and by the compliance officers who are given legal backing).
● The County NatWest/Blue Arrow affair took place well before the FSA came into force, and before the role of compliance officers was given legal backing.
● The reason why section 47 of the FSA was ignored by the Department of Trade and Industry (DTI) inspectors is simple: the provisions were not actually in force at the relevant time. They are now and they would have covered any misleading advertisements put out by County NatWest or Phillips & Drew. (Indeed, sec-

tion 13 of the Prevention of Fraud (Investments) Act, which was replaced by section 47, was in force, and may be relevant, although it was not as wide as section 47 is.)

● Although it is correct that section 62 (which provides a private right of action to investors for breaches of the rules causing them loss) is being amended, it is not fair to say that it is being "watered down." It will remove the right of action from professional investors, but the rights of private investors will remain unrestricted.

It is undecided whether professional investors will include "business investors" for this purpose, or whether they also will retain a right of action.

But in either case the SIB will be able to bring an action against investment firms which contravene section 47 and which is novel to recover the losses of persons who suffer loss as a result and distribute the sum awarded among them. This is therefore equivalent to a class action.

● The disclosure requirements with the DTI report found to have been contravened are imposed by the Companies Act rather than the FSA. The fact that they were contravened neither detracts from the efficacy of the FSA and its regulation nor indicates that the new regulatory regime is ineffective.

It is probable that the arrangements with Union Bank of Switzerland (UBS) did not avoid County NatWest's disclosure obligations. It seems probable that, exactly because County NatWest retained an interest in the profits (if any) to be made by UBS when it sold the shares, County NatWest continued to have an interest in the shares while they were "parked" with UBS; that interest should have been disclosed.
Charles Abrams,
SJ Barwin & Co,
286 Grays Inn Road, WC1

Dr Arnold Hammer

From Mr Peter Carter-Ruck.
Sir, Your US editor states (August 16), in reporting that President Bush had pardoned Dr Hammer over a technical transgression relating to a donation to President Nixon's election campaign in 1976, that Dr Hammer had "finally found something to champion in the citadel of capitalism," leaving

readers under the clear impression that until now he has not supported the presidency of the US nor been a supporter of capitalism. Throughout his distinguished career he has always been, and has been well known to be, a long-standing and loyal supporter of both.
Peter F. Carter-Ruck,
Essex House, Strand, WC2

RSVP

From Mr Rupert Wilson.
Sir, Would it be possible for someone to explain, please, what will happen when the UK economy has actually landed? I suppose it depends on whether it turns out to be a hard or a soft landing but, assuming the better outcome, can we all get off and go home?
Talk of eventual soft or hard

landings seems to imply that there is some stable condition towards which we are flying, and that it just needs a bit of adroit aviation to get our feet firmly back on the ground.

Can anyone remember when we took off - or where from? Rupert Wilson,
1 The Barn House, Shepley, Buddersfield, West Yorkshire

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Janet Bush
on Wall Street

The losers' guide to investment

If there is one thing American business leaders and financiers are more obsessed with than making money, it is sport. It shows in the way sporting metaphors have crept insidiously into the way they talk about each other and their deals.

"He doesn't drop names, he slams dunks them" is one of the more unusual examples taken from the world of basketball. Baseball offers common ones such as "He was totally off-base" and "He stepped up to the plate and gave them hell". American football gives us elaborate variations such as "You just gotta pick up the ball and run with it to the 10".

The sport metaphors are increasingly popular on Wall Street. The trained therapist is employed by corporate executives not to search the inner workings of their souls but, like a team coach, to give them pep talks and pump up their competitive aggression.

Mr Mark Hulbert, editor of The Hulbert Financial Digest, a publication which rates the performance of investment advisory newsletters, provides us with a fascinating theory of investing borrowed from the world of sport.

Writing in the American Association of Individual Investors Journal, Mr Hulbert concludes that investing is a loser's game as opposed to winner's game.

Take tennis. In a winner's game "you must take risks in hopes of delivering the ball just beyond the reach of your opponent; a failure to take such risks gives your opponent an excellent opportunity to make just such as winning shot against you."

The loser's game is the opposite: the player tries NOT to take risks and make mistakes, and so leave the opponent plenty of room to blunder his way to defeat.

"Once in a while he may hit a service you cannot possibly handle, but much more frequently he will double fault. Occasionally he may volley balls past you at the net, but more often than not they will sail far out of bounds... His game will be a routine catalogue of gaffes, goofs and grief."

To prove that investing is similarly a loser's game, Mr Hulbert has taken 100 newsletters which trade portfolios. He calculates what they would have made last year if they had stuck with what they recommended at the start of the year, and how they actually performed after a year of active trading.

The results are remarkable for they show that 65 per cent of the time those newsletter gurus would have been better off eschewing genius timing and cavalier risk-taking and doing nothing at all during the year. On average, the hypothetical "frozen portfolios" gained 4.8 per cent compared with 1.1 per cent for the same portfolios actively traded.

A more serious indictment of actively trading portfolios is that only six of the 65 actually beat the \$ & P 500's total return of 18.9 per cent in 1988, powerful justification for the enormous rise in the popularity of index or passive investing where your portfolio simply tracks a leading index.

You may be tempted to conclude that those colourful types who run investment newsletters are more skilled at self-promotion than investing. However, Mr Hulbert again provides us with some evidence to the contrary.

In Forbes magazine in June last year, he put together a table of mutual funds and newsletters and their performance over two up and two down markets from 1982 to 1987.

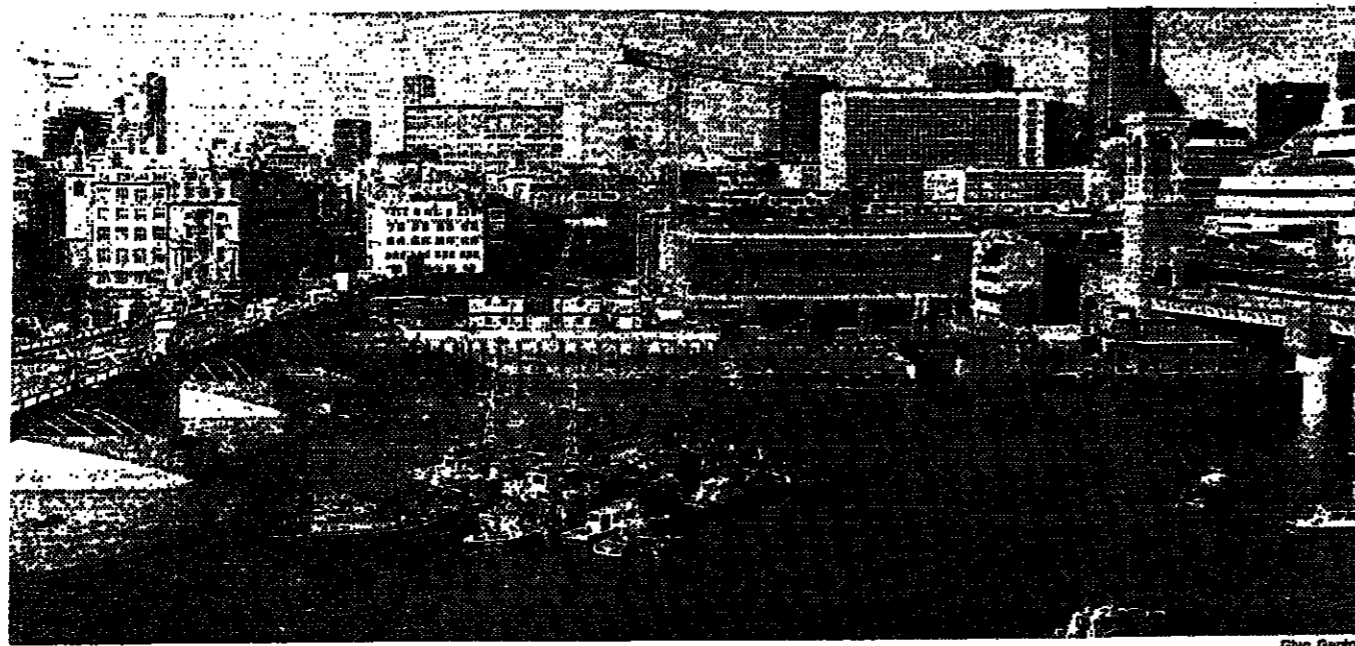
Investment letters did better overall than mutual funds. Top of the list was Dines Letter (Short Term Trading Portfolio) which achieved an annualised rate of return of 32.5 per cent.

Now look at Mr Hulbert's trading versus frozen comparison. Dines is one of the unluckiest investment letters. If Dines had stuck to his January 1988 recommendation of putting everything into a money market fund, he would have made 6.8 per cent.

As it was, Dines defied his own commonsense and, with a lot of hard work and clever use of options, produced a loss of 45.9 per cent.

Why is it so difficult to play a winner's game in investing? According to Mr Hulbert, it is because of the unfortunate fact in the financial world, sport and life that you can do everything right and then ruin everything with one mistake.

Back to sport - this time golf. "You can make a beautiful drive off the tee and then miss a two inch putt. To achieve par, you have to make that putt."



Two barges hold up the recovered lower deck and hull of the Marchioness (on the right), the Thames pleasure craft which sank between London's Southwark and Cannon Street bridges after colliding with a sand dredger in the early hours of yesterday.

Activists openly defy Pretoria's ban

By Patti Waldmeir in Cape Town

SOUTH African anti-apartheid organisations yesterday openly defied government restrictions on their activities in a move which is likely further to heighten tension with the Pretoria Government.

Addressing a Cape Town cathedral, packed with nearly 2,000 anti-apartheid supporters, activists declared that they would refuse to accept restrictions on political activity imposed under South Africa's three-year state of emergency.

The St George's service replaced a rally which had earlier been banned and which had been due to take place at the Coloured University of the Western Cape.

Singing "liberation" songs and carrying banners of restricted organisations, protesters held a procession through St George's Anglican Cathedral and around its perimeter. The organisers of the cathedral service, which was conducted by Archbishop Desmond Tutu, obtained a court order preventing police from interfering either during the service or afterwards.

No such constraints were imposed on police in Johannesburg, however, where they blocked the campus of the white University of the Witwatersrand, which was to have been the venue for a similar rally. Police beat protesters with batons and wooden clubs after about 200 demonstrators tried to defy a government ban on the rally.

Not police armed with shotguns and semi-automatic rifles had earlier barred hundreds of activists from entering the campus to attend the rally in protest against the government's apartheid race laws.

On Saturday, police in the Western Cape had used whips and dogs to disperse protesters who attempted to picnic on white-only beaches near Cape Town. Four blacks were injured when police fired birdshot at protesters boarding buses to attend beach rallies.

Archbishop Tutu, who addressed a buoyant crowd packed into Cape Town's largest cathedral, condemned the police action. "They used tear gas, dogs and whips to stop people walking on God's beaches."

Tension has been building steadily over the past week between the Government and the anti-apartheid opposition, with the banning of meetings and protests in addition to the arrest of the chief organiser of the current defiance campaign.

It was not clear whether the Western Cape would respond to the weekend challenge from restricted organisations.

MR F. W. de Klerk, South Africa's acting State President, said last night that he hoped the general elections on September 6 would be the last in which blacks did not participate, but this would depend on the success of negotiations over a new constitution.

OAU seeks unified line, Page 4

Parliament may challenge Tehran Cabinet

By Kamran Fazel in Tehran and Victor Mallet in London

THE IRANIAN Parliament will this week scrutinise and possibly challenge the new Cabinet chosen on Saturday by President Ali Akbar Hashemi Rafsanjani to implement his plans for economic revival and improved foreign relations.

As expected, Mr Rafsanjani chose a 22-member Cabinet with a technocratic bias and dropped Hojatoleslam Ali Akbar Mohtashemi, the hard-line Interior Minister.

But he did so in the face of intense opposition from radical members of parliament. Of the 270 MPs, a majority of 138 had signed a letter urging the new President to keep Mr Mohtashemi, who helped to establish the Hizbollah organisation linked to hostage-taking in Lebanon.

A debate on the proposed Cabinet was delayed yesterday while the parliament discussed the fate of Mr Behzad Nabavi, the outgoing Heavy Industries Minister accused of involvement in a corruption scandal at a car manufacturing company. A motion to impeach him was defeated.

The Iranian media came out in support of Mr Rafsanjani's Cabinet choices over the weekend - 12 of the ministers are new and 10 are from the previous government - while Western leaders will be delighted at the decision to drop Mr Mohtashemi.

Mr Rafsanjani's choice to replace him as Interior Minister is Hojatoleslam Abdullah Nouri, one of four clerics in the suggested Cabinet.

Mr Nouri is regarded as an ally of Ayatollah Hossein Ali Montazeri who was forced to resign as designated successor to the late Ayatollah Khomeini because he criticised the excesses of the Islamic revolution.

The President also named new ministers for Economics and Finance, Industry, Heavy Industry, Mines and Metals, and Commerce, underlining his determination to get the Iranian economy moving after the eight-year Gulf war with Iraq.

The nominees for Economics and Finance is Mr Mohsen Nourbakhsh, a former central bank governor trained as an economist at the University of California.

New ministers were also chosen for the portfolios of Higher Education, Defence and Armed Forces Logistics, Health, Justice, Intelligence, and Labour and Social Affairs. Mr Rafsanjani retained Dr Ali Akbar Velayati at the Foreign Ministry and Mr Chohamreza Agazadeh at the Oil Ministry.

Mr Mohtashemi was not the only hardliner to go. Mr Mohammad Reysakhari, Intelligence Minister, was replaced and Mr Hossein Mousavi, who had his Prime Ministerial post abolished under a new constitution, did not receive a place in the Cabinet although he may yet be chosen as a Vice President.

Official statements in recent days have served to emphasise both Iran's need for economic progress and the difficulties of bringing it about.

Fragile truce in the Gulf War

Continued from Page 1

While the state of no-war, no-peace continues, they have little chance of being released. Although some prisoners have been repatriated unilaterally by both sides as gestures of goodwill, their numbers represent a drop in the ocean.

Moreover, the outstanding grievances between the two countries could easily precipitate a flare-up of hostilities if allowed to fester indefinitely. Both are already re-arming, with a considerable portion of government spending allocated to defence-related industries and weapons procurement.

Iran is seriously concerned by the recent agreement between Moscow and Tehran, which included a Soviet promise to assist with Iran's defence needs.

In turn, the Iraqis are scouring the world for potential foreign partners in defence joint ventures.

Given the apparent impasse in the peace talks, Western diplomats are concerned that the two belligerents might be tempted to wheel their rebuilt armories into action three or four years hence.

Even sooner than that, potential flashpoints may arise. Iraq, for example, is now taking delivery of several Italian warships it originally purchased before the conflict and apparently intends to deploy them in the Gulf - which Iran might see as a provocation.

All four rounds of talks to date have run into the same logjam. Indeed, they can scarcely be termed negotiations at all because neither delegation has yet looked the other in the eye, let alone engaged in direct and substantive discussions.

Iran demands that Iraq comply with Resolution 598 by withdrawing its troops from the 1,000-plus square kilometres of Iranian soil they are still occupying before it will discuss anything else.

Iran, for its part, is keen to use this territory as a bargaining chip in order to obtain Iranian assurances on freedom of navigation in the Gulf and an agreement to proceed with the clearance of the disputed Shatt al-Arab waterway.

Underlying it all is the thorny question of sovereignty over the Shatt, which was one of the ostensible reasons why Iraq went to war in the first place and which tends to serve as a barometer of the relative strengths of the two countries.

Each side naturally blames the other for the impasse and the Iraqi side has made particular play of the divisions within the Iranian Government, which Baghdad says has prevented Tehran from adopting a coherent negotiating stance.

In a speech last month, President Hussein said Iran had chosen "to manoeuvre, be selective and play with words" instead of demonstrating "readiness to enter into real, serious and direct negotiations."

Although there are few grounds for optimism that the next round of talks will prove any more productive than its predecessors, the lapse of time has perhaps served to dampen the flames of national pride over some of the principal issues.

It is also possible that the Iranian line might take on a touch more flexibility following the death of Ayatollah Ruhollah Khomeini and the election of Hojatoleslam Ali Akbar Hashemi Rafsanjani as Executive President.

If so, it is not hard to see the outlines of an eventual trade-off between Iraqi withdrawal and Iranian agreement to clearance of the Shatt without prejudice to ultimate sovereignty over it.

Getting there, however, will probably take a good deal more patient diplomacy.

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Cabinet suspensions, Page 16

Solidarity to decide on ministries

Continued from Page 1

unashamedly emotive service, however, were skewed by small but loud groups of young radicals, chanting slogans which accused Solidarity of betrayal through compromise.

Mr Wales, Mr Mazowiecki and Father Jankowski all felt impelled to repulse the attack, showing that Solidarity, for all its new-found power, remains painfully vulnerable to the charge of selling out and possibly actually vulnerable to Communist charges of anarchy.

Mr Mazowiecki, repeating one of the slogans to defend himself, said: "I know you need bread more than a prime minister, but we must work together to get bread."

Later, he said he wanted to "arouse social initiative and to implement the market economy without loading the costs on to the people."

The two wings of the movement are now clearly meeting separately, marked as such by yesterday's meeting called to regulate the relationship between parliamentary and union organisations. Mr Jacek Ambrozak, the union's spokesman, said that Mr Mazowiecki was clearly seen to be responsible only to the Sejm, whose majority he needs to be confirmed in the post.

Ford seeks 24-hour plants

Continued from Page 1

The Ford strategy, which also involves extensive automation and the introduction of further radical changes in working practices, marks a break with the traditional factory organisation which was once the company's hallmark.

Mr Caspers told union leaders: "Not only quality, but costs are benefited by running machinery six or seven days a week and for 24 hours a day."

This extension of the production week will be accompanied by the introduction of a

system of semi-autonomous groups of shop floor workers.

Production line work at Ford has traditionally been based on a strict division of labour, tightly supervised by foremen, as the lowest tier in a pyramid of management. This mass production system, dubbed Fordism, was developed before the Second World War and led to the reorganisation of production in several other manufacturing industries.

Mr Caspers' strategy marks a break with that tradition.

THE LEX COLUMN

The deceiving power of leverage

Strange things are going on in the world of corporate gearing. LWT proposes to borrow £100m and hand it to shareholders. Its shares jump by more than 10 per cent. Jefferson Smurfit aims to borrow \$1bn and its shares go up 30 per cent. Sir Owen Green of BTR, a man never shy of gearing in the past, muses about really heavy leverage as a means of getting his share price up. It is all a long way from established academic theory, which says the market value of a company is quite unaffected by the proportion of debt to equity on its balance sheet.

This theory - the famous Proposition 1 of Modigliani and Miller - is less odd than it sounds. If a company's return on capital is consistently higher than the cost of money, higher borrowings mean higher earnings for shareholders. But they also mean higher risk, so as earnings per share rise, the p/e tends to fall. In the right circumstances, tax relief on interest may give debt a slight edge but that cannot account for the kind of share price rises going on at present.

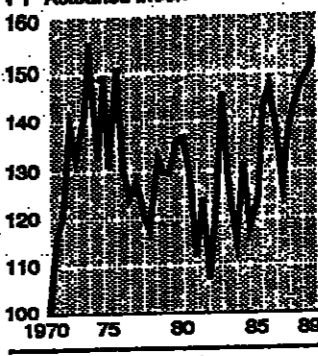
Part of the answer may be a simple matter of supply and demand. Tales of the fabulous amounts earned through leverage in the US have been current in Britain for some time. Investors are not dumb enough to risk borrowing the money themselves, but may find it attractive to buy shares in highly borrowed companies, thus enjoying limited liability for the debt. If there are too few highly geared companies around to satisfy the demand, their shares will naturally rise.

The snag is that the supply is easily increased. Suppose BTR, for instance, were to borrow £5bn and buy up half its shares; the result might well be a rise in its share price. But suppose ICI and Unilever were then to follow suit; the result would ultimately be a glut of leveraged companies, and BTR's premium would disappear again. And with the ominous stories coming out of the US just lately about LBOs going wrong, it might be wise to count on investor demand for leverage holding up either.

As Wall Street prepares to celebrate the second anniversary of the 1987 bull market, collectors of stock market records can be forgiven for being rather confused. While it is almost a month since the broader US market indices broke through their previous all-time highs, the Dow Jones industrial average is still undecided whether

Brewers & Distillers

FT-Actuaries Index



now is the moment to attack the 2722.42 level set on August 25 1987. By contrast, the UK equivalent of the Dow - the FT-30 share index - hit a new peak more than a fortnight ago, while the broader FT All-Share and FTSE-100 indices are still over 3 per cent below their 1987 peaks.

Although bid speculation in the UK is the main reason why FT-30 constituents like Plessey and Cadbury Schweppes have done so well, the larger capitalised UK stocks have tended to outperform generally. By contrast, the recent rally on Wall Street has been far more broadly based, indices with a heavier weighting of smaller US stocks, such as the Nasdaq composite and the Amex market value, are already nearly 4 per cent above their 1987 peaks.

There are also noticeable sectoral differences between the recent performances on either side of the Atlantic. Admittedly, there is not a lot to choose between Guinness, Cadbury Schweppes and BTR - the three best performing FT-30 stocks over the last two years - and Boeing, Philip Morris and Coca-Cola. Aside from Boeing, which is riding high on the back of the recent huge surge in aircraft orders, the others are mainly defensive consumer non-durable stocks.

Wall Street seems much more worried about the impact of the long-feared US recession on the big cyclical rust-belt stocks, like Navistar and Good-year, than is the case in the UK where companies like IICC and GRN are between a fifth and a third higher than they were in 1987. However, industry generalisations can be dangerous. In the US, General Motors and International Paper, two cyclical stocks if ever there were, have outdone McDonald's, and Bethlehem Steel's 11 per cent rise since the last market peak is on a par with that of Merck and

considerably better than that of American Express. In the UK, there are similar anomalies with companies like Glaxo and Marks & Spencer still around a fifth below their 1987 market peaks.

However, the similarities between London and Wall Street are far more gripping than the differences. The two markets peaked within six weeks of each other in 1987 and then each fell by 36 per cent; although it took London four months to complete its fall while Wall Street's collapse was concentrated into just two months. Since then, their two markets have risen by a shade over 50 per cent. It would be a brave investor who thought this remarkable linkage is about to be broken just because one market hits a new record and the other does not immediately follow.

Drinks sector

It seems in keeping with this year's un-British summer that the UK drinks sector should be at an all-time peak relative to the market. But the reasons are more fundamental than the weather. First, the market is coming to terms with the scale of Lord Young's climbdown over brewing and the removal of a threat which had hung over the industry for three years. Second, it has observed the spectacular success of international wines and spirits this year, particularly Scotch whisky. Behind all that, there is the defensive character of a sector with relatively stable earnings in an economic downturn, combined with strong asset backing and cash flow.

The Scotch effect is naturally most pronounced in Guinness, which has outperformed the All-Share by more than a third so far this year. The old Distillers did much to wreck the US market for Scotch through heavy discounting; but Japan, where Scotch has still largely retained its premium status, was in June its biggest export market for the first time ever. For the bulls of the sector, this means whisky is being given a second chance.

There are grounds for caution over Scotch, ranging from the one-off effect of the Japanese tax change to the re-opening of distilleries in the Highlands. More generally, the brewers are more involved in restaurants and up-market drinks than they used to be, and are thus more exposed to the vagaries of discretionary spending. But in an industry going through its most dynamic phase for many decades, there must still be winners to go for.

Market records

As Wall Street prepares to celebrate the second anniversary of the 1987 bull market, collectors of stock market records can be forgiven for being rather confused. While it is almost a month since the broader US market indices broke through their previous all-time highs, the Dow Jones industrial average is still undecided whether

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FINANCIAL TIMES SURVEY



Post-independence gains are being eroded by weak economic policies, and Government's reputation has been damaged by corruption, writes Michael Holman.

But if peace talks in Mozambique succeed, defence costs can be cut and cheaper trade routes secured.

Disillusion sets in

THE ROWS of weatherbeaten white faces listened attentively to the bulky figure on the platform, whom they had once denounced as a "terrorist". At the 46th annual congress of Zimbabwe's Commercial Farmers' Union (CFU), held at a Harare hotel earlier this month, representatives of the country's 4,200-strong white farmers were being warned by Mr Joshua Nkomo, the greying veteran of black nationalism, that they were back in the political front line. Once in the forefront of Rhodesia's guerrilla war, the farmers are now under increasing government pressure to release more land to meet the needs of independent Zimbabwe's 9m black population, growing at an annual rate of some 3 per cent. Nearly 10 years after Rhodesia became independent Zimbabwe in 1980, resolution of this sensitive and critical issue is one of the major challenges for the government of President Robert Mugabe, already burdened by growing unemployment and whose authority has been undermined by a corruption scandal which reaches into the heart of the cabinet. White farmers are accustomed to prominence and influence. They were the backbone of the Rhodesian Front (RF),

the party launched in 1962 with a pledge to resist African majority rule. The unilateral declaration of independence (UDI) from Britain in 1965, by Mr Ian Smith, the RF leader, put the promise into effect. In the guerrilla war that gathered strength in the mid-1970s, and in which nearly 30,000 people were to die, many farmsteads were turned into fenced and armed strongholds. The farmers became part-time soldiers. As Mr Nkomo, a senior minister in President Robert Mugabe's government and leader of one of the two nationalist parties that fought white rule, reminded his audience at the heart of the conflict was the inequitable division of land; half the country, including most of the best farm land, was in the hands of 250,000 whites, the other half occupied by black Zimbabweans. "This situation was morally unacceptable, economically unjustifiable and politically untenable," Mr Nkomo told his audience. He went on to warn that the 15 per cent of commercial (i.e. white) farmland purchased by government for resettlement by black families fell far short of what was needed. Similar warnings have been voiced by Mr Mugabe. "It

makes no sense of our liberation struggle that the majority of our peasant families have remained outcasts of our land tenure system," he told a recent rally. There have been hints that the "willing seller, willing buyer" system of land purchase may be reviewed when entrenched provisions in the British-drafted independence constitution run out next year. But Government has handled the matter cautiously. Reluctant to upset a sector which provides 35 per cent of the country's jobs and accounts for over 40 per cent of exports, it is considering a commission of inquiry. This would assess whether all commercial farmland "is effectively being utilised", and whether "the current farm sizes are the optimal sizes", said Mr Nkomo. The device gives the white farmers time to come up with proposals which could allow more land to be made available, while the Government can tell those demanding rapid action that they must await the commission's report. Whether pragmatism can be sustained in the run-up to the congress of the ruling Zanu (PF) party and the 1990 general election remains to be seen.

The party's popularity has plunged since it secured 57 of the 80 black seats at stake in the 1989 election (Mr Nkomo's Zanu won 20 seats). A radical approach to the land problem could be seen as an easy way to recover support. The reasons for the party's decline are several. Economic performance has fallen far short of expectations. There has been only a marginal increase in the number of jobs in the formal sector - from 995,000 in 1979 to about 1.1m. Although the informal sector (such as vegetable-hawking and streetside vendors) flourishes, job creation falls far short of demand. One of the Government's post-independence achievements - a massive expansion in education - has had mixed benefits. Secondary-school leavers will rise from the 100,000 a year of the mid-60s to 300,000 a year in the 1990s. At the present rate of job-creation, unemployment will reach 3m by the turn of the century. Meanwhile, wage increases have been

eroded by inflation. Income per head, in constant 1980 Zimbabwe dollars, has risen only modestly, from Z\$438 in 1980 to an estimated Z\$458 this year. One of the most common complaints about living standards is the deterioration of public transport. An ageing bus and taxi fleet, chronically short of spare parts, cannot meet demand. Queues start to form by dawn, and the journey home for many city workers can take hours. But the issue that has done most to damage the Government's standing is corruption. Earlier this year a commission

of inquiry headed by Mr Justice Sandura accused five cabinet ministers and a provincial governor of profiteering from illegal car deals. At first it seemed that the commission signalled President Mugabe's determination to crack down on corruption, which is starting to permeate government and business. But Mr Mugabe pardoned a junior minister, who had been sentenced to jail for giving false evidence to the commission. Shortly afterwards, the Attorney-General dropped charges of perjury and interfering with witnesses against 11 people,

including two ex-ministers, who had resigned their portfolios in the wake of the commission's report. Although the Sandura Commission is soon to release a second report on officials who have made huge profits from sales of vehicles obtained through political clout, most Zimbabweans are deeply sceptical about government's probity. The combination of disappointed economic expectations, and resentment provoked by the lifestyle of senior government and army officials, many of whom have acquired farms, homes and businesses beyond the reach of their salaries, has created a mood of profound disillusionment. A cross-section of black Zimbabweans condemns the Government's performance with a passion which matches the condemnation of white rule during the UDI era. "We knew we would win the war against Ian Smith," says one veteran of the conflict, explaining his bitterness and frustration, "and we looked forward to indepen-

dence. Now we've lost confidence in our leaders, and we don't know how they'll solve our problems." Allocating blame for Zimbabwe's predicament is not straightforward. The land problem is not of government's making. Redressing the imbalances and inequities of a society in which wealth and business acumen was concentrated in white hands is a complex exercise. The war in Mozambique, where a rebel movement initially created by the Rhodesian Government was subsequently adopted by South Africa, has proved costly for Zimbabwe. Some 12,000 Zimbabwe troops are deployed across the border, keeping open road and rail routes to the port of Beira, and protecting a pipeline that brings in oil. This factor, coupled with more general security problems posed by South Africa, has led to high defence spending, and in turn partly explains the Government's continuing failure to make a significant reduction in the budget deficit, forecast at 8 per cent of GDP in 1989-90. The Mozambique peace talks, now under way, hold out substantial benefits for Zimbabwe. If they succeed, defence



The current of land-distribution may flow in favour of the country's black majority next year, when entrenched constitutional clauses can be amended. Fishermen on the Zambezi: Glyn Genin

ZIMBABWE

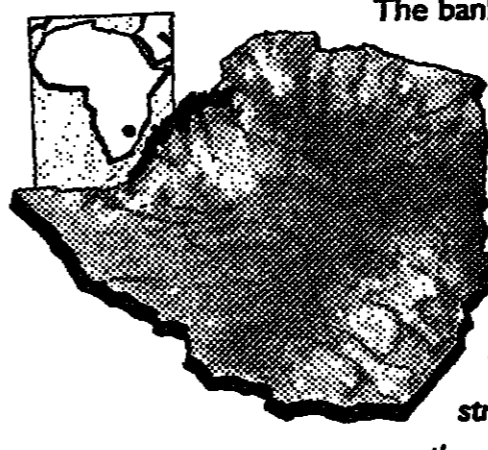
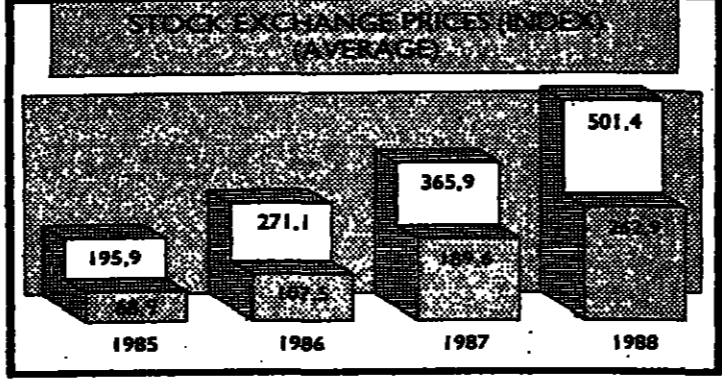
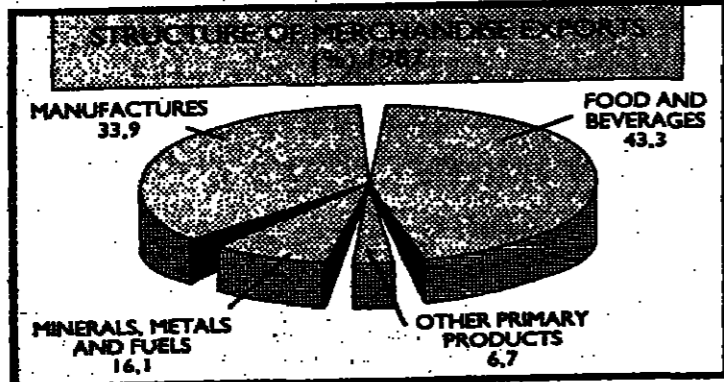
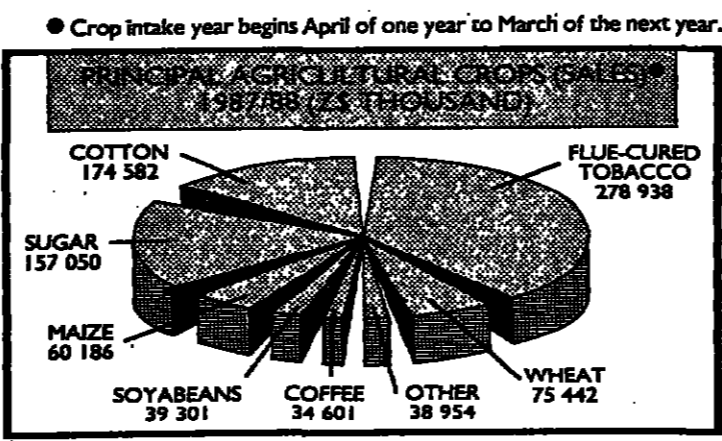
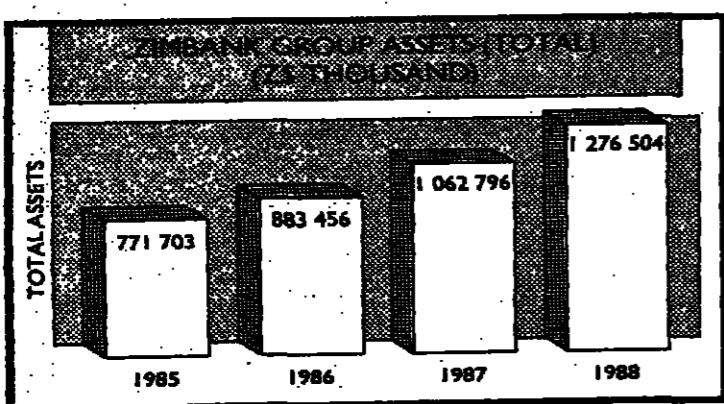
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ZIMBABWE 2

The price of a decade's missed opportunities

ZIMBABWE'S first ten years of independence is increasingly seen, even by some within government itself, as a decade of missed opportunity.

Some of the disappointments of the 1980s were outside government's control - four drought seasons, depressed world commodity prices (until 1987), international recession, South African destabilisation and the dissident campaign in Matabeleland. But others have been self-inflicted.

When it was fighting the bush war in the 1970s, ZANU-PF committed itself to social and development programmes which the country simply cannot afford. Accordingly, it came as no surprise when, in his 1989 Independence Day address, President Mugabe

risen from less than a quarter to more than a third; public spending has jumped from 32 per cent to 57 per cent of GDP, while the tax burden has more than doubled to reach 42 per cent of GDP this year.

Almost a fifth of GDP - more than double the sub-Saharan average - is devoted to public-sector pay, while interest charges approximate 8.5 per cent, which is comparable with the burden carried by highly-indebted Latin American countries. In the last five years, the budget deficit has averaged more than 10 per cent of GDP, while the public debt burden has doubled since 1980, currently standing at almost 80 per cent of GDP.

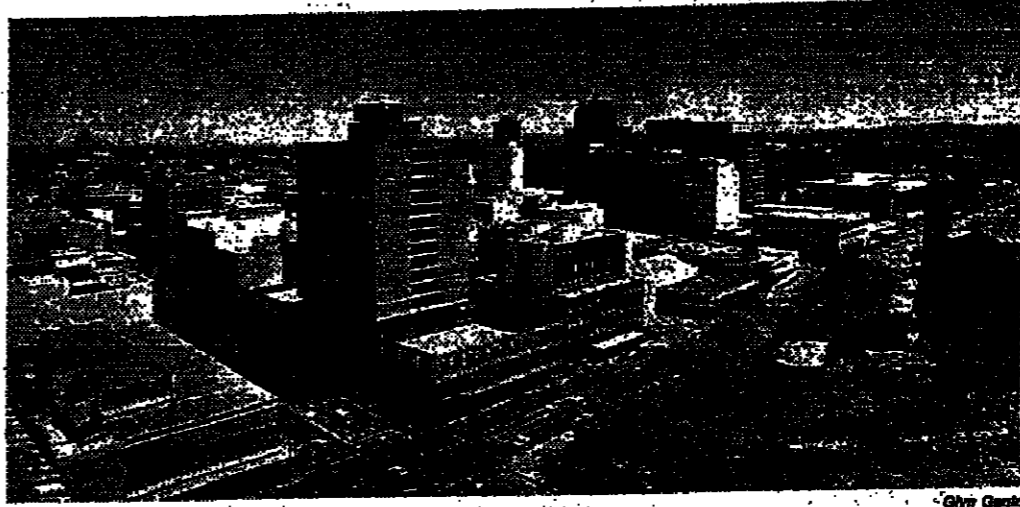
The situation is simply unsustainable over the medium term, especially given the quadrupling of unemployment from 250,000 in the early 1980s

wean-style structural adjustment programmes, tailored to the needs of the economy rather than the dictates of the World Bank or IMF. But the initiatives taken so far are unlikely to impress donors and foreign investors, who will want to see concrete progress on three fronts - the budget deficit, import liberalisation and investment.

Although Dr Chidzero is projecting a reduced budget deficit in the 1989-90 fiscal year of Z\$369m, or 9 per cent of GDP, the fiscal situation remains deeply worrying. Four items absorb some 56 per cent of the budget - education (19 per cent), debt-service (15 per cent), defence (13.5 per cent) and subsidies (9 per cent) - leaving little room for manoeuvre unless these politically-sensitive appropriations are cut. An election year is an

1986, when the ratio fell to only 13 per cent, Zimbabwe has not been investing enough to maintain its existing capital stock intact, let alone create new productive capacity. It is estimated that to grow at the development-plan target rate of 5 per cent a year, the economy needs to invest 25 per cent of GDP and, on 1989 figures, a shift of the order of Z\$1bn into investment is necessary.

There are four obvious constraints on investment. First, and most pressing, inadequate access to foreign exchange: an investment project typically has a 40 per cent foreign currency content, and the \$1bn increase in investment would require an extra \$400m of import capacity - equivalent to a 20 per cent rise in imports. Second, while domestic savings are adequate to finance existing (depressed)



The centre of Harare, capital city of Zimbabwe

back 25 years, but also - and probably more importantly - to achieve the quantum improvement in import capacity that is necessary if Zimbabwe is to expand rapidly enough to halt the growth of unemployment.

After a good year in 1988, when growth was boosted by excellent rains and buoyant commodity prices on world markets, the economy is slowing down as capacity constraints in transport, energy, construction - and skills - start to bite.

Inflation, which has averaged 13 per cent since 1980, is set to move sharply higher - to around 20 per cent - as the authorities seek to fund their way out of their unsuccessful income policies; and as inflation increases, so the pace of exchange rate depreciation of 6 per cent a year will accelerate.

Sooner or later - but probably not until after the 1990 elections - the authorities will have to tighten their monetary stance, in order to curb inflation, resulting in significantly higher interest rates which, at present, are negative in real terms.

With the number of secondary school-leavers estimated to rise from 100,000 annually in the mid-1980s to 300,000 a year in the 1990s, while new job generation is running at only 20,000 a year, the unemployment outlook is bleak. On present form, the number of unemployed will top 2m by 1995, reaching 3m by the turn of the century.

Against this background of a rapidly-worsening unemployment situation, the Government's reluctance - or inability - to accelerate the reform programme - seems likely to exacerbate the situation. It is clear that not only is there political resistance to the dilution of socialist ideology, but a lack of capacity within the administration to take and implement bold new policies - vividly illustrated by the bungling of price-control reform.

Dr Chidzero insists that economic reform cannot be rushed, while other ministers, with their eyes on next year's elections, are anxious to delay vote-losing structural adjustment measures. But while gradualism may have been appropriate five years ago, today it is a high risk strategy that could turn sour all too easily.



Dr Bernard Chidzero insists that reform cannot be rushed

It came as no surprise when President Mugabe, in his Independence Day address this year, acknowledged his administration's economic failures. Tony Hawkins considers the prospects for the new strategy, at a time when ministers will be preoccupied with the 1990 elections

openly acknowledged his administration's policy failures, promising a shift towards a more efficient, market-oriented economy.

There has, in other words, been movement down the learning curve, but for a government that still espouses Marxist-Leninism as its long-term goal, the promised policy shift seems destined to be cautious and less than wholehearted, certainly over the next year when ministers will be preoccupied with the 1990 elections.

The urgent need for policy change is apparent throughout the economy. Since 1980, the Mugabe government has systematically extended and intensified the pervasive battery of state controls it inherited from the Smith administration. The government share in gross domestic product has

to an estimated 1m last year, and stagnation in real incomes and average wages. Policies of direct controls (over wages, prices, imports, foreign payments, labour dismissals, and investment approvals) have inhibited investment and growth, with the result that more than 40 per cent of the 3.35 per cent annual growth since 1980 has emanated from the public sector - in education, public administration and health.

The president's April speech marked a watershed in the sense of public recognition that a new economic strategy was needed; but progress to date has been limited to the publication of the revised investment guidelines, a partial return to collective bargaining - within state-determined parameters - and some easing of price controls, though these fall far short of the greater flexibility and deregulation that businessmen are seeking.

Other promised policies yet to be unveiled include a phased programme of selective trade liberalisation and financial deregulation. The finance minister, Dr Bernard Chidzero, says he is developing a Zimbab-

unlike occasion for fiscal rigour, and in his 1989 budget the finance minister made no meaningful attempt to grapple with underlying problems, restricting himself to tinkering at the fringes with minor vote-catching tax concessions. Root-and-branch economic reform was conspicuously absent - no new measures to boost employment, to foster exports or encourage investment.

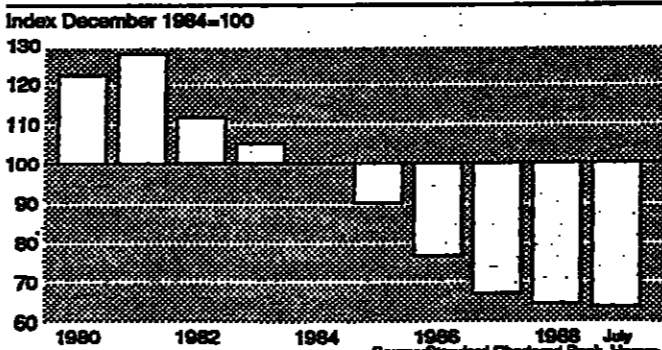
His projected deficit reduction will materialise only if there is strong revenue growth of 23 per cent, at a time when economic growth is slowing from 5.3 per cent in 1988 to a forecast 3.5 per cent this year, and if he is able to keep growth in government spending below the inflation rate which is likely to exceed 15 per cent.

The new investment Centre, which opens its doors this month, is committed to giving an answer to new project applications within 90 days - recognition of the degree to which capital spending has been undermined by the lengthy bureaucratic procedures that applied previously. Since 1980, investment has averaged only 16.5 per cent of GDP, and since

levels of investment, they would need to increase if the necessary higher levels of investment were to be funded from within. Clearly, one way of closing both the savings and foreign exchange gaps would be from increased foreign investment inflows; and the recent announcement that the Japanese vehicle manufacturer Mazda is to invest US\$2.5m in Zimbabwe's state-owned Willowdale Motor Industries, giving it a 25 per cent stake in the enterprise is a welcome step in this direction.

Many believe that the rate of return on investment simply isn't adequate in a relatively high-risk environment. In recent years, the return on capital employed has averaged 14 per cent after tax - only marginally above the 12 per cent to

Trade-weighted exchange rate



Source: Standard Chartered Bank, Harare

13 per cent obtained in the UK. For the foreign investor, the restriction on dividend remittances to either 25 per cent or 50 per cent of after-tax profits, less 20 per cent non-resident shareholder tax, is an additional snag.

The fourth constraint on investment has been the oppressive regulatory environment, which is where Mr Richard Wilde, deputy governor of the Reserve Bank of Zimbabwe and temporary director of the Investment Centre, comes in. His task is to promote investment, shepherding new pro-

jects through the bureaucratic maze - a task made no easier by last month's revamped price-control regulations, which seem likely to deter rather than encourage new projects.

A further difficulty is that of sequencing. It is hard to see investment coming right without commensurate progress, both in reducing the budget deficit and liberalising imports. On the surface the balance of payments position looks healthy enough. Zimbabwe has been in current account surplus for the last three years - a massive improvement on the deficit that averaged Z\$475m annually in the early 1980s - while the overall balance has averaged Z\$170m a year since 1984.

This has been achieved despite being a net exporter of capital (when IMF repayments are taken into account) over the last three years. But it has been achieved only by rigorous

Income per head

Year	Constant Z\$ (1980)
1974	516
1979	410
1980	438
1981	470
1982	470
1983	445
1984	440
1985	465
1986	480
1987	445
1988	485
1989*	498

Source: Central Statistical Office

import and exchange controls that have stifled domestic expansion and, more particularly, investment.

Imports, at Z\$894m in 1988, were 30 per cent below their 1980-82 levels; and, while exports have expanded handsomely in Zimbabwe dollar terms, partly reflecting a sound exchange rate policy aimed at maintaining international competitiveness, when calculated in SDRs, they too fall below their 1980-81 levels.

Import compression has had one important positive result - a reduction in the debt-service ratio from 35 per cent of exports in 1987 to 27 per cent last year; and it will decline further to 20 per cent in the next few years before levelling out.

BALANCE OF PAYMENTS: Z\$ m				
	1989*	1988	1987	1986
Exports	3,300	2,983	2,416	2,206
Imports	2,550	2,155	1,782	1,886
Trade balance	750	708	634	520
Invisibles (net)	-780	-681	-508	-507
Current Account (net)	-30	17	123	13
Capital net†	na	183	107	60
Overall balance	na	180	235	73

* Forecast † including IMF repayments Source: Reserve Bank of Zimbabwe and estimates

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ZIMBABWE 3

KEY FACTS

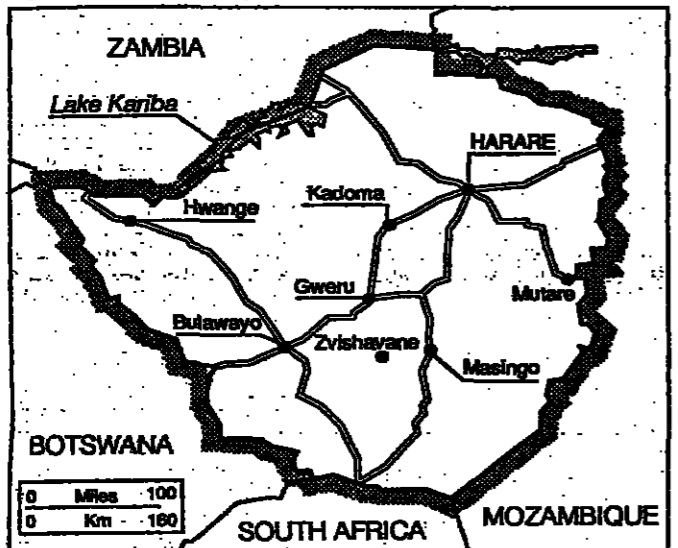
Area	390,750 sq km
President	Robert Mugabe
Population	8,940,000
Crude birth rate (per '000)	25 (1985); 24 (1987)
Crude death rate (per '000)	17 (1985); 11 (1987)
Urban population as % of total	14 (1985); 26 (1987)
Average annual growth rate of population	3.7 per cent (1980-87)
	[South Africa 2.3 per cent (1980-87)]



President Mugabe, addressing the Royal Commonwealth Society, in January this year

GNP growth rate (provisional)	6.5 per cent (1980-87) 2.4 per cent (1988)
Average annual GNP growth rate	2.4 per cent (1980-87)
GNP per capita	US\$580 [S Africa \$1,890; Zambia \$250]
Inflation (Jan-Oct 1988)	8 per cent
Average rate of inflation (1980-87)	12.4 per cent
Currency	100 cents = 1 Zimbabwe dollar (Z\$)
Average annual exchange rate	US\$1 = Z\$1,802; £1 = Z\$3,210
Exchange rate at August 8 1989	US\$1 = Z\$2,151; £1 = Z\$3,457

EXPORTS:	
Merchandise exports	US\$1,428m (1987)
Average annual growth rate of exports:	3.4 per cent (1985-87); 0.9 per cent (1980-87)
Trend in structure of exports:	
Fuels, minerals, metals	45 per cent (1985); 17 per cent (1987)
Other primary commodities	40 per cent (1985); 43 per cent (1987)
Manufactures	16 per cent (1985); 40 per cent (1987)
Principal exports:	
Gold	18.6 per cent; tobacco 17.9 per cent; ferro-alloys 10.5 per cent; cotton 5.1 per cent



IMPORTS:	
Merchandise imports	US\$1,208m (1987)
Average annual growth of imports:	-1.8 per cent (1985-87); -6.8 per cent (1980-87)
Principal imports:	
Machinery and transport equipment	31.7 per cent
Manufactures	20 per cent
Chemicals	15.5 per cent
Petroleum products and electricity	11.9 per cent
Reserves, excluding gold	
Total stock of gold	US\$178.8m
Total stock of gold	US\$2,512m (1987)
Debt service ratio	23.2 per cent
Debt/GDP ratio	44.44 per cent

POLITICS: there are problems at home, but hopes of peace in Mozambique, as ...

Tough bargaining follows the merger

PRESIDENT Robert Mugabe has never made any secret of his preference for a one-party state - an objective brought closer in December 1987, when the ruling Zanu (PF) party and Mr Joshua Nkomo's Zapu (PF) agreed to merge. But, some 20 months later, the practicalities of integrating the two parties at the grass roots are proving difficult.

Much of the rivalry, which goes back to the split in the nationalist movement in 1963, has eased since the pact was signed. Mr Nkomo, the veteran Zapu leader, was brought back into the cabinet as a senior minister. But the bargaining for office, at middle and lower ranks in particular, is proving tough and complex. Until this process is completed, however, Zanu's congress cannot take place, for the policies it adopts - and the all-powerful politburo it elects - will be determined by delegates sent by the newly-constituted party.

President Mugabe can nevertheless point to one major benefit of integration. The unity pact - and the accompanying amnesty - persuaded armed Zapu dissidents in the party's stronghold of Matabeleland to end a sporadic campaign of banditry and killing.

Apart from bringing peace to Matabeleland, the pact has helped stimulate debate. Zanu members feel freed from charges of disloyalty; Zapu supporters are no longer fearful of being labelled "dissidents".

Ironically for Mr Mugabe, this development has helped to bring to the forefront an issue which has sapped the morale of Zanu: the corruption exposed by the recent Sandura Commission of Inquiry into motor-vehicle sales - and government's weak response to its findings.

The popularity of Mr Edgar Tekere, the former Zanu MP who launched the Zimbabwe Unity Movement last April, owes much to his denunciations of corruption, and the discussion they have prompted. Mr Tekere, acquitted on a technicality after his involvement in the murder of a white farmer in 1980, has had a chequered career.

But he (and Bulawayo's Chronicle newspaper, whose investigation led to the establishment of the Sandura commission) was vindicated when five ministers and a provincial governor resigned after Mr Justice Sandura had charged them with profiteering from the resale of locally-assembled vehicles acquired through political influence.

At first it seemed that a crack-down on corruption had



When it opened this summer, President Mugabe said the two-chamber parliament would become a single chamber in 1990

begun. But President Mugabe pardoned Mr Fred Shava, a former junior minister involved in the scandal and who was subsequently convicted and sentenced to jail for perjury and interfering with witnesses. The following week the Attorney-General dropped charges of perjury and subornation against 11 people, including Mr Enos Nkala, former defence minister; Mr Dzingai Mutumbuka, ex-higher education minister; and Mr Jacob Mudenda, former governor of Matabeleland North province.

The net result has been most damaging to Mr Mugabe and

his party. The Sandura report proved what most Zimbabweans suspected about corruption: the subsequent developments have tended to confirm their fears: that President Mugabe may be unable to put the Government's house in order.

Within the ranks of Zanu members of widely differing backgrounds there is shared concern about the party's shortcomings. They hope that it may be possible - with the backing of like-minded members of Zapu - to set aside regional differences and marshal support in the run-up to

congress for what they call a reformist, anti-corruption platform, and to be able to present the president with a slate of honest and competent delegates at congress. These delegates would then either form, or select, a core of suitable candidates for the parliament elected at next year's poll.

Political veterans in Zimbabwe believe this may be wishful thinking. Current members of the party's central committee, politburo and cabinet exercise considerable power and patronage, and will be difficult to dislodge. Further, ethnic and regional loyalties may override other concerns.

Any assessment of the political scene in Zimbabwe must take into account the clan allegiances within the country's Shona majority. Among the factors influencing decision-making are rivalries and alliances within and between the Shona sub-groups: Karanga (about 22 per cent of the population), Zezuru (18 per cent), Manyika (13 per cent), Kore-Kore (12 per cent), Rozwi (9 per cent) and Nduu (3 per cent). Party members themselves acknowledge that regional loyalties can sometimes override

political and ideological differences, and this factor may prove a major obstacle to reformers in the party.

While problems on the domestic front are proving demanding for Mr Mugabe, one critical foreign affairs issue offers some relief. The President, together with President Daniel arap Moi of Kenya, is mediating in efforts to end the conflict in neighbouring Mozambique between the government and the Renamo rebel movement. South Africa's apparent willingness to finally honour a 1984 non-aggression pact with Mozambique and end its support for the rebels has raised hopes that peace may be in sight.

The benefits for Zimbabwe are enormous. President Mugabe will be able to end the costly deployment of some 10,000-12,000 troops who protect the road, rail and oil pipeline corridor to the port of Beira. And if Mozambique ports can then recover their traditional role as Zimbabwe's cheapest route to the sea, significant savings in transport costs are also possible. Whether this development significantly affects relations with South Africa, Zimbabwe's main trading partner, remains to be seen. Mr Mugabe remains sceptical about Pretoria's commitment to reform.

Although existing trade links will continue, it seems unlikely that Zimbabwe will test this commitment by responding to South African proposals for an integrated power grid for the region, for example, exploiting Zimbabwe's coal reserves and making greater use of power from the Cahora Bassa dam in Mozambique.

Michael Holman

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Disillusion has set in

Continued from page 1
spending could be cut and access to Mozambican ports - a cheaper trade route than South Africa - would be secure.

On the credit side of the Government's performance is its magnanimous treatment of the white community, the pragmatic approach adopted so far to the commercial farmers, and the tremendous strides in health and education. But these achievements are in danger of being outweighed by a host of concerns. Economically it has also been a decade of missed opportunity. Government has failed to create a climate for foreign investment - there has been net disinvestment since 1980 - and the new incentives announced earlier this year are unlikely to reverse the flow.

Despite the painful experience of other African states which sought to increase the government's role in the economy - and are now reversing this policy - Zimbabwe has increased the administration's holdings. The bureaucratic battery of state controls have been increased, rather than pruned. Trade liberalisation has proceeded at a tortuous pace. Donors complain about lengthy delays in the handling of aid projects. The long-term economic objectives of Mr Mugabe still seem uncertain. Ostensible commitment to economic reform, voiced by Mr Bernard Chidzero, the finance minister, is offset by some leading officials and ministers, such as Dr Herbert Ushewokunze's description of a recent Zanu (PF) by-election success as a victory for socialism against international capitalism.

On other fronts, there are also grounds for concern. The Government seems determined to underplay the threat of AIDS, concealing or suppressing information about the incidence of the syndrome. But snippets of information that emerge suggest that AIDS is increasing at a far greater rate than government is prepared to acknowledge.

Few observers believe that Zanu, for all the problems, is in danger of losing its dominance of Zimbabwe's affairs. Mr Edgar Tekere, the popular party defector who launched his Zimbabwe Unity Movement last April, is a symbol of discontent but is not seen as an alternative to government intolerant of opposition and with considerable powers of patronage.

Mr Nkomo and his Zapu party, absorbed into Zanu in a unity agreement signed in December 1987, showed no sign of having second thoughts. The consolidation of a de facto one-party state seems set to continue. But an anticipated low turnout in the 1990 poll will reflect the fact that Zanu have left many of its followers disillusioned and disappointed.

Farmland purchased for resettlement by black families fell far short of requirements

ZIMBABWE 4

The revamped policy may raise the investment ratio, says Tony Hawkins, but foreign capital will remain scarce

Revised guidelines fall short of requirements

ZIMBABWE'S Investment Centre, its one-stop investment agency, opened its doors for business earlier this month amid hopes that it would revitalise the country's tarnished foreign investment image.

Since 1980, there has been a net outflow of long-term private capital, with disinvestment in 1987-8 estimated at more than US\$100m. This is partly the consequence of government policy, aimed at increasing domestic ownership of the capital stock - it has purchased equity control of several major industrial enterprises, including groups that were formerly South African-owned such as Astra Holdings, Delta Corporation and Hwange Hotel.

But it is also the result of minimal inflows of new foreign

direct investment.

The Investment Centre, established in response to criticisms of bureaucratic delays in approving investment proposals, is a product of the revised investment guidelines published in May. These also eased

Year	Investment (as % of GDP)
1980	16
1981	20
1982	22
1983	22
1984	18
1985	13
1986	13
1987	13
1988*	13

* estimate
Source: Central Statistical office, Harare

the regulations concerning foreign ownership, permitting higher levels of foreign control for limited periods, and providing for higher levels of dividend remittability in exceptional cases.

While the new proposals were generally well received, the consensus view is that they fail to go far enough to attract significant new inflows of foreign capital - except, possibly, in primary products such as gold, platinum and possibly oil, depending on the outcome to the current exploration for oil in the Zambesi valley.

The constraints on investment stretch well beyond the regulatory environment. Most serious is the shortage of foreign exchange. It is estimated that every Z\$100m of new

investment requires an initial injection of at least Z\$40m of foreign exchange and ongoing currency allocations thereafter for fuel, vehicles, spares, and raw materials.

Not far behind, in the view of many investors, is the remittance of profits.

The constraints go beyond the regulatory environment

Foreign companies that invested prior to September 1979 (the start of the Lancaster House Independence Conference) are allowed to remit only 25 per cent of after-tax earnings, while so-called new invest-

ments that have come in since 1979 can remit half their after-tax earnings. When the 25 per cent ceiling is linked with an after-tax return on equity averaging 14 per cent, it means that foreign shareholders are receiving 3.5 per cent on their funds, or 7 per cent in the case of the newer investors.

Despite this, the World Bank, in a recent study of investment in Zimbabwe, concludes that the rate of return is not a major constraint on investment. It places the blame instead on the foreign-exchange bottleneck and the regulatory environment.

Price controls are also a deterrent to new investment in manufacturing capacity, and the new regulations announced in mid-year came as a bitter

disappointment after repeated promises of liberalisation. The new regime is not only bewilderingly complicated and confusing, but reduces permitted mark-ups in many instances and limits price adjustments to a maximum of 5 per cent once a year. Most disappointing of all, industrialists say, the controls, far from being liberalised, have in some instances been tightened.

On the financing side, new regulations on the reinvestment of surplus and blocked funds have been introduced. In the case of blocked funds, currently valued at some Z\$700m, it is now possible for these to be traded at a discount - Zimbabwe's version of debt-equity swaps. This means that the holder of blocked funds, rather

than waiting until maturity to get his foreign exchange paid abroad, may sell them to an investor who has the foreign exchange and who wishes to reinvest, at a discount, in Zimbabwe.

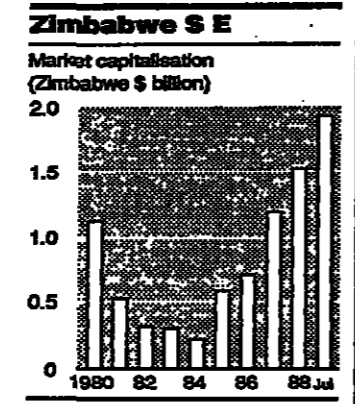
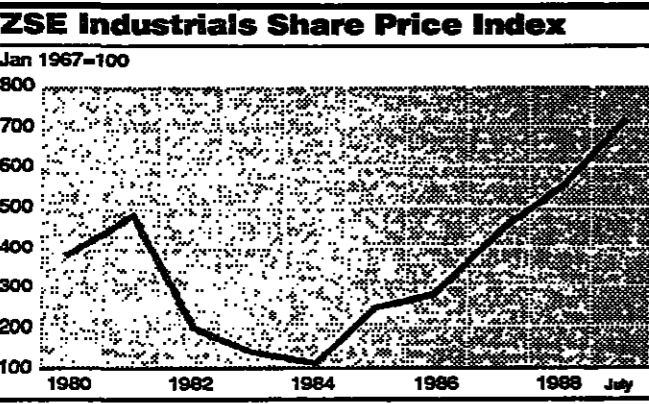
The surplus fund proposal

Price controls also deter investment in manufacturing plant

has proved to be something of a damp squib. The intention is to convert so-called surplus funds - retained earnings of foreign-owned firms that have not been invested in blocked accounts - into 7 per cent government stock that would then

be offered at low interest rates to small and medium-sized enterprises. But very few foreign firms have shown any interest in the proposal, which is 'unlikely' to have much impact in its present form.

The revamped investment policy is expected to raise Zimbabwe's investment ratio from the current 12 per cent of gross domestic product to between 15 and 20 per cent in the 1990s, but large inflows of foreign capital are unlikely to materialise, given Africa's unpopularity with the international investment community. New foreign capital is more likely to be attracted by faster economic growth in Zimbabwe and the improved profitability of domestic firms than changed investment policies.



CAPITAL MARKETS

Few alternatives to the bull run

INVESTORS on the Zimbabwe Stock Exchange are reaping handsome rewards as the prolonged bull market goes into its sixth year.

After plunging to a 17-year low in mid-1984, industrial share prices broke new ground early last year, exceeding the previous peak of 487 reached at the height of the post-independence boom in 1981. The market spent much of 1988 in a consolidation phase, before surging ahead at the year-end to break the 700 level in mid-1989 a rise of 40 per cent.

There are three main explanations for this: first the scarcity of investment opportunities in an excessively liquid capital market. The main alternatives to equity investment are government stock, on which yields for most of the post-independence period have been negative in real terms; and property, whose attraction as an investment has been undermined by rent controls.

Second, strong profit and dividend growth have boosted share prices. Pre-tax profits of 41 listed industrial companies doubled between 1985 and 1988, increasing 50 per cent in constant dollar terms. Over the same period dividends went up 120 per cent, or almost 60 per cent when adjusted for inflation.

The market, of some 54 quoted companies, which was capitalised at Z\$934m at independence in 1980 is currently valued at almost Z\$1.95bn; though in US dollar terms, at US\$920m, it has declined nearly 40 per cent. Indeed, this is the third reason for the market's strength: share prices have been rising to reflect the inflationary revaluation - in local currency terms - of real assets.

The average dividend yield on industrials of 6.5 per cent, before the 20 per cent shareholders' withholding tax - is hardly attractive, given an average inflation rate of more than 13 per cent. But, as is always the case, timing is crucial. Anyone who bought into

industrials in 1985 has enjoyed an average return in the region of 50 per cent a year, the bulk of which has been capital appreciation.

Institutional investors have played the dominant role in driving prices up. Zimbabwe has a very high ratio of insurance assets to gross domestic product, estimated at more than 20 per cent in 1985 which is substantially above that for other countries with emergent capital markets (including Brazil, Chile, India, Korea, Taiwan and Nigeria). Indeed, the Zimbabwe ratio is even higher than that in France and Singapore, and not far behind Australia, which gives it a capacity to supply long-term capital to both the private and public sectors.

Unfortunately, while a substantial volume of institutional money has been invested through the secondary market in quoted equities, very little has been channelled through new issues into the private sector. By contrast, because pension funds and life assurance companies are required to hold 60 per cent of total assets in prescribed investments (government, local authority and parastatal paper), this has allowed the Government to fund its large budget deficit in a largely non-inflationary manner through the issue of domestic stock. Indeed, during the 1985-8 period, insurance companies and pension funds bought Z\$1.2bn of government stock - more than 40 per cent of the Z\$2.8bn of stock issued.

By mid-1989, only \$93m had been raised in new private sector equity issues, though there have also been a number of privately-placed debenture issues. The bulk of the new-issue activity has been in the form of rights offers, and only five companies - Dunlop Zimbabwe, Zimbabwe Alloys, Agricor, Tabex and Truworthe - have gone public since independence.

The strong secondary market is likely to encourage several new and rights issues over

the next year, despite the rather disappointing Tabex public offer in July, which was only 78 per cent subscribed. But, as inflation accelerates, so the prospect of tighter credit and higher interest rates hardens, with investors recalling that the 1980-81 share market boom came to an abrupt end when bank rate was doubled in 1981.

With price controls and the wage freeze having failed to tame inflation, it is a matter of time before the authorities tighten the monetary screws, though with elections due in mid-1990, this may be delayed for another year, suggesting that the bull market has still some way to go.

Tony Hawkins

Barclays has already established a small business unit

stock intact, let alone generating the 200,000 new jobs needed each year.

The banks deny that they are turning away potentially viable black entrepreneurs simply because they lack collateral, the most frequent complaint levelled by black businessmen. They argue that, where a borrower has no track-record, no professionally

BANKING

Disappointed small entrepreneurs should benefit in the next decade

ZIMBABWE'S diversified and highly profitable banking sector is currently under attack from the Government for its failure to lend aggressively to the country's small-scale enterprises.

A senior central bank official accuses the banks of being more concerned with risk aversion than risk management, while official figures show that only 3 per cent of bank lending goes to black Zimbabweans.

These criticisms are a symptom of understandable frustration with the country's failure to transform excess domestic money-market liquidity into viable investment projects. While the money markets are awash with funds and the banks underlent, investment levels are inadequate to the task of maintaining the capital

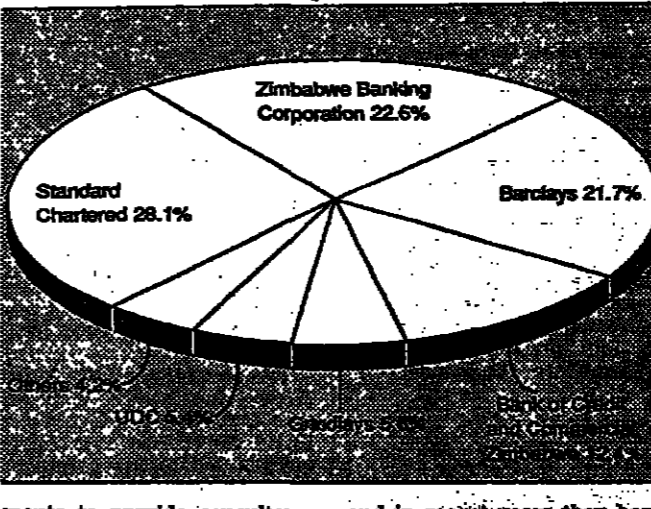
compiled accounts and no cash-flow projections, lending is a very high-risk activity.

In any event, the Government has the means to foster such lending if it so wishes through its two wholly-owned institutions - the Zimbabwe Development Bank and the Small Enterprises Development Corporation - which, ironically, officials accuse of even more conservative lending policies than the privately-owned banks. The banks cite the bad-debt record of the state-owned Agricultural Finance Corporation - write-offs of Z\$20m in 1987-8 - as a cautionary tale of the consequences of indiscriminate lending to small enterprises.

Whatever the rights and wrongs of the present controversy, it is clear that all parties will focus more closely on developing small-scale enterprise during the 1990s, since it is obvious that larger-scale businesses are not going to generate anything like enough jobs by the turn of the century to prevent a social and political catastrophe.

Barclays has already taken the plunge by establishing a unit designed to cater to the needs of small businesses. Others are considering different approaches - strengthening their project-assessment capability at branch level, funding venture capital companies, and establishing extension depart-

Market shares: deposits



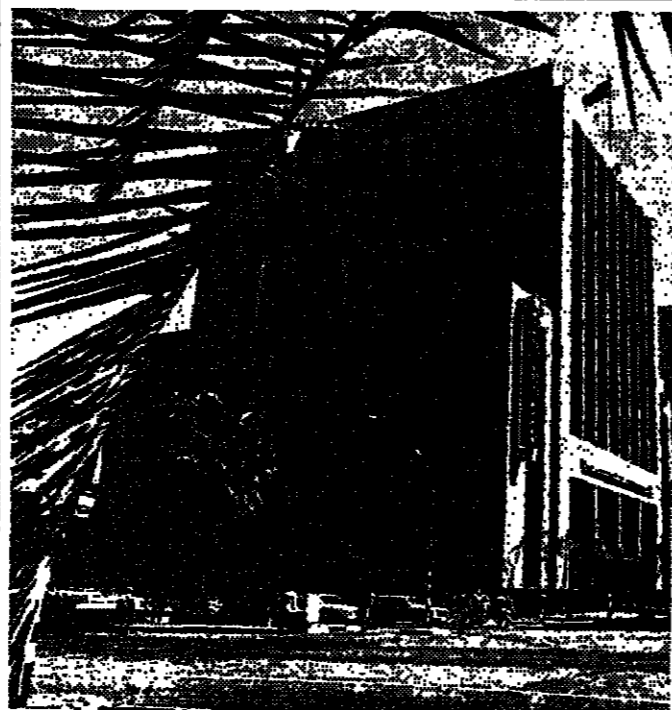
which has 22.6 per cent, and Barclays with 21.7 per cent. The country's newest bank - the Bank of Credit and Commerce of Zimbabwe, which is a joint-venture with the Government - has, in eight years, built itself a substantial 12.5 per cent share of the deposit market.

On the lending side, Standard Chartered is fractionally in front, with just over a quarter of the total, but Zimbank is close behind with more than 24 per cent and Barclays in third place with 15 per cent. Both Standard and Zimbank groups operate a merchant bank and a finance house, but the Barclays operation is confined to commercial banking.

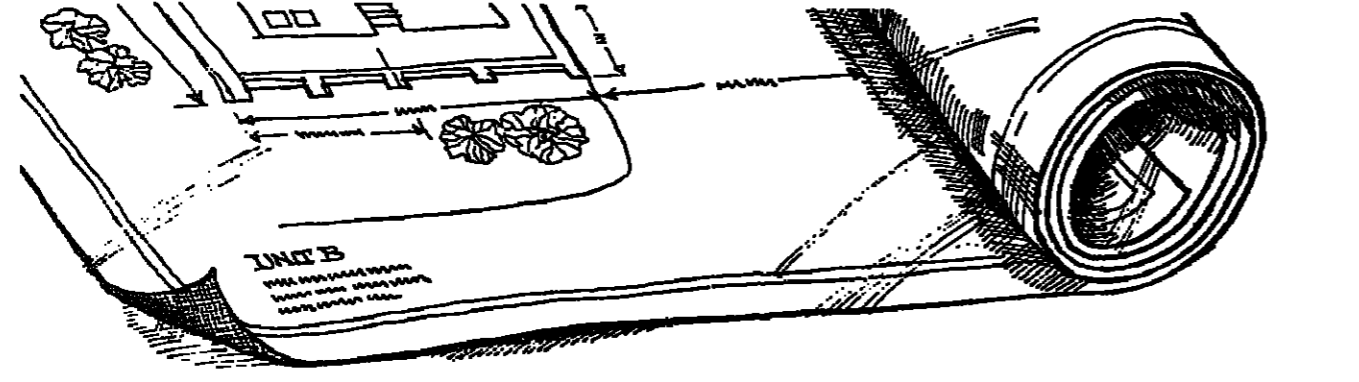
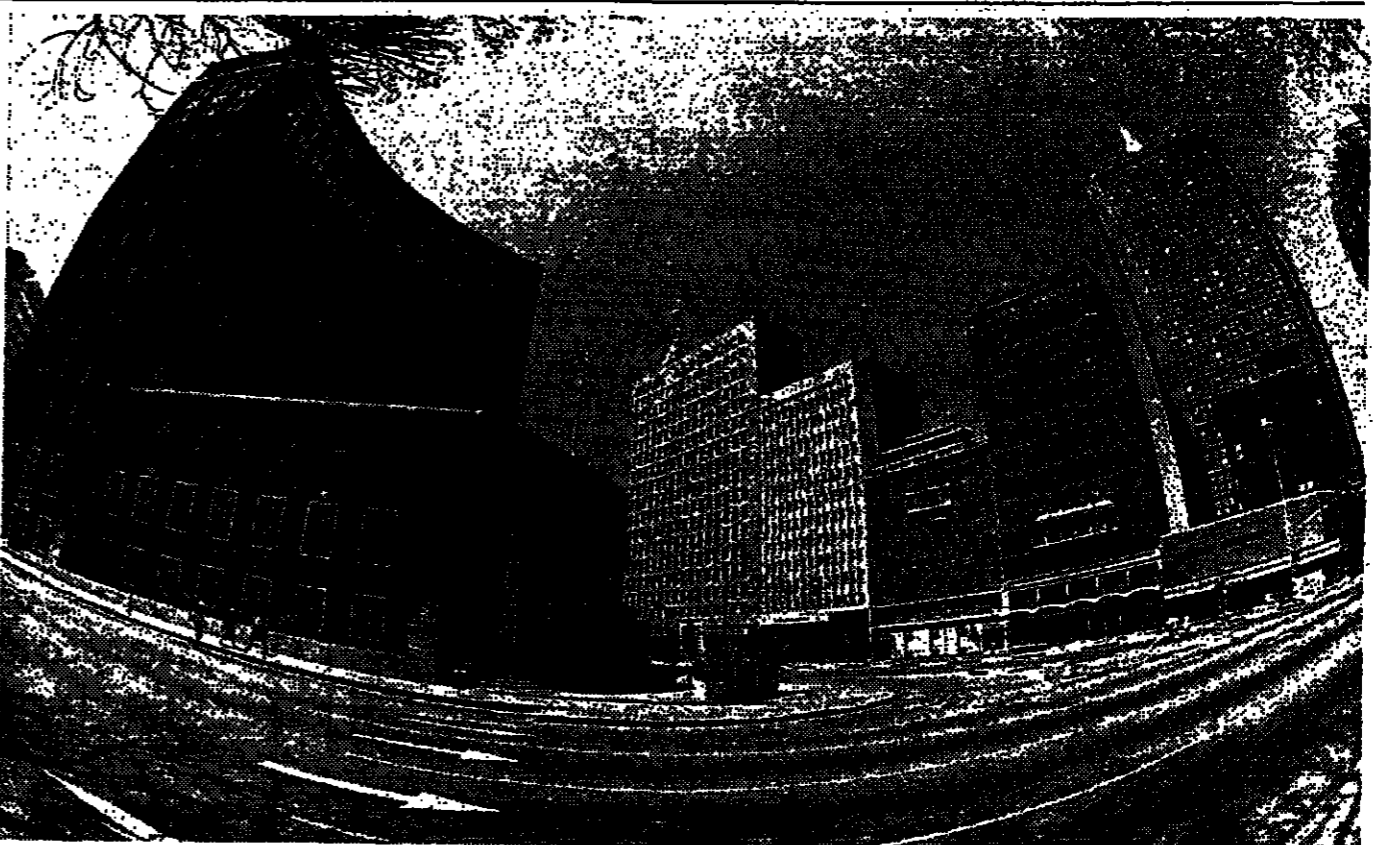
Since 1981, there has been little movement in interest rates, with the authorities relying on liquidity ratios and special bills to regulate the money supply, which has grown at an average annual rate of 14 per cent, running well ahead of the underlying growth rate of the economy of 3 per cent.

The most recent figures show money supply expanding at an annual rate of 20 per cent, and, with inflation accelerating, tighter credit and higher interest rates are on the cards - though probably not until after next year's elections, given the unpopularity with the urban elite of any rise in mortgage rates.

Tony Hawkins



Anticipating the attention that will be given to the development of small-scale enterprise during the 1990s, Barclays (above) has already taken the plunge by establishing a unit designed to cater to the needs of small businesses. Right: the business district of Harare. Pictures: Glyn Ganin



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MINING: the most striking change is gold's resurgence

A crucial currency earner

INVESTMENT of between US\$160m and \$200m in the Hartley platinum project, by the Australian Delta Gold group, is only the second major new mining investment in Zimbabwe since independence, the other being the development, in the early 1980s, of the open-pit coal mine at Hwange.

With little expansion in capacity taking place, industrial growth has depended on world market prices on the one hand and exchange rate depreciation on the other.

Thus, while the value of production has more than trebled since 1980, production volumes were only 2.5 per cent higher and more than 10 per cent below their 1976 peak. Unit values have risen more than 150 per cent since independence, primarily reflecting the 70 per cent depreciation of the Zimbabwe currency against the US dollar. As a result, forecast output this year at \$21.15bn will - in US dollar terms - be lower than in 1980-81. Indeed, value-added - at constant 1980 prices - is currently no higher than under sanctions 10 years ago.

Contributing only 7 per cent of gross domestic product and accounting for a mere 5 per cent of the employed workforce, mining's strategic importance lies in its foreign currency earnings. In 1987, the most recent year for which detailed figures are available, mining exports - including ferrochrome but excluding steel - accounted for 43 per cent of the total, compared with 39.5 per cent for agriculture and 17.5 per cent for manufacturing. Last year, this proportion may well have declined somewhat, partly reflecting the 13 per cent fall in the value of gold exports, but in absolute terms mineral exports are put at more than \$1.1bn, against \$288m in 1987.

The most striking change in the structure of the industry since independence is the

Year	Value of mining outputs	
	Z\$m	US\$m
1980	415	645
1981	394	572
1982	383	505
1983	471	465
1984	547	440
1985	630	380
1986	700	420
1987	816	490
1988	988	550
1989*	1,150	575

resurgence of gold - the result of positive price developments and currency depreciation on one side, and technological progress on the other.

In the early 1940s, Zimbabwe produced more than 800,000 ounces of gold annually, but this fell below 350,000oz in 1970-4. There has since been a gradual recovery to 482,000oz last year, and substantial increases in the volume of production are forecast over the next few years, suggesting that gold's share in the value of total production, which has almost doubled in the past decade, will continue to increase, especially as the cyclical upswing in base metal prices loses momentum.

Gold production has been encouraged by the establishment of a floor price, that would be subsidised by government, should market realisations fall below the \$2750 an ounce. At current exchange rates, the world price translates to \$2750 an ounce, comfortably above the floor level. While the Zimbabwe currency is forecast to continue its slide against the US dollar, gold promoters are calling for a rise in the floor price to \$2800, to accommodate the impact on input costs, especially of imported plant and machinery, but also fuel and wage costs,

rising at more than 15 per cent a year.

Significant new investments in the gold sector include the \$336m spent by the Cluff group on developing the Freda and Rebecca deposits, which will produce 2.4 tonnes of gold annually, overtaking Rio Tinto's Renco (1.8 tonnes) as the country's largest producer, and Anglo America's \$289m open-cast gold mine in Matabeleland.

In platinum, at least two other projects involving Anglo-American and Rio Tinto, in one case, and Union Carbide in the other, are under study. Base-metal producers continue to ride the crest of the cyclical boom, with base-metal realisations in the first half of 1989 estimated to be up more than 20 per cent in local currency on 1988 record earnings. Nickel production trebled in value to \$219m last year, while Bindura Nickel's pre-tax profits more than doubled in the half-year to June 1988. Copper output was up 50 per cent last year, while at Zimbabwe Alloys, one of the country's two ferrochrome producers, prices for low-carbon ferrochrome rose 43 per cent and 61

Mining output (%)	1979		1988	
	Value	Volume	Value	Volume
Gold	20.6	38.6	25.6	20.0
Nickel	15.6	20.0	14.7	10.0
Asbestos	14.7	10.0	9.1	6.6
Copper	9.1	6.6	9.4	10.7

per cent for the high-carbon product. Lower nickel and copper prices point to slower short-run growth, but local currency earnings will continue to improve, reflecting the 10 per cent devaluation of the Zimbabwe dollar so far this year.

The increased tempo of exploration activity - a record 57 exclusive prospecting orders have been awarded, while a

further 17 are pending - and planned development especially in gold and platinum hold out the hope that the 1990s will see a return to the 5 per cent annual growth rate experienced under sanctions 20 years ago. But, for this to happen, investors will want to see higher returns in what is a high-risk activity than those obtained during the 1980s.

The hard fact is that, until recently, rates of return in the Zimbabwe mining industry have simply been inadequate. Figures for the 1980-88 period, for four major listed mining companies in the ferrochrome, nickel, gold and copper industries, show the return on equity averaging 8 per cent a year, fluctuating between a low of minus-19 per cent in 1982 and a high of 47 per cent last year. Increased investment can only be expected where entrepreneurs are confident of increased returns, as distinct from earnings paid into blocked accounts.

The industry also faces some formidable short-term challenges - an acute shortage of foreign exchange, inadequate steel supplies, upward pressure on costs, a tightening skills situation, electric power cuts, and worsening internal transport. These cost pressures and output constraints are the more severe, given mining's export-orientation, which means that most producers - coal is the chief exception - are price-takers on international markets. Mining is to shake off its stagnation image, it must maintain, and preferably increase, its market share, which means focusing on vertical integration to enhance the local value-added content, quality improvements, new product development, aggressive marketing and extra investment in technical progress.

Tony Hawkins



New investments in the gold sector include the \$336m spent by the Cluff group on developing the Freda and Rebecca deposits

Optimism surrounds Delta plan

IF ALL goes well, Zimbabwe's disappointing post-independence record for attracting foreign investment should receive a substantial boost some time in the next few months.

It will take the form of a US\$160m-200m project to tap a remarkable mineral resource of platinum, palladium, nickel and other metals in a sector of the Great Dyke, near Hartley.

The company behind the project is a small Australian exploration group called Delta Gold, headed by Mr Peter Vanderspy. In 1987, the Government granted it an exclusive prospecting order over a large area that had been vacated in the 1970s by Union Carbide.

After combing the results of Union Carbide's drilling and assaying between 1968 and 1972, Delta became convinced that a project was on, and commissioned a feasibility study which is due to be completed next month.

Delta's optimism is easily understood. The resource area it has defined is only a part of the whole, and has proven and probable reserves of 40m tonnes, enough for a 20-year mine life at a mining rate of 2m tonnes per year.

The plan is to begin construction of an underground mine by July next year, together with an on-the-spot flotation

plant to concentrate the ore and a smelter to produce matte. Once operating in late 1992, it will produce 100,000 ounces of platinum a year, 84,000 ounces of palladium, 2,700 tonnes of nickel, and quantities of gold, rhodium, copper and cobalt.

The platinum output amounts to a significant 3 per cent of world production, and will generate half the mine's revenues. A further 25 per cent of revenue will come from the nickel. All told, annual revenues are projected at US\$120m.

That is around 8 per cent of Zimbabwe's foreign exchange earnings, so the mine's significance in balance of payments terms is obvious. It would reduce Zimbabwe's dependence on South Africa and, because South Africa is the major world producer, simultaneously help western consumers of platinum to do the same.

The two big questions surrounding the project concern Delta's capacity to carry out such a large project, and the unsettled financing arrangements necessary to meet the needs both of potential outside investors and Harare.

Delta is now negotiating an agreement with the Government on a mine development plan and dividend and foreign exchange matters. It is also looking for an industry partner to give

it and the project greater credibility, and seeking a number of passive investors and lending institutions.

According to Rick Menell, executive director of Delta, the group is expecting around US\$50m in equity, of which US\$50m would come from outside. Lenders being approached include the Commonwealth Development Corporation and the International Finance Corporation, a World Bank affiliate.

To advise on the financing, Delta has retained S.G. Warburg together with Warrior International, a group of former City bankers. To operate the project, it has hired Gordon Freeman, former general manager of the Rossing uranium mine, who has latterly worked at BHP's Mt Newman iron ore mine in Australia.

The Delta project, assuming it goes ahead, will dwarf the few other foreign investments which have so far occurred in Zimbabwe. And there could be more investments to come: other projects under scrutiny on the Dyke include one involving Anglo American and RTZ, and another based on the interests Union Carbide maintained further south, near Wedza.

Chris Sherwell

WITH agriculture and mining contributing more than 80 per cent of exports, manufacturing industry's traditional role has been that of supplying domestic requirements and processing primary products (notably cotton, tobacco, iron ore, and chrome) for export.

Industrial growth in the 1960s and 1970s was heavily reliant on import substitution, and this has continued, albeit at a slower pace since independence.

Industrial performance has been disappointing, partly because manufacturers have been denied adequate levels of foreign exchange to import capital equipment, spares and raw materials; partly because both domestic and regional demand has been weak; and, perhaps most disturbing of all, because the sector has lost some of the entrepreneurial flair and technical expertise that was its strength during the sanctions years.

Output has grown at only 2.7 per cent annually since 1980, though last year growth reached 4.9 per cent, surging to 8.3 per cent in the first quarter of 1989. This spurt in activity is unlikely to hold up in the latter half of the year, with the annual expansion rate falling to around 5 per cent or even less.

It is generally accepted that major changes in industrial policy are required, with industry's top priorities being a more flexible price control system, improved access to foreign currency and new initiatives to foster small-scale enterprise. Until relatively recently, government priorities have been rather different, tar-

Output has grown at only 2.7 per cent annually since 1980

getting on increased state participation in industry, close control of prices, and favouring the development of capital goods industries.

Today there is more of a consensus about what needs to be done, though less on how to do it. The import allocation system, still tied to a base quota that existed in 1965, is slowly being replaced by a more performance-oriented one, to the point where more than half the foreign currency allocated to manufacturers is through an export revolving fund or other specific mechanisms designed to channel scarce exchange where it is really needed.

The shift in incentives in favour of export activities, created by changing the basis of import allocations, has paid dividends since industrialists have been encouraged - often forced - to export to get access to foreign currency. This is evident in the recovery of industrial exports since 1983, reflecting industry's ability to compete internationally, despite high transport costs and an overvalued exchange rate.

But this can be no more than a transitional arrangement, and the Government is currently studying the recommendation of its working party on



Lawnmowers being manufactured, at TA Industrial, Harare

Manufacturing industry New priorities are required

trade liberalisation. The unpublished report is understood to recommend across-the-board expansion of import quotas by 20 per cent each year, while introducing extra allocations for items currently not imported at all.

The expanded element in import quotas would be sold by tender - a variation on the auction system - and the existing system of protection by quota replaced by tariffs and temporary import surcharges. The plan would, over a period of five years, replace the existing quantitative controls with a tariff-based one.

The foreign currency to finance this general increase in imports would have to come from foreign borrowing (probably a World Bank structural adjustment loan), from export expansion and exchange rate depreciation. The report is apparently upbeat on the economy's capacity to generate most of the extra foreign currency needed through export expansion flowing from limited depreciation of the Zimbabwe dollar: it argues that a relatively small devaluation would

generate the required export growth.

An important bonus in this approach is its impact on government revenue and the budget deficit. Faster import growth and higher tariffs would make a major contribution to deficit reduction.

In his budget speech last month, finance minister Bernard Chidzero appeared to reject a key plank of the report, when he said the Government had decided to go ahead with a selective, phased programme of import liberalisation - the selective approach having been explicitly rejected by the working party, which favours general liberalisation.

But, whatever the strategy finally adopted, it cannot be launched unless or until there is a major reduction in the budget deficit, since macro-economic balance is a precondition for trade liberalisation. Trade liberalisation is viewed with great caution by both government and industry. Industrialists fear that they will face fierce competition from low-cost producers in Asia and Europe. As one indus-

trialist says: "I know that Brazilian exporters could land competitive products on Harare at 60 per cent of our prices." Others warn that industry needs a lengthy period of high protection, so that it can modernise and re-equip before facing open international competition.

Yet these rather gloomy assessments conflict with World Bank research, which suggests that more than half the country's manufacturing industry - the third largest in sub-Saharan Africa, after South Africa and Nigeria - is efficient, and only about 12 per cent highly inefficient.

This high degree of efficiency in a protected and largely monopolistic market, is not readily explained. In part, it reflects sensible policy decisions at both firm and national level, with little investment in costly capital-intensive white elephants, though some would put part of the state-owned steel manufacturer (Zisco) into that category. In part, it is the result of low fixed capital costs, because many firms have depreciated their capital stock and operate with obsolete machinery, thereby avoiding high-cost replacement investment.

Undoubtedly, too, Zimbabwe has an entrepreneurial and managerial skills base that is unique in the region - with the exception of South Africa - though there are signs that years of foreign currency scarcity, lack of access to modern technologies and expertise, high protection and monopolistic markets, both at home and to some degree within the SADC region, are beginning

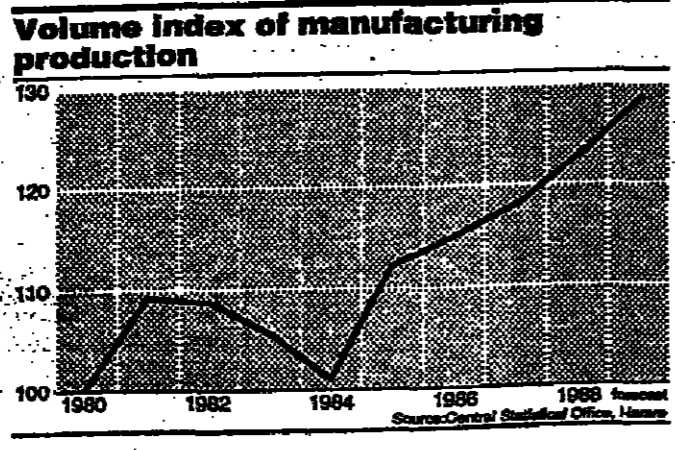
to erode that cutting edge.

In the words of one industrialist: "While our competition is using just-in-time techniques, inventory management in Zimbabwe is based on the just-in-case concept: buy supplies when they are available, often regardless of cost and scheduling."

In this situation, it is vital that the economy be opened up to new investment, new technology and new competition, though government, as well as the manufacturers themselves, are wary of what Dr Chidzero pejoratively calls "a free for all" economy.

Because some of the measures needed to launch the liberalisation strategy will be politically unpopular, even the diluted programme acceptable to both government and the private sector is unlikely to get off the ground until after next year's elections.

Tony Hawkins



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ZIMBABWE 6

Tony Hawkins on agriculture's part in national growth

Peasant success amplifies call for land redistribution

SINCE independence, economic growth has been closely correlated with changes in agricultural production, and gross domestic product has expanded rapidly only when weather and market conditions have been kind to farmers.

There are two main linkages between agriculture and national economic activity: first, the farm sector routinely contributes more than 40 per cent of total exports; second, both domestic demand in the economy generally and activity in the important agro-allied industries depend heavily on harvest performance.

GDP figures showing that agriculture's share at 14.5 per cent is well below manufacturing's 25 per cent contribution underline the sector's significance. When the 750 000 peasant farmers are included, agriculture employs upwards of 1.5m people (35 per cent of the workforce) and provides a living for more than two-thirds of the population.

Zimbabwean agriculture is frequently cited as one of the few success stories in sub-Saharan Africa, but this must be qualified since value-added has been growing at only 3 per

cent a year during the past decade, barely keeping pace with population growth. Indeed, this year real output will be lower than in 1985, with deliveries of cotton and maize well below record levels.

The real success story has been the dramatic increase in the peasant sector's contribution to crop sales - up from \$12m (4.5 per cent of the total) in 1979 to more than \$300m (22 per cent) last year. Small farmers produce more than half of the cotton crop, about 60 per cent of maize delivered to the Grain Marketing Board,

Value-added has been growing at only 3 per cent a year during the past decade

the bulk of the sunflower crop and a large proportion of burley tobacco. But virginia tobacco, beef, horticulture, wheat, soya beans, coffee and tea are dominated by the 4,200, mainly white, commercial farmers.

The relative importance of the two sectors has become an

increasingly political issue, as Mr Joshua Nkomo, senior minister responsible for development, has called for the transfer of more land to landless peasants. His call was echoed in last month's budget, in which the finance minister, Dr Bernard Chidzero, announced that the Government was taking a close look at proposals to tax under-utilised land. While further land redistribution from commercial to communal farmers is inevitable, it is essential to maintain a delicate balance between equity and efficiency.

Mr Nkomo's supporters cite rapid growth in peasant output as justification for a more equitable pattern of land ownership, but doubts are raised on two main counts. First, the rapid growth in peasant output in the early 1980s appears

to have levelled off at around 20 per cent of total crop production. Second, the ability of the small-scale sector to produce increased quantities of cotton and maize, given favourable weather conditions, is not questioned; but its capacity to meet production targets in poor rainfall years and export beef, tobacco and horticultural products to highly competitive cost (and quality-) conscious world markets, where high-tech production techniques are required, is very much in doubt.

Because so few communal producers have access to irrigation, production is less reliable than in commercial areas. Thus, in the 1987 drought, the peasant share in crop output fell to only 14 per cent, from 21 per cent in 1985. Furthermore, regional maize export

markets are likely to shrink in the 1990s as peace comes to southern Africa and large-scale maize importers, like Mozambique, Angola and Zambia, move towards self-sufficiency, thereby forcing peasant producers to diversify away from the crop they know best. There is huge potential in livestock production - notably beef - but for this to be realised, small farmers will have to undergo a culture change, marketing their cattle rather than treating them as a store of wealth.

This year, the value of agricultural production is forecast at almost \$32.1bn, up 6 per cent on 1988 despite patchy and erratic rains. Five products - virginia tobacco, beef, cotton, maize and sugar - account for two-thirds of the total, while horticultural pro-

duction, mainly for export to European markets, has grown in the last three years, and is set to expand further, but at a slower rate, in the 1990s, given adequate transport. A new industry, scheduled to come on-stream in 1993, is the production of palm oil by the Mwezi Development Corporation. MDC, which is 70 per cent owned by Aberfoyle Holdings plc, will produce 60,000 tonnes of palm oil annually by the turn of the century. A total of \$2880m is being invested in the project - the largest single private-sector investment since independence - and two processing mills are to be established during the 1990s. MDC will earn a forecast US\$46m annually in export revenues as well as satisfying domestic demand. Resettlement and possible

land taxation are long-term problems, but the immediate challenges facing the industry are more mundane - input shortages and the squeezing of profit margins. While shortages of imported equipment, such as vehicles and spares, have long been a major headache, more recently cement, coal, transport and electricity have been added to the list of inputs in short supply or subject to interruption.

Profit margins are under pressure in several areas. In the case of beef, outbreaks of foot-and-mouth disease mean Zimbabwe has lost its preferential-price quota in the European market for a year, and this will mean lower prices for cattle farmers. Cotton producers complain that more than 40 per cent of their 7.5 cents a kilogram price increase has been wiped out by the government-imposed 16 per cent wage award to farm labour, which will cost the entire farming industry some \$250m this year.

The 6 per cent estimated rise in the value of agricultural production will fall well short of cost inflation, put at between 15 per cent and 20 per cent, pointing to lower profit-

	1988	1989
Virginia tobacco	472	510
Beef	220	290
Cotton	295	230
Maize	228	220
Sugar	166	160
Horticulture	110	115
Wheat	94	106
Livestock (other)	205	240
Crops (other)	200	230
Total	1996	2070

ability throughout the industry, especially in a year of reduced yields. The solution, boosting yields and efficiency, and in producing crops that are not subject to government price controls, such as tobacco, fruit and flowers.

MR MUPOREZA and Mr Marere farm near the tiny village of Zvomanyanga. Their lives may be quite different otherwise, but in one way they resemble their counterparts from Iowa to the Ukraine at the end of a long week they like to get spruced up, come into town, and have a drink.

Deciding exactly where to go in their part of the world poses no problem at all - every Friday afternoon the pair can be found on their way to the only licensed premises for miles around, the Zvomanyanga Supermarket and Bottle Store.

In a large whitewashed room that doubles as pub and country store for food and household supplies, the two farmers are greeted as well-known patrons as they make their way through a crowd of shoppers. They prop their walking sticks against a wooden bar in one corner, push their brown felt hats back on their heads, and undo the jacket buttons of their heavy, old-fashioned suits. Ordering bottles of cold Castle beer, they lean back against the bar and begin the serious talk of successful farmers.

If Mr Marere and Mr Muporeza have assumed something of the manner of prosperous rural gentry in Zvomanyanga, their roles have only been recently acquired. Just 10 years ago Zvomanyanga was part of a large, white-owned commercial farm, and the two men were landless peasants. This year they have made more than \$310,000 each through cotton and maize cultivation.

Zvomanyanga may sit at the end of an unpaved rural road more than 250km from Harare and the seat of power, but rural transformation of the type taking place here now stands at the centre of a national debate that threatens Zimbabwe's political and economic stability.

Zvomanyanga is one of 19 villages on the Umfuruzi Resettlement Scheme; there have been 70 such schemes undertaken since indepen-



This resettled farm, near Mount Darwin, has been split into 26 acre-plots

RESETTLEMENT

What the war was about

dence. Extending for 45,000 hectares, it provides each of 566 families with 5ha of arable land, a residential plot, communal grazing rights for cattle, and government-funded health and educational facilities. The residents of Umfuruzi are among the more fortunate of Zimbabwe's 800,000 small-holder farming families, a group that comprises 94 per cent of the country's farmers and more than two-thirds of Zimbabwe's total population. Since 1980, 53,000 of these families have moved on to resettlement schemes totalling 2.9m hectares in area.

However, 750,000 families remain crowded onto 15m ha of low-yield, high-drought-risk "communal" farming areas that make up slightly less than half of the country's arable land. About 12m ha of the remaining farmland, situated in the highest-yielding areas in the country, are held by just 4,500 large-scale commercial farmers - about 5 per cent of the total farming population. With no farming land left to

exploit and the country's annual 3.5 per cent growth rate putting ever-increasing strains on the land, the uneven nature of land distribution in Zimbabwe holds high potential for social and political unrest. The fact that the country's commercial farming population is almost exclusively white makes the issue one of the most divisive and emotional since independence.

The inequality of land distribution and the Government's ineffectual attempts to appease mounting black frustration are a result of contradictions between Zimbabwe's political past and its present economic imperatives.

The country's war of independence was, for most Zimbabweans, a war for land, a struggle for the return of lands claimed and used by white colonial settlers. While President Mugabe promised land redistribution at independence, the process has been extremely slow for a number of reasons. First, large-scale redistribution through nationalisation or

expropriation of white-owned farms was excluded in the terms of the Lancaster House agreement worked out at independence between Zimbabwean whites, black nationalists and the British government. Since then, purchases of white-owned farms - many funded in part by \$30m in resettlement grants and programme aid from Britain's Overseas Development Administration - have been effected on a "willing seller/willing buyer" basis, although government has first purchase rights on any commercial farming land put up for sale.

Second, execution of its programme to resettle 162,000 communal families on commercial farming land has been severely affected by financial factors. All large, viable blocks of commercial land abandoned by farmers during the war or sold by those who departed shortly after was purchased by 1983. Since then the price of land has doubled and the portion of the government budget for land purchase has dropped by 75 per cent. In 1983 the state bought 940,000ha of land for redistribution; in 1988 it bought only 64,000ha although, with population growth, more than 150,000 families are now waiting to be resettled.

Third, the government finds itself compromised by the economics of land resettlement. Using modern inputs and technology, commercial farmers have developed agricultural systems comparable to those in developed countries. In 1987-88 they were responsible for generating \$3.3bn, or 65 per cent of agricultural gross domestic production, and \$2912m, or about 40 per cent, of Zimbabwe's total foreign currency earnings. Resettlement of

150,000 families with little access to technology or development capital would take well over half of all commercial farming lands, with immeasurable effects for domestic and export production.

The debate over resettlement, which has been simmering for years without any new policy initiatives coming from government, is now coming to a head with the conjunction of two events in 1990: national elections and the expiry of the 10-year Lancaster House agreements.

Bodies such as the Commercial Farmer's Union (CFU) underpin their arguments against any post-Lancaster House moves constitutionally to legalise expropriation with predictions of dramatic declines in agricultural production. Meanwhile, popular political pressure in the build-up to elections in recent months would seem to make some form of government initiative on the issue inevitable.

Tensions on both sides continue to mount. Mr David Hasluck, CFU director, for example, characterises constitutional changes on land ownership as "absolute nonsense", saying such moves would wholly destroy private investor confidence the government has recently tried so hard to build. The only real solution to the land question, he says, is agriculture reform within the communal farm areas, where land is poorly utilised and badly managed.

Mr Joshua Nkomo, senior minister, on the other hand, has, along with other public figures, contributed to a rising tide of expectation by saying that if the state cannot acquire land through purchase it must obtain it otherwise. The Government itself, meanwhile, remains caught in a cleft stick. While it cannot ignore the economic dangers of altering a proven system of commercial land ownership, neither can it remain oblivious to steadily mounting land hunger and communal farmers' claims that, even in present circumstances, they have shown themselves capable of producing over half the nation's maize and cotton production.

While the Government is now likely to set up a commission to look into the social and economic implications of accelerated land resettlement, some observers in Harare say it will probably continue a "middle-on" policy for as long as possible. Almost all agree, however, that the question is not whether the land issue must be faced, but how soon and in what way.

Nicholas Woodsworth

TOBACCO

Fresh markets sought

ZIMBABWE is the world's fourth-largest producer of flue-cured tobacco, though its 1989 market share is estimated at only 3.5 per cent.

More than half the world's output is grown in China, followed by the US (12 per cent) and Brazil (7 per cent). With 96 per cent of its crop exported, Zimbabwe is the world's third-largest tobacco exporter, after the US and Brazil.

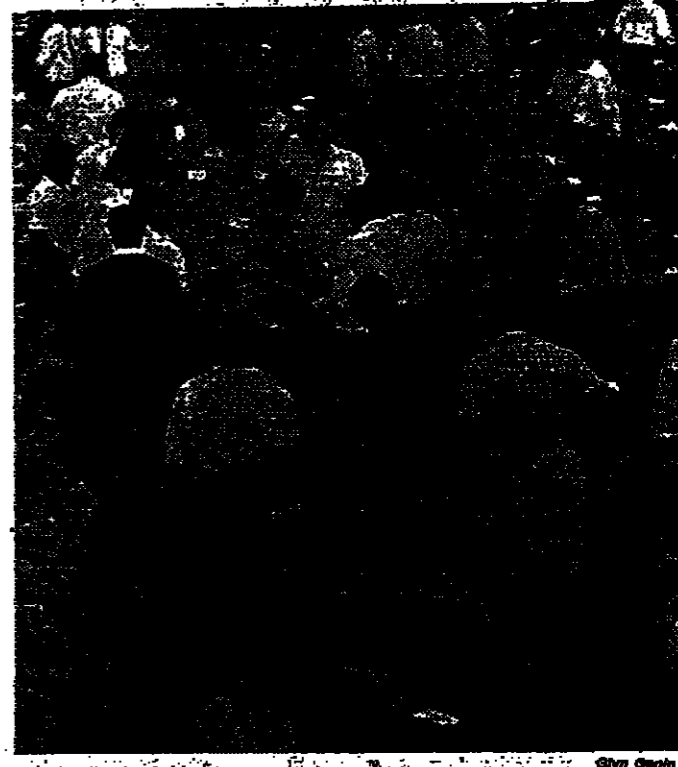
Successful diversification notwithstanding, tobacco remains the lynchpin of the farming sector. In 1988, flue-cured leaf exports totalled \$2617m, or 18 per cent of total exports, and this year they will approximate \$2600m. The industry is responsible for the employment of 130 000 people, or more than 10 per cent of the formal sector workforce, while its contribution to GDP is estimated at 6.6 per cent.

Tobacco was the main target of international economic sanctions in the UDI years, during which period output declined from a record 146m kg to a low point of just 50m in the early 1970s. By independence, production was risen to 80m kg, and has since risen a further 50 per cent to the 125m kg crop currently being sold on the Harare auction floors.

Since 1980, world tobacco production (excluding China) has stagnated, despite consumption growth estimated at 2 to 3 per cent annually. With consumption in industrial countries forecast to decline, due to anti-smoking regulations and health-related campaigns, market growth will be confined largely to the developing and centrally-planned economies.

This poses problems for Zimbabwean exporters, who have traditionally sold half the crop in industrialised countries, with the European Community taking about 45 per cent. EC regulations will stipulate lower tar yield cigarettes from 1992, thereby forcing manufacturers to change blends and growers to focus on high-quality leaf. As consumer resistance - and tobacco taxes - increases in the high-income markets, so Zimbabwe is being forced to develop new markets in Commonwealth countries, the Middle East and Africa, where foreign exchange is scarce and where barter deals are frequently necessary.

This has created sharp divisions within the Harare tobacco trade, the anti-barter school arguing that the industry does not need to resort to



Up to 3,200 bales are sold daily on Harare's tobacco sales floor

Year	Volume, Kg m	Value, Z\$bn	Average price, Zim cents per kg
1981	67	123	184
1982	69	163	167
1983	94	178	189
1984	120	247	207
1985	106	283	268
1986	114	358	313
1987	127	278	218
1988	120	472	394
1989*	125	515	412

barter to dispose of its production profitably. Despite this, the volume of leaf under barter grew from 7,000 tonnes in 1983 to more than 18,000 tonnes (15 per cent of exports) in 1987. While there are divisions within government, too, on the merits of barter, political influences to favour continued, if not increased, tobacco barter.

After a disastrous season in 1987, when prices fell 30 per cent in response to a poor quality drought-stressed crop, the industry bounced back last year, when prices soared 80 per cent to a record 393 Zimbabwe cents a kilogram. Prices were disappointing early in the 1989 season, but have since recov-

ered strongly, and by the end of July were averaging 403 cents a kilogram.

With a third of the crop still to be sold, price forecasting is a hazardous business, but industry experts predict a seasonal average of around 410 cents - up only 4 per cent on last year, and well below the increment required to offset mounting cost pressures. Earlier optimism of further rapid expansion in output to 150m kg has been replaced by a more cautious approach, and next season's crop target is unchanged at 125m kg.

Tony Hawkins

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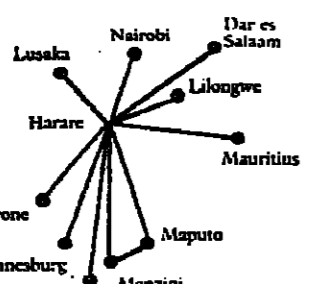
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ZIMBABWE 7

Nicholas Woodworth on the risks of the Beira corridor and the lobby for its fuller use

The expensive alternative to Durban

FOR THE 3,000 Zimbabwean soldiers who guard Mozambique's Beira corridor, July was a busy month.

After a long stretch of relative inactivity, rebels of the Mozambique National Resistance abruptly intensified sabotage attempts on the corridor's 314km railway linking Zimbabwe to the sea.

The timing of the attacks was no accident: preceding a Mozambican Government National Congress at which negotiations to end the country's 13-year-old war were expected to be discussed, the attacks were intended as a show of strength. An irony of Mozambique's uncertain peace process, they were also an illustration of Zimbabwe's vulnerability to events outside its control.

Every day Zimbabwe's defence forces spend more than US\$200,000 in Mozambique. While their presence in the country has become increasingly unpopular at home and a major drain on foreign exchange reserves, it is seen as vital to the protection of national interests — much of this money is spent on guarding the Beira corridor, a route along which 95 per cent of Zimbabwe's petroleum imports are shipped, and a road and rail connection which links land-locked Zimbabwe to its closest ocean port.

Before rebel activity brought about the closure of the Mozambican border in 1976, Beira and the port of Maputo to the south handled 90 per cent of Zimbabwe's agricultural, mining and manufacturing exports.

With little choice of alternative routing following the closure, Zimbabwe was forced to turn to South Africa.

Despite the political importance placed by the government on diverting Zimbabwe's trade away from South Africa, Zimbabwean businessmen have since grown accustomed to exporting and importing goods through Durban and other South African ports.

Although the oil pipeline was reopened

Zimbabwe forces' presence in Mozambique is unpopular at home and a drain on foreign exchange reserves

In 1982 as a joint venture between the British multinational Lomoro and the Mozambican Government, businessmen continued to favour the southern routes. In 1983 more than 90 per cent of Zimbabwe's overseas trade was handled through South Africa.

In spite of military protection, the Beira rail line was subject to frequent rebel attacks, the port of Beira itself became characterised by run-down handling facilities, inefficient management, and unreliable shipments. South African ports, on the other hand, offered complete security,

modern facilities, reliability, and rapid turnaround times.

In the last four years the Beira Corridor Group (BCG), a private lobby of 210 Zimbabwean businessmen, has been attempting to persuade domestic and regional trading partners of the renewed viability of the Beira route. Organised under the auspices of SADC — a regional body attempting to reduce economic and trade dependence on South Africa — the BCG has had a limited success in restoring the confidence of wary and hesitant businessmen.

In 1985 the Beira railway carried 240,000 tonnes of international traffic into and out of the port; last year the figure had risen to 383,000 tonnes. According to the BCG, Beira is now handling 30 per cent of Zimbabwe's overseas trade.

Group managing director Mr. David Zansmer admits that in the past Beira deserved its poor image, but points to a number of substantial improvements, including better security and a major US\$450m port rehabilitation programme financed by western donors.

The BCG's most convincing argument is economic. Beira is only 600km from Harare, while Durban is more than 2,000km; more than US\$900 per 40-foot container is saved by shipping through Beira. Zimbabwe's Ministry of Transport calculates that the country's total annual freight bill of US\$325m would be cut by US\$100m if Mozambican ports were used at pre-1976 levels.

While shipping volumes increased from 245,000 port tonnes in 1986 to 460,000 port tonnes in 1988, Beira is still using only half its present transfer capacity.

Although the port will be equipped to handle half the region's trade by next year, a number of continuing problems are likely to keep it from realising its full potential for some time to come. These include:

■ A lack of shipping services. Because of currently low cargo volumes, many European shippers will not stop at Beira. Without adequate services, regional businessmen are hesitant to increase export volumes through the port, thus creating a vicious circle of under-utilisation.

■ Critical shortages of locomotives and rolling stock. Of 198 locomotives operational in Zimbabwe, 126 lack spare parts for maintenance; Zimbabwe has been obliged to acquire 20 South African locomotives to fulfil its needs on southern routes.

■ Without greater capacity it cannot put more locomotives on the Beira run. And without the assurances of dedicated ship-

ments from importers and exporters, it will not allocate additional rolling stock, already in short supply.

■ Constraints on road development. CFM, the Mozambican railways, wish to maintain a rail freight monopoly through the corridor. Road haulage licences are therefore difficult to obtain.

The ministry calculates that the freight bill would be cut if Mozambican ports were used at pre-1976 levels

The biggest constraint to increased utilisation of the Beira corridor, however, remains Mozambique's war. While moves towards negotiations now seem to be under way, many observers believe that peace is still a long way off. Until this happens, South African ports are likely to remain Zimbabwe's biggest customers.

■ A Mozambican soldier being trained, earlier this year, by the British Military Advisory and Training Team (BMATT), in eastern Zimbabwe



INTERNAL TRANSPORT

All systems afflicted by forex dearth

UNLESS MORE foreign exchange is made available for the rehabilitation of its locomotive and truck fleets, the internal transport system, already critically strained, is in danger of breaking down.

Although Zimbabwe at independence inherited one of the best road and rail networks on the continent, Ministry of Transport budgets over the years have failed to allocate sufficient funds to the maintenance of existing infrastructure, or to the upgrading of its transportation fleet.

Instead, critics argue, foreign

exchange loans have been channelled into non-essential development projects. Now obliged to honour resulting debt service commitments, the Government is unable to provide funds for essential transport services.

Ninety per cent of Zimbabwe's internal freight traffic is carried by the National Railways of Zimbabwe (NRZ). Of the 160 locomotives required on its 3,000km network, only 120 to 130 are operative at any one time, depending on the availability of spare parts. This, combined with a shortage



If you're flying out, fine — but among stay-at-homes there is great dissatisfaction with the woefully inadequate provision of urban public transport

of rolling stock, has led to serious bottlenecks in the supply of materials and energy to industry. Particularly affected is the transport of coal from Hwange to thermal stations in Harare and Bulawayo, and its provision to the vital tobacco industry for the purpose of fine curing.

Although NRZ has instituted a crash programme for the repair of locomotives, it lacks skilled personnel, and operating locomotives remain overworked and under-maintained. While the Government has leased 20 locomotives from South Africa, it is now planning to purchase 30 more, at a

cost of US\$100m, with loans from the US. An agreement is expected to be concluded in September, but it will be at least another 24 months before any deliveries can take place. Zimbabwe's road transport sector, similarly affected by foreign exchange shortages, is in even more critical condition. Of its national fleet of 20,000 trucks, 41 per cent are more than 18 years old. Sixty per cent of the total fleet, according to Mr N.C. Chasi, a former ministry of transport official

and now general manager of the Beira Corridor group, is ready to be scrapped. While the Government began in June to look for finance to purchase more trucks, its estimated requirement of Z\$700m makes the rapid replacement of Zimbabwe's ageing fleet unlikely.

A 50 per cent drop in funds for road maintenance since independence has also led to a deterioration in the condition of the country's roads, especially in remote rural areas.

With commercial truckers refusing to risk their vehicles on some feeder roads, one consequence has been financial losses to communal farmers unable to get produce to Grain Marketing Board depots. Nowhere has there been greater popular dissatisfaction with the transport sector than in the woefully inadequate provision of urban public transport. Last year the Government purchased 49 per cent ownership in the United Omnibus Company, an enterprise

with a national monopoly on urban transport. Because of the inadequacy of foreign exchange allocations, spare parts are not being replaced, and the company's fleet of 3,500 buses is diminishing rapidly. Until greater provisions of hard currency are made, the long queues of irritated commuters in Zimbabwe's cities and towns are going to grow longer and more irritable still.

Nicholas Woodworth

ENERGY: there's been load-shedding, despite adequate capacity

Greater efficiency needed

DESPITE the system's adequate installed capacity, the state-owned Electricity Supply Authority (Zesa) has been forced into a programme of power-cuts and load-shedding during the 1989 winter.

Capacity consists of the 680-megawatt Kariba hydro-electric power-station, 820MW of thermal capacity at Hwange, and 300MW at the thermal stations at Bulawayo, Harare and Muzwayi.

In theory, 1,300MW network is more than enough to cope with a maximum demand of about 1,400 MW, but with 400MW at Hwange being lost due to "technical" problems and the "old" thermal plants

around the country only able to generate — under optimal conditions — some 230MW, load-shedding has been necessary.

On paper, Zesa has the capacity to cope with demand until 1992-3, when forecast demand will reach some 1,700MW; but the thermal plant at some of the smaller stations is dated and Zesa itself is critically short of the foreign currency it needs to maintain its capacity. A good example is the foreign currency allocation of \$20 000 to Bulawayo, where one item — the cable for the new Cold Storage Commission complex — will cost \$136 000.

In the past Zesa has been able to import between 120 and 240MW from Zambia, but the severe fire at the Kafue complex early this year means that this source of supply is no longer available and unlikely to come back on stream until after the 1991 winter.

The immediate task is to improve the operational efficiency of the existing installed capacity, though this will be extremely difficult in the light of the foreign currency constraint, the fact that with the system under strain it has not been possible to undertake routine maintenance, and the economy-wide shortage of technical skills.

The longer-term programme calls for investment of some US\$40m in a 300MW installation at Kariba South and two other hydro stations on the Zambezi — one at Batoke Gorge and the other upriver.

The Kariba South project is highly controversial. Experts argue that it won't help Zimbabwe to meet growing demand after 1993, because all the water energy available on average flow is being utilised by the existing turbines. The project, strongly favoured by energy minister Kumbirai Kangai, is opposed not only by Zesa itself and by private-sector users but also by the World Bank, whose reluctance to fund it could be a key factor in the final Cabinet decision.

The enormity of the capital budget for the 1990s and the heavy foreign exchange and subsequent debt-service burden has prompted a look for other options. What could turn out to be the most attractive of these is a deal with Mozambique's Cabora Bassa.

With brightening prospects for an end to the civil war there, and some 2 000MW of installed capacity lying idle at Cabora-Bassa, this could turn out to be a relatively low-cost solution and one that would — at long last — put some teeth into regional co-operation. It would be easy to finance, since donors would fall over each other to participate in a regional project that would help Mozambique and could be seen also as a way of reducing that country's dependence on South Africa.

But there is likely to be some political opposition in Harare to electricity imports from Mozambique because, in the past, government has insisted on self-sufficiency for strategic reasons.

Zimbabwe imports all its liquid fuels, though ethanol, produced from sugar in the lowveld, is blended with imported oil to reduce the foreign exchange cost of imported energy. However, there are hopes that oil will be found in the Zambezi valley, with Mobil scheduled to start drilling for oil — in the face of bitter opposition from environmentalists — soon.

Industry sources believe there is a 5-to-10 per cent chance of striking viable oil deposits. Environmentalists believe the exploration could seriously damage tourism and safari potential in the area. In 1987, imports of petroleum products totalled US\$130m, or about 12 per cent of total imports.

Tony Hawkins

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INSIDE

An olive branch from Chicago?

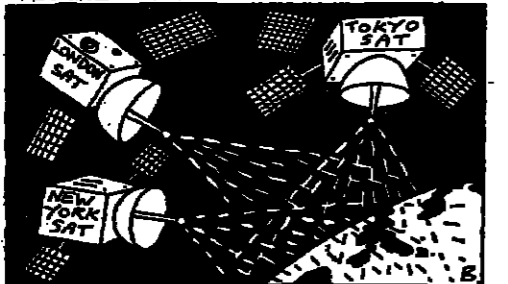


The announcement by John Redwood (left), the new corporate affairs minister at the Department of Trade and Industry, that the Chicago Mercantile Exchange has received permission to operate Globex in the UK would not normally be expected to give succour to its competitors. However, the revelation that the CME and Reuters, its partner in the after-hours trading system, have offered to the DTI concessions on the nature of the system that may modify their agreement could appear rival exchanges critical of the partnership. Page 19

Convertible form of protection

The impact of recent large leveraged buy-outs has caused bond investors to become suspicious about a handful of corporate credit issues. Given their suspicions, investors can protect themselves from LBO risk by having simultaneous exposure to a company's debt and equity. This could be done using direct holdings of bonds and shares or alternatively by holding a combination of equity warrants and bonds. However, analysts at Kleinwort Benson think the best and probably the cheapest way is to invest in Eurosterling convertible bonds. Andrew Freeman reports. Page 18

Gravitating towards the centre



If telecommunications technology is making distance increasingly irrelevant, why does so much of the world's financial business remain concentrated in London, New York and Tokyo? A recent OECD report suggests that the more sophisticated telecommunications become, the more they favour established business centres at the expense of the periphery. Guy de Jonquieres reports. Page 32

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Time for BAT's men to come out fighting

Nikki Tait looks at the likely style of the UK-based conglomerate's formal response to the Hoylake bid

Attention in the £13.5bn (\$21.6bn) paper bid by Sir James Goldsmith's Hoylake consortium for BAT Industries is crossing the Atlantic again. By noon today, Mr Patrick Sheehy, chairman of the British-based conglomerate, will have unveiled BAT's defence document, its first formal response to the offer.

While Hoylake's US regulatory problems rumble on and will doubtless affect the market's sentiment towards the bid, the shift in focus is a salutary reminder that the ultimate fate of BAT rests with its UK institutional shareholders — no matter how many American congressmen jump up and down.

The precise details of Mr Sheehy's message to them has yet to unfold, but a good few hints have been dropped. Just a call to the "freephone" BATline would tell you to expect a "total refutation" of Hoylake's allegations of poor performance.

That today's response will centre on this "industrial record" defence was also underlined a week ago, when the company stated that a more "unconventional" rejoinder was unlikely at this stage. Yesterday it was putting the point even more plainly. "We have to come out of our corner and show that the conglomerate structure has served shareholders well," BAT said.

This, of course, will not be the only subject of the document. BAT will probably hammer at the structure of the Hoylake offer. And it may also let shareholders know, in general terms, that the board is aware of the "valuation problem" — that is, the fact that the BAT share price, at about 50p three months ago, has been substantially adrift from analysts' estimates of the group's break-up value.

But if this is the message which is sounded, what kind of reception will it get?

It seems that few institutional shareholders, fully used to the tactical manoeuvring which goes on in any bid battle, are pitching their requirements too high at this juncture. One fund manager says: "It's a somewhat artificial situation. Obviously, BAT do not want to fire its shots while we're in a phoney war."

This fairly relaxed stance, however, should not be mistaken for a longer-term sang-froid. Many institutions have already made their wishes clear. Quite simply — and not particularly surprisingly — they would like to see greater value from their investment.

The reasons are hardly subtle. BAT is very large, and even moderate holdings make chunky investments.

Moreover, when analysts are mooting a break-up value of about £11 a share, it is clear that the discrepancy between that sort of figure and the pre-bid price is uncomfortably large. In short, there is both tantalising potential and every incentive to see some of it realised.

This longer-term objective, it should be added, is not a particularly new idea. Right at the start of the bid, merchant bank Barings was canvassing support — and winning some — for a proposed reconstruction of the group around a single holding company, with four separate classes of shares corresponding to the four legs of BAT's business.

But if some institutions are clear enough about their aim, they are less anxious to discuss how and when any attempt to unlock this value might be made. One fund manager, in a typically guarded remark, says: "I think there is a general perception that



the board will look at the company's structure in the fullness of time."

Another comment: "Medium-term, most institutions would expect some recompense for seeing Goldsmith off."

But pressed further over the extent to which they would want more detailed indications of how this could be achieved during the current tussle, institutions become cagey. "I'll duck that question if I may," says one fund manager.

And, indeed, the answer must rest partly with Hoylake itself. Again, the institutions are fairly unanimous in suggesting that they would wish to see some measure of cash on the table before they will start to take the

to shift this particular ball back into BAT's court. By writing to Mr Sheehy and offering to discuss all of the offer if a meeting can be arranged, the Anglo-French financier may well hope to instill the impression that it is BAT which is the obstacle to a cash option.

The same point has already been made a different way. Hoylake says plainly that the possibility of arranging any kind of cash option would be folly while the US regulatory position is so unclear. This, in turn leads on to the contentious matter of "frustrating action" with Hoylake claiming that BAT is indulging in this, and BAT stoutly rejecting the allegation.

BAT, however, shows little sign of entering Hoylake's latest game. It frostily told Sir James that if he has a "significantly different" offer to make, this should be put to shareholders.

If prefers to argue that Hoylake is hard pressed to come up with cash, not least because of the non-refundable underwriting/commitment fees which would have to be paid. BAT's advisers put the figure — conservatively — at about £150m-£200m, and suggest that Anglo, the quoted vehicle earmarked for the Goldsmith return, could not afford to shoulder this burden unless the outcome of the battle was guaranteed. The Hoylake consortium, runs the thinking, would probably not wish to.

All of which makes for intriguing guerrilla warfare — and there is certainly more of the same to come. Perhaps the blessing is that — under UK takeover rules — Hoylake will have to deliver or depart by September 33.

Drugs, politics and economics

By Anthony Harris in Washington

This is the silly season, when Congress is in recess, the President is on the Maine coast and baseball salaries are front-page news.

There is nothing silly, however, about the stories which are dominating the headlines and the television bulletins — historic events in Poland and the drug war at home. Even in these sober pages, which are devoted to measurable facts, the consequences of drugs in Latin America are serious and verifiable news.

The drug economy in the US still cannot be described even with the kind of inaccuracy which passes for economic statistics, but it is too serious to be ignored on that account.

Its sheer scale is staggering. Estimates of turnover, which put the drug trade at the same order of magnitude as the motor car industry, or something over 3 per cent of GNP, are no doubt partly sensational. All the same, it is very large, and very disruptive, and it is becoming a dominating issue in politics.

The President is going to announce his own drug strategy when he gets back from Maine, but its broad outlines are already clear. It is mainly punitive — a large prison-building programme, so that those arrested for drug offences can actually be put in jail, a drive to arrest drug users

as well as their suppliers and a serious, but financially quite trivial, drive to support education and rehabilitation.

"Getting tough" is the kind of programme the American public wants, and it is probably inevitable that this consensus-following President should give it to them; but it is becoming increasingly apparent that it will not work.

One reason was made clear by Mr Martin Barry, the controversial Mayor of Washington, this week. A movement has started in the local churches to bring back the death penalty to discourage the world-wide wave of drug-related murders which has made some parts of the District of Columbia into no-go areas. "We already have the death penalty," said Mr Barry. "Already this year 283 people have been executed on the streets, most of them for dealing drugs. It doesn't seem to deter anyone."

The problem is nearly always defined as a social or criminal one, but in fact it is largely a dramatic demonstration of market economics. The incentives

are overwhelming. At one level, this is understood. The market for coca leaves, the base material for most of the drugs, has become virtually glutted, because it is about the only marketable crop that many poor farmers in Latin America can grow.

This incentive may in a sense destroy itself: coca is so abundant that its price, and the price of the drugs made from it, has been falling steeply. This is why cocaine — or rather its derivative, crack — is now a down-market product, and the problem is now mainly in blue-collar areas everywhere in the US. An adequate dose currently costs \$5, which puts it within the reach even of those living on welfare.

This problem is partly a result of US protection, especially of the sugar trade and of sub-tropical fruits; the Administration is gingerly discussing the idea of reducing this protection and opening alternative crop markets for the farmers. However, no student of markets could believe that this could eradicate coca production as long as demand is

sustained. It would simply put a floor under the price.

The one man who has been talking loud economic sense about the demand problem is the courageous Mayor of Baltimore, Mr Kurt Schmoke. For more than a year now he has been pointing out, from any platform that he can find, that the drug problem is simply today's version of Prohibition. Banning the sale of any widely demanded commodity makes the trade more rewarding; it cannot be taxed, and public health standards of purity and safety cannot be imposed.

In the 1920s the gangs which supplied dangerous hooch in illegal bars engaged in street warfare, just as the drug dealers do today. Half a century of legality have not solved the drink problem; indeed, far more innocent people are killed by drunk drivers than are ever likely to be shot in the crossfire of drug gang wars, and the social tragedies and economic costs are great.

All the same, the gangs were simply snuffed out when Prohibition ended, most people can

drink without becoming drunks, and the drink you can buy today will not turn you blind. It is a case of the lesser evil.

It seems likely that any objective study would show that the mayor is right to argue that legalisation would undermine the trade far more effectively than "getting tough".

Legalisation would not solve the problem, for no sane government could legalise some of the most pernicious substances now sold, any more than the end of Prohibition legalised the sale of wood alcohol.

However, surely mood changes which are no more dangerous than alcohol could be found and he sold legally at a price, including tax, which would make illegal drugs an unrewarding trade. This logical approach is for the time being politically impossible, unless the US can discover a leader who is both clear-headed and charismatic (an unlikely combination, unfortunately); and the logical case is unappealing partly because it still evades two underlying problems, racial prej-



udice and the widespread ownership of firearms in this country.

The race question is hard to face in any predominantly white country, because it tells us things about ourselves which we would prefer not to believe. The US has done far more than other countries to confront it, and now has a president who seems genuinely free of prejudice, and tries to lead by example.

If he confronts race boldly, farm interest gingerly, and even shows signs of confronting the gun lobby, he is doing more than might have been expected. It is sad for him, and for all of us, that it is unlikely to be nearly enough.

Economics Notebook

Long wait for virtue's rewards

AS THE Chancellor is learning in his battle against inflation, virtuous economic policies take a long time to have an effect.

But even Mr Lawson would probably be surprised at a recent study* by Mr Richard Herd, an economist with the Organisation for Economic Co-operation and Development in Paris, suggesting that it could take up to 10 years in some countries for the economic benefits of increased government saving to outweigh the disadvantages.

The OECD has long advocated fiscal stringency on the grounds that increased public sector saving can create room for the private sector investment needed for sustained non-inflationary growth.

This reasoning has been a big factor behind the efforts of the British Government over the past 10 years to control public spending.

Mr Herd used the OECD's econometric model to simulate the effects on the US, Japan, West Germany, France and Britain of a cut in government spending amounting to 1 per cent of their gross domestic products. Using various scenarios, he found that output fell at first before increasing.

In the long run, the computer showed that cuts in public spending would have many positive effects. Real interest rates and inflation would be lower, while five years down the line business investment would be stronger in all countries except France.

The results for Britain show a particularly strong additional increase in business investment between five and 10 years after the first spending cuts.

But Mr Herd also concluded that the cumulative loss of output would not be made good until four years after the initial shock in even the most optimistic of his scenarios.

This is discouraging news for any politician confronted with mastering the electoral rather than the economic cycle. Mr Herd's study could have the perverse effect of confirming the general habit of governments to leave the application of sound policies until well after economies are in crisis.

Busy bankers

Europe's central bankers have been busy since the June European Community Summit in Madrid decided to go ahead with stage one of the Delors report plan for economic and monetary union from next July.

In line with the recommendations of the Delors report, central bank officials have submitted draft proposals to the EC Commission to beef up the Committees of Central Bank Governors so that it can play a greater role in co-ordinating EC monetary policies.

By all accounts, the draft text builds on the principles of the Basle-Nyborg agreement of September 1987 in which the central banks decided various measures to strengthen the European Monetary System. Among these principles is the idea that monetary policy should be aimed at achieving price stability. The Basle-Nyborg agreement also hinted that central banks should be more independent from governments.

The independence issue is apparently handled delicately in the draft central bank text. But it is potentially explosive.

Although no institutional changes are envisaged in stage one of the Delors plan, the Bundesbank is already fearful that EC member governments will seek to curb its large-scale freedom of action in any move towards monetary union.

It remains to be seen what

the Commission and governments make of the draft. But the central bankers have again shown an impressive ability to get their act together.

By contrast, the finance ministries seem to be still some way from reaching an agreed position on how to strengthen economic and fiscal policy co-ordination.

Property probes

It is the job of bank supervisors to be one or even several steps ahead of events. So, recent reports that the Bank of England has been looking closely at bank lending for commercial property do not necessarily suggest that developers are about to join estate agents and over-leveraged retailers as the next victims of the economic slowdown.

The good news is that foreign buyers from Europe and Japan still seem prepared to bid for and buy prime properties in London at prices that one fund manager described as "difficult to comprehend". However, there has been a decline in the market for more marginal developments.

There have been isolated reports of banks pulling out of property developments after being told by the Bank of England that they are over-exposed to the sector. Anyone looking at the forest of cranes in the City and further to the east on the Isle of Dogs can understand suggestions that there is a "trace of edginess" among Bank officials about the scale of lending tied up in increasingly large deals.

*The impact of increased government saving on the economy. OECD Working Paper No. 62. Department of Economics and Statistics, OECD, 2 rue André-Pascal, 75775 Paris Cedex 16.

THIS WEEK

UK CURRENT account figures overshadow financial markets this week and will provide clues for the Treasury and City about the extent to which the slowdown in economic growth has affected overseas trade.

Recent months' figures have fuelled speculation that the rapid deterioration in the current account last year has begun to turn.

The consensus of analysts' forecasts, compiled by MMS International, the financial research company, is for Wednesday's figures to show current account deficit of £1.4bn in July after £1.5bn in June.

Other UK statistics include preliminary estimates of gross domestic product for the three months to June released today. Analysts will be looking to see whether the slowdown in industrial production and consumer spending has been translated into lower overall economy growth. The consensus is for a rise of 0.2 per cent.

On the same day as the trade figures, the Central Statistical Office publishes its 1989 "Pink Book" which could contain significant revisions to previous trade figures.

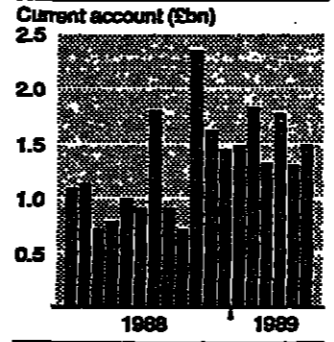
In the US, attention is likely to focus on the meeting of the Federal Open Market Committee, the Federal Reserve's policy-making body, starting tomorrow. Analysts will be looking for hints about future interest rate trends.

Also on Tuesday, the July advance report on durable goods is published, giving clues to future economic activity. A rise of 0.3 per cent is expected.

In Japan, the consumer price index for July is expected to be published on Friday and could show an acceleration in the inflation rate from 3 per cent in June. Current account figures for July are expected on the same day and are likely to show another considerable surplus.

A West German Bundesbank council meeting on Thursday, the first since the summer

UK balance of payments deficit



break, is also likely to be watched carefully for hints about future interest movements. However, a rise in rates is thought unlikely.

West German money supply figures for July are expected sometime this week. Analysts will be looking to see if the slower trend set in June has continued.

Other events and statistics this week (with MMS International consensus in brackets) include:

Today: US, Federal Budget for July (\$20.8bn). UK, manufacturers' and distributors' stocks in second quarter.

Tomorrow: UK, building societies monthly figures for July.

Wednesday: UK, construction, new orders in June. National Institute for Economic and Social Research publishes economic review. US, 9-day car sales, two-year Treasury note auction. Australian retail trade in June.

Thursday: UK, cyclical indicators for July. US, five-year Treasury note auction. Franco-German Council (foreign ministers and central bank chiefs) starts two-day meeting at Lake Tegern in Bavaria to discuss economic situation.

Friday: UK, engineering sales and orders in June. US, Federal Open Market Committee minutes for July released. Rome sales for July (up 0.7 per cent).

WARD WHITE GROUP

IMPORTANT NOTICE TO SHAREHOLDERS

Philip Birch, the Chairman of Ward White, has recently written to shareholders

- confirming the Board's advice to shareholders
- sending them forms of withdrawal

To withdraw any acceptance of Boots' offer, shareholders should complete the relevant form of withdrawal immediately and return it to National Westminster Bank PLC, New Issues Department, P.O. Box 33, 153-157 Commercial Road, London E1 2DB.

If you are in any doubt as to how to complete the forms of withdrawal, please telephone Ward White on:

0933 624151

Copies of the letter from Philip Birch and of the forms of withdrawal can be obtained from S.G. Warburg & Co. Ltd., 2 Finsbury Avenue, London EC2M 2PA, or by telephoning the above number.

This advertisement is published on behalf of Ward White Group plc and has been approved by S.G. Warburg & Co. Ltd., a member of The Securities Association, for the purpose of section 57 of the Financial Services Act 1986.

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INTERNATIONAL CAPITAL MARKETS

COMMERCIAL PAPER

Jolt as Wang halts repayment

THE Eurocommercial paper market last week received its second jolt in as many months after US-based Wang Laboratories announced it had halted repayments on maturing short-term debts.

The company is struggling to reach an agreement with its bank lenders permitting it to restructure some \$92m in debt and restore loan facilities that will allow it to redeem short-term securities.

For investors in commercial paper on both sides of the Atlantic, that was sobering news. The company had in place programmes totalling \$300m, about half of which was outstanding as of June 30.

Bank of America International is arranger of Wang's ECP programme, established initially in late 1987. According to Wang's director of investor relations, there has been no paper sold under the programme since June, six to eight weeks before Wang's liquidity dried up.

It is unclear when Bank of America itself last sold paper to investors or whether it is repurchasing securities from investors who wish to be rid of the obligation.

Dealers said they had been offered Wang paper as recently as three weeks ago but declined it.

Officials at Bank of America's ECP unit declined all comment on Wang. But its role as arranger of the ECP programme is complicated by the fact that it is also a member of the banking syndicate which has refused to extend new loans to Wang. Those loans could be used to redeem its commercial paper, Wang said.

Some dealers in the programme suspended their sales.

EUROMARKET TURNOVER (\$m)

Market	Strights	Conv	FRN	Other
Primary Market				
US\$	2,731.0	0.0	467.0	9,768.7
FRN	529.0	40.0	20.0	82.0
Other	1,193.4	17.4	286.6	2,652.4
Prev	1,938.1	0.0	118.8	4,289.1
Secondary Market				
US\$	17,972.3	1,430.3	4,044.4	6,399.5
FRN	19,949.1	1,424.0	7,241.2	6,429.5
Other	16,520.9	1,280.5	2,591.9	33,179.8
Prev	15,520.6	1,474.1	3,578.9	31,079.8
Credit				
US\$	9,944.0	31,794.2	41,782.2	
FRN	10,988.0	33,310.6	44,158.4	
Other	26,243.1	31,924.0	56,491.1	
Prev	27,242.8	35,264.4	62,809.2	

Week to August 17, 1989 Source: ABDO

earlier in the year when the extent of Wang's financial problems first became evident. First Chicago, for instance, said it ceased sales of Wang ECP in April after the company announced a \$55m pre-tax loss for its fiscal third quarter.

By then, the two principal rating agencies, Standard & Poor's and Moody's Investors Service, had already downgraded Wang's long-term debt to sub-investment grade. Although Standard & Poor's had never rated the commercial paper, Moody's cut the rating to Not Prime in February 1989 from Prime-3, the lowest short-term investment grade.

By July 31 the company was in violation of the net worth covenants in its bank loan agreements, but banks agreed to provide liquidity to August 18.

The announcement comes hard on the heels of the first-ever default in the ECP market. In late June Integrated Resources, a New York-based financial services company, announced a moratorium on repayment of all its short-term and long-term debts - including a \$10m ECP programme - while it tried to reach agreement on new loans with its bank lenders.

Since then lenders and investors have turned down two restructuring plans and the price of the company's ECP in the secondary market is below 30 cents on the dollar.

The existence of two defaults within a short period of time in a market that has been event-free has forced dealers back to the drawing board to examine the quality of credits in their own portfolios.

Bankers at several leading ECP firms said they have recently re-opened due diligence procedures for commercial paper borrowers carrying credit ratings below the premier A-1/P-1 categories, with an eye to possibly paring the number of programmes they are willing to be dealers for.

Several have been exchanging information memoranda with each other on borrowers' financial conditions.

In spite of the discomfort for a number of investors, dealers point out the two defaults may well bring benefits in the form of some badly needed reforms.

Intense competition among ECP dealers has pared margins to no more than two to three basis points on programmes, far below those available in the US.

Now, with renewed credit consciousness among dealers, borrowers may have to pay more to sell their paper in Europe, making the business more profitable for everyone. Also, the risks of dealing ECP may prompt a few banks to drop out of what is already a very crowded market.

But perhaps even more significantly, investors are beginning to differentiate among credits in a way they have not done before. Indeed, in a Bank of England discussion paper prepared earlier this year, the ECP market is described as one which attracts lesser quality credits specifically because investors are less credit-conscious than their US counterparts.

ECP investors are far more willing to buy paper with a low credit rating or none at all or without a back-up line of bank credit than are domestic CP investors. And, surprisingly, they demand little yield premium for it.

The number of investors willing to purchase paper rated lower than A-1/P-1, regardless of yield, is declining. Dealers also report a sharp reaction in the commercial paper of seven US companies singled out by Moody's Investors Service in a recent announcement as being Not Prime - its sub-investment grade category. The seven are Integrated Resources, Ampex Group Incorporated, FMC Corporation, Harte-Hanks Communications, Howland Enterprises, McCrory Corporation and Nortek Incorporated.

Norma Cohen

Moody's said that although the borrowers had not asked for CP ratings, it was making its announcement in order to clear up any investor uncertainty about the credit quality. Meanwhile, for a market unused to dealing with concerns of credit quality, the two latest defaults pose difficult questions for dealers. First of all, what is their obligation to investors - can they allow those who purchase paper to simply rely on publicly available credit ratings or should investors routinely be supplied with additional financial information gathered by other analysts?

Also, do dealers have an obligation to repurchase all the paper they sold, even after a material change in a borrower's financial condition? The Euro-note Association said it expects these issues to be discussed at the group's next meeting on September 6.

Meanwhile, two new ECP programmes have emerged. The larger of the two is a \$600m programme for Privatbanken A/S, Denmark's third largest commercial bank. The programme, the borrower's first in Europe, is rated A-1/P-1. Goldman Sachs is arranger.

Sequa Corporation, a US-based high technology company, has arranged a \$200m ECP programme through Chase Investment Bank. The securities are unrated although the borrower's long-term debt is rated Baa2/BBB-minus.

EUROBONDS

Convertibles grab the spotlight

IN THE automobile market, convertibles are about as expensive as they come. Several houses selling international bonds are advising their clients to take a fast car to shop for Eurosterling convertible issues for the opposite reason - they are currently cheap.

But there is more than a price reason to support their advice. Plenty has been written about the impact of "event risk" on the market for corporate bonds. Spreads of such bonds against the equivalent government bonds have been at some of their widest levels ever, while new-issue opportunities have had to be foregone while the market sorts out ways to compensate investors for event risk.

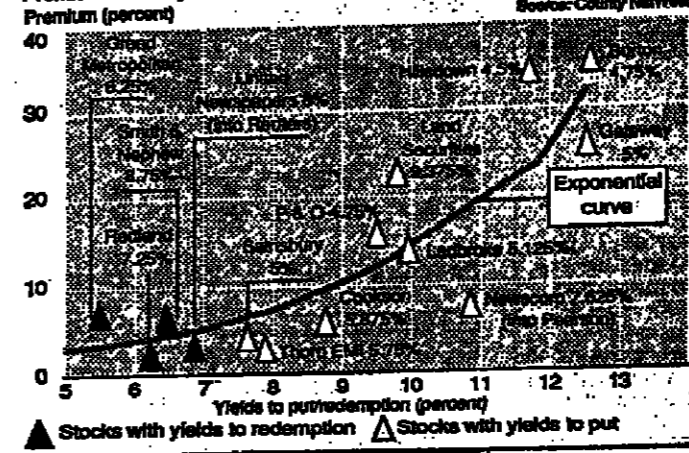
Mr Robin Baldwin, head of debt research at UBS Phillips and Drew, thinks event risk should more accurately be called "leveraged buy-out risk" because it is the impact of recent large LBOs that caused bond investors to become suspicious about all but a handful of corporate credits.

Given their suspicions, investors can protect themselves from LBO risk by having simultaneous exposure to a company's debt and equity. This could be done using direct holdings of bonds and shares or alternatively by holding a combination of equity warrants and bonds.

However, analysts at Kleinwort Benson think the best and probably the cheapest way is to invest in Eurosterling convertible bonds.

Euro-Sterling convertibles

Premium versus yield to put redemption as at August 18



▲ Stocks with yields to redemption ▲ Stocks with yields to put

Source: County NatWest

Yields to put/redemption (percent)

Premium (percent)

1980 Renault

1981 Renault

1982 Renault

1983 Renault

1984 Renault

1985 Renault

1986 Renault

1987 Renault

1988 Renault

1989 Renault

1990 Renault

plots their yield-to-put (or the yield-to-maturity where more applicable) against their current premium.

The universe is then juxtaposed against what the analysts call a "curve of best fit." Simply, bonds to the left of the line are relatively expensive, while those on the right are relatively cheap. In the chart above, for example, the Grand Metropolitan 6 1/2 per cent issue is considerably more expensive than the Cookson 5 1/2 per cent bond.

It is important to realise that the bonds are only being compared against the other bonds in the particular universe selected.

Thus, a scatter-graph for a bigger universe would look very different.

In addition, the chart is comparing theoretical values. Investors have to consider the real world before buying a bond. Take the News Corporation 7 1/2 per cent issue which is convertible into shares of Pearson. Theoretically the bonds look cheap and have an attractive yield-to-put. In reality, however, News Corporation is not a credit which many bond investors would rush to buy.

Similarly, Gateway's 5 per cent convertible appears attractive, but it would be spurned by many fixed-income funds on the grounds that the credit does not offer a generous yield against UK government stocks given the company's troubled situation as a take-over target.

County shows that conversion premiums have come down sharply since the impact of LBO worries. For example, the premium on Thorn-EM's issue has fallen from a 19 per cent high to just 3 per cent.

County also uses a scatter-graph to help investors identify convertibles trading cheaply against each other. The chart takes a universe of bonds and

ably hope to see the value of the underlying shares increase enough to allow them to convert. Meanwhile, they enjoy a good yield on their bonds.

Kleinwort is not the only house to have noticed the value in such instruments. A recent County NatWest Wood-Mac report advised clients to "reassess holdings and look for switching opportunities."

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Andrew Freeman

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	
US DOLLARS								
Asahi Breweries	1bn	1993	4	3 1/2	100	Nomura Int.	3.625	
Tos Corporation	200	1993	4	(4 1/4)	100	Nikko Secs. (Europe)	*	
Caritas Airways	80	1999	10	9 1/4	101 1/2	Dahwa Europe	8.978	
FGF (Bermuda)	60	1989	10	9.57	102	Kidder Peabody Int.	9.577	
FGF (Bermuda) (2)	15	1989	10	20bp	100	Kidder Peabody Int.	-	
BankAmerica Corp. (3)	50	1985	6	20bp	100	Salomon Brothers	-	
New Zealand	500	1994	5	9	99 1/2	Morgan Stanley Int.	9.064	
Daido Steel Co.	200	1994	5	(4 1/4)	100	Nikko Secs. (Europe)	*	
Toyonenka (UK)	10	1993	4	9	100 1/2	Tokal Int.	8.923	
CANADIAN DOLLARS								
Swedish Export Credit	100	1989	10	Zero	41 1/2	Wood Gundy	8.282	
Canada Eldor(e)	50	1983	3 1/2	11 1/2	(e)	Wood Gundy	-	
LB Schleswig-Holstein	75	1994	5	10 1/2	101 1/2	Mitsubishi Fin. Int.	9.947	
UBS Finance	150	1994	5	10	101 1/2	UBS Phillips & Drew	8.626	
Soc. Quebec Ass. des Eau	150	1995	7	10 1/2	101 1/2	Wood Gundy	9.988	
WestLB Finance	100	1987	8	10 1/2	101 1/2	WestLB	9.789	
AUSTRALIAN DOLLARS								
Samwa Australia(a)	110	1994	5	-18bp	100.10	Samwa Int.	-	
SWISS FRANCES								
Hokkaido Bank(b)	200	1989	-	5	100	SBC	6.520	
Kawasumi Labs.(h)	40	1984	-	5	100	Moneta Bank (Switz)	6.375	
Oce-Van der Grift(c)	50	1982	-	5 1/2	100 1/2	Credit Suisse	5.584	
STERLING								
CARPS III(d)	65.6	1988	-	6 1/2	200 1/2	100	Samuel Montagu	-
SWEDISH KRONA								
Great Belt Link	300	1994	5	11 1/2	101 1/2	Spærskassen SDB	10.822	
LUXEMBOURG FRANCES								
Baropa Worms	200	1988	8	Zero	89 1/2	Cd'Energie de l'Etat	7.827	
GNAC Continental	250	1982	3	8	101	Credit Europ. Bank	7.815	
Fin.Co.Sth.Australia	300	1984	5	8	100 1/2	BGL	7.844	
ANZ Canada	300	1985	6	8 1/2	100 1/2	BGL	7.863	
YEN								
CHCB(b)	7 1/2 bn	1982	3	Zero	88.275	Mitsui Trust Int.	4.245	
State Bk New S.Wales(b)	6bn	1982	3	Zero	88.253	Mitsui Trust Int.	4.253	
Spærskassen SDS(b)	7 1/2 bn	1982	3	Zero	88.275	Mitsui Trust Int.	4.245	

Not yet priced. (a) Private placement. (b) With equity warrants. (c) Convertible. (d) Floating rate notes. (e) Final terms. (f) 10bp under 6-month Australian bank bill rate, then falling under 3-month bank bill rate. Put option at par on coupon dates. (g) Unrated. (h) 200 over 3-month Libor. (i) 200 over 3-month Libor. (j) Floating with CDS200m issue launched in March; issue price not disclosed. (k) 200 over 3-month Libor. (l) Yield to put 3.646%. Note: Yields are calculated on ABSO basis.

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Bankers Trust International, Ltd.
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July 1989

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Sales surge at Chilean telephone company

By Michael Murray in Hong Kong

BOND Corporation International (BCIL), the Hong Kong-listed subsidiary of Mr Alan Bond's business empire, has released figures showing a strong first-half performance from the Chile Telephone Company, which BCIL bought into in 1988.

Sales revenue at CTC, which controls about 95 per cent of Chile's internal telephone traffic, grew by 35 per cent to HK\$1,038m (US\$131.8m) for the six months. The operating margin was improved from 41.5 per cent to 44.3 per cent, giving an operating profit of HK\$461m.

CTC is an indirect subsidiary of BCIL, which has management control and holds about 48.5 per cent of the issued capital and approximately 52.3 per cent of the fully paid capital. After tax, earnings per fully paid share rose by 22.7 per cent to 59 cents.

During the six months an extra 45,000 new telephone lines were brought into use, bringing the total to 689,000 lines. In addition, new services such as fax and cellular network have been introduced, while CTC has also acquired a transponder on the Panamsat satellite, which will initially be used to provide data and telephone networks to isolated areas in the north of Chile.

Following the disposal in May of its stake in the Bond Centre office building in Hong Kong, BCIL's assets comprise the CTC holding, a stake in a big property development project in Rome, and 85 per cent of the Huzhou brewing company in Guangdong Province.

Given the current difficulties of its parent company, BCIL is the subject of constant speculation on the Hong Kong stock market, often focusing on the disposal of individual assets. However, last week this speculation switched to a possible sale of Bond Corp's 68 per cent stake in BCIL.

Along with the CTC results, BCIL took the unusual step of issuing a statement seeking "to correct certain misconceptions presently circulating in the market place" which stated that "the Bond group's holding in BCIL is not for sale."

DTI gives permission for Globex to operate in UK

By Katharine Campbell

THE Chicago Mercantile Exchange (CME) has received permission to operate Globex in the UK, Mr John Redwood, the new corporate affairs minister at the Department of Trade and Industry, said at the end of last week.

But the CME and Reuters, partners in the after-hours trading system, have offered a number of concessions to the DTI regarding the nature of the system that may modify the terms of the original 12-and-a-half year agreement between the two partners.

Mr Mike Riley, vice president of investor and media relations at Reuters America, said: "These assurances may affect other exchanges positively in the future, and give them something of what they were looking for." Rival futures exchanges had been critical of the exclusivity implied by certain aspects of

the CME/Reuters partnership. The DTI confirmed that Reuters had offered an assurance that it had no plans for Dealing 2000, its new foreign exchange service, to "interact" with Globex - an arrangement that could have been deemed anti-competitive.

But Mr Riley stressed that while the two systems shared the same network it had never been envisaged that they should share the same terminal. He added, however, that there was "no constraint in physical terms" against the two systems being available on the same terminal, hence contradicting a point in the recent report to the DTI on Globex by the Office of Fair Trading.

Among other assurances to satisfy the DTI was the undertaking that if other information vendors proved unable to compete with Reuters in the electronic futures arena - as

determined by the Office of Fair Trading and the DTI - then the Chicago Mercantile Exchange would allow Reuters to offer a similar order-routing system to other exchanges.

Exchanges had complained at the exclusivity of the Globex arrangement whereby Reuters was debarred from providing price information to customers from any futures exchange other than the CME.

Mr Michael Jenkins, Liffe chief executive, said his exchange had reopened discussions with Reuters about obtaining an order-routing system over the Dealing 2000 network, connecting Liffe customers around the world to price information from the exchange floor and possibly from APF, the electronic trading system to be launched at the end of the year. He added that such an approach had previously been rejected by Reuters.

Hypobank to raise DM605m in rights issue

By Heig Simonian in Frankfurt

BAYERISCHE Hypothek- und Wechsel-Bank (Hypobank), the big West German bank which last month took a 50 per cent stake in Foreign & Colonial Management, the UK fund management group, is planning to raise about DM605m (\$310m) through a novel form of rights issue involving convertible profit participation certificates.

According to the terms of the deal, which is due in mid-October, existing shareholders will be able to buy one new convertible profit participation certificate for every 31 shares already held.

The certificates will combine a fixed-rate element, which will pay interest at above market rates, with detachable tradeable warrants, giving investors the right to convert into Hypobank shares.

Each 10-year fixed-rate note, which is nominally priced at DM1,000 but which is being issued at 125 per cent, will come with three convertible warrants, allowing holders to buy shares at an indicated price of DM400 a share between January 1 1990 and October 15 1993. Hypobank shares closed at DM303.50 in Munich on Friday.

According to the bank, this is the first time such a combination of fixed-rate and convertible paper has been offered to investors on such a scale in Germany. Fuller details of the deal will be released on September 14.

Bayer sells 68% holding in Kreams-Chemie

BAYER, the West German chemicals group, has sold its stake in Kreams-Chemie, the Austrian chemicals company, to a group of private shareholders, Reuters reports.

Bayer said it had held a 67.9 per cent stake in Kreams-Chemie, which had been sold back to the company's founders. Kreams-Chemie is one of the largest companies in the Austrian chemicals industry.

SBC launches novel options

By Katharine Campbell

SWISS BANK Corporation in Zurich is today introducing a novel options product that allows small investors to gain exposure to or protection against fluctuations in five-year Swiss franc interest rates.

The initial issue consists of 50,000 calls and 50,000 puts with a one-year maturity, to be priced by SBC today. The options give the holder the right to buy (via the call) or sell (via the put) a notional 8 per cent five-year bond with a value of SFr5,000. The settlement is effected in cash, as the

bonds do not exist, and priced off the five-year Swiss franc London interbank offered rate. The options will be sold through branches of SBC, and are theoretically available in single lots, although a more likely position would consist of upwards of 10 lots. The smallest denomination of Swiss bonds is SFr5,000, and the options confer the added advantage of leverage. Interest rate protection, in the form of caps and floors, is only available to wholesale players.

Mr John Howell at SBC pointed out that historic volatilities of five-year Swiss franc interest rates, at around 20 per cent, actually exceeded those of dollars, at roughly 15 per cent, enhancing the attractions of the options as vehicles for speculation or, alternatively, risk protection.

One factor that could concern investors is SBC's control of the secondary market - in its capacity as sole market-maker - although the bank contends the success of the product depends on its ability to make fair prices.

profit. Although figures for exploration and production during the current six months are expected to be in line with those of the first, petrochemicals may see a weaker result. Refining and marketing suffered a loss of Nkr194m, largely because of the Mongstad refinery and terminal expansion project which went awry nearly two years ago.

Statoil marks time midterm

By Karen Fossil in Oslo

STATOIL, Norway's state oil company, has made an interim profit of Nkr2.7bn (\$378.6m), the same level as a year ago, with increased crude oil prices and greater crude access offsetting refining and marketing losses.

Operating income reached Nkr33.7bn, about Nkr6.6bn higher than the year-earlier period. Operating profit

increased by 40 per cent to Nkr4.9bn. Statoil said it had allocated Nkr984m to provide for currency adjustments on long-term foreign debt. It forecast improved results for the whole year.

Group exploration and production posted an operating profit of Nkr4.5bn while petrochemicals recorded a Nkr620m

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US\$100,000,000

Medium Term Financing

Co-arrangers

Australia and New Zealand Banking Group Limited
Bank of America International Limited
Chase Manhattan Asia Limited
Habib Bank Limited
National Bank of Pakistan
National Westminster Bank PLC
The Gulf Bank K.S.C.

August 11, 1989.

The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe

¥10,000,000,000

Floating Rate Notes due 1994 (the "Notes")

Notice is hereby given that for the interest period from 21st August, 1989 to 21st February, 1990, the Notes will carry an Interest Rate of 5.50% per annum.

Interest payable on 21st February, 1990 will amount to ¥277,250 per ¥10,000,000 Note.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

NOTICE OF PURCHASE

EUROPEAN INVESTMENT BANK - Ecu 158,000,000 - 7.75% - 1987/1997 Bonds

Pursuant to the terms and conditions of the Bonds, notice is hereby given to bondholders that during the twelve-month period ending 30th July, 1989, Ecu 9,848,000 of the European Investment Bank's 7.75% Bonds of 1987, due 30th July 1997, were purchased.

As of 30th July, 1989, the principal amount of such Bonds remaining in circulation was

Ecu 136,152,000.

Luxembourg, August 21, 1989
EUROPEAN INVESTMENT BANK

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(Incorporated in the Republic of South Africa)
A MEMBER OF THE GOLD FIELDS GROUP
(Registration No. 05/04181/06)

PRELIMINARY ANNOUNCEMENT OF RESULTS

	Year ended 30 June 1989	Year ended 30 June 1988
	Rm	Rm
Revenue		
Income from investments	351.4	327.7
Surplus on realisation of investments	14.5	0.3
Income from fees, interest and other sources	132.6	120.9
Expenditure and write off		
Administration, technical and general	92.2	79.8
Interest	8.2	5.0
Drilling and prospecting	34.4	34.0
Profit before tax	366.7	330.1
Tax	18.8	8.1
Profit after tax	347.9	322.0
Minority shareholders' interest	5.1	1.0
Profit attributable to group	342.8	321.0
Preference dividends	13.0	13.1
Profit attributable to ordinary shares	329.8	307.9
Extraordinary item	22.7	16.5
Unappropriated profit, brought forward	3.0	3.4
Less:		
Dividends declared	183.8	153.4
Interim 70c (65c)	57.3	53.1
Final 130c (125c)	106.5	102.3
Transfer to reserves	188.7	168.4
Unappropriated profit, carried forward	3.0	3.0
Earnings per ordinary share - cents		
Dividends per ordinary share - cents	403	377
Times ordinary dividends covered	2.0	2.0
Net assets (as valued) per ordinary share - cents	9,356	7,301

NOTES

EXTRAORDINARY ITEM This item constitutes a surplus of R21.8 million on realisation of investments in the company and R0.9 million in a subsidiary, both sums to be transferred to non-distributable reserve.

ANNUAL REPORT The annual report will be posted to members in September 1989.

DECLARATION OF FINAL DIVIDEND
Dividend No. 83 of 130 cents per ordinary share in respect of the year ended 30 June 1989 has been declared in South African currency payable to members registered at the close of business on 1 September 1989. Warrants payable on 27 September 1989 will be posted on or about 26 September 1989.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company. Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 1 September 1989 in accordance with the above mentioned conditions. The register of members will be closed from 2 to 8 September 1989 inclusive.

By Order of the Board,
per pro CONSOLIDATED GOLD FIELDS PLC,
London Secretaries,
Mrs. G. M. A. Gledhill, Secretary.

United Kingdom Registrar:
Barclays Registrars Limited,
(formerly Hill Samuel Registrars Limited)
8 Greencoat Place,
London SW1P 1PL.

15 August 1989
A MEMBER OF THE GOLD FIELDS GROUP

Westpac Banking Corporation
(Incorporated with limited liability in the State of New South Wales, Australia)

US\$150,000,000 Subordinated Floating Rate Notes due 1997

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from 21st August, 1989 to 21st February, 1990 the Notes will carry an Interest Rate of 9 1/8 per cent, per annum. The Interest Amount payable on the Interest Payment Date which will be 21st February, 1990 is US\$463.19 for each Note of US\$10,000 and US\$11,579.86 for each Note of US\$250,000.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Treasuries tune in to the FOMC

WITH overt calls from the Administration for the US Federal Reserve to ease monetary conditions still ringing in its ears, the Treasury bond market will be carefully tuned in to signals emanating from the meeting of the Federal Open Market Committee tomorrow.

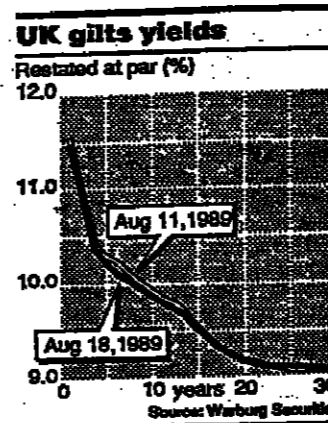
The problem is that however powerful a figure Mr. Richard Darman, the Administration's budget director, cuts on Capitol Hill, the economic numbers last week steadily undermined the validity of his call for lower interest rates.

It is, of course, not easy to tell between the lines whether the statement by Mr. Darman, subsequently supported by President George Bush, was a piece of naked bullying of the Fed in its entirety or whether it was a strategy aimed at helping Mr. Alan Greenspan, Fed chairman, to subdue the inflation hawks among his regional bank governors.

What is certain is that last week's economic data will have strengthened the hawk position within the FOMC. This, at least, appeared to be the view of the bond market which was thoroughly back on the defensive by the end of last week.

UK GILTS Trade figure doubts check rally

THE GILT-EDGED securities market scoffed roundly at the wester of economic data issued during last week that appeared to confirm a slowdown in the domestic economy.



quences of a high interest rate policy on some areas of consumer spending - as MFI, the furniture retailer and, subject of Britain's largest management buy-out, was among a number of companies seeking major restructuring in their finances to accommodate failed growth targets.

THE announcement on Friday that the Bank of England would be conducting a further reverse auction of stock in the autumn will be a temporary boost to general sentiment. But, in that area too, there are signs of more sobering thoughts in store for the gilts market in the rather longer term.

Oxdon lifts Steinberg bid

OXDON INVESTMENTS, the Toronto consortium led by Unicom Canada, has raised its bid for Steinberg, the grocery and property group, writes Robert Gibbins in Montreal.

Quebec pension plan manager, jointly with Socanav, a Montreal transportation group which is also bidding for Steinberg, has offered C\$75 for the voting stock and C\$51 for the non-voting shares.

Table with 5 columns: Instrument, Last Price, 1 week, 4 wks, 12-month, 15-month. Includes US Money Market Rates (%) and US Bond Prices and Yields (%).

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond services with columns for Country, Instrument, Bid, Ask, and Yield. Includes sections for US, UK, and various international markets.

Canadian Pacific Limited

Canadian Pacific Limited had net income for the second quarter of 1989 of \$136.3 million, or 43 cents per Ordinary share, compared with \$230.4 million, or 76 cents per share, in the corresponding quarter of 1988.

The company's performance this year has been affected mainly by continued weakness in railway traffic, particularly grain, and by lower net income from shipping, forest products and real estate activities.

Table with 4 columns: 1989, 1988, 1988, 1988. Rows include Net income, Average number of shares outstanding, and Earnings per Ordinary share.

Despite highly-competitive newspaper markets, a slowing economy and a strong Canadian dollar, Canadian Pacific continues to expect a good level of earnings this year. A successful grain crop this fall should boost railway traffic later this year, demand for pulp is expected to remain firm, and oil prices, while possibly volatile, should remain above the depressed levels of the latter part of last year.

For more information, please write to: Denis Keast, Director, Financial Services, Canadian Pacific Limited, 62-65 Trafalgar Square, London WC2N 6DY

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount issued is expressed in millions of currency units except for Yen bonds, where it is in billions. FLUATING RATE NOTES: US dollars unless indicated. Margin above six-month offered rate for US dollars. Coupon current coupon.

UK COMPANY NEWS

A case of the blind wooing the lame

Goldberg today launches its defence against the Blacks bid. Nikki Tait reports

FEW TAKEOVER battles are precariously balanced before the first defence document has even been posted.

But the tussle between A Goldberg, the Glasgow-based fashion retailer, and its predator, Blacks Leisure, never looked the most conventional deal from day one. It could, with only a little exaggeration, be described as a case of the blind wooing the lame.

On the one hand, Goldberg tumbled into the red for the first time in 50 years as a quoted company in the 12 months to March 31 - making a pre-tax deficit of £2.52m on sales of just under £80m.

Worse, in an inclement retail climate, it recently warned that substantial trading losses have continued into the current year and said that no profit forecast will be possible.

On the other hand, Blacks is a former high-flier which has been decidedly grounded of late. It won renown as one of the go-go "shell companies" in the 1987 bull market. A number of businesses were pumped in during that period, in return for a wash of extremely high-priced Blacks paper.

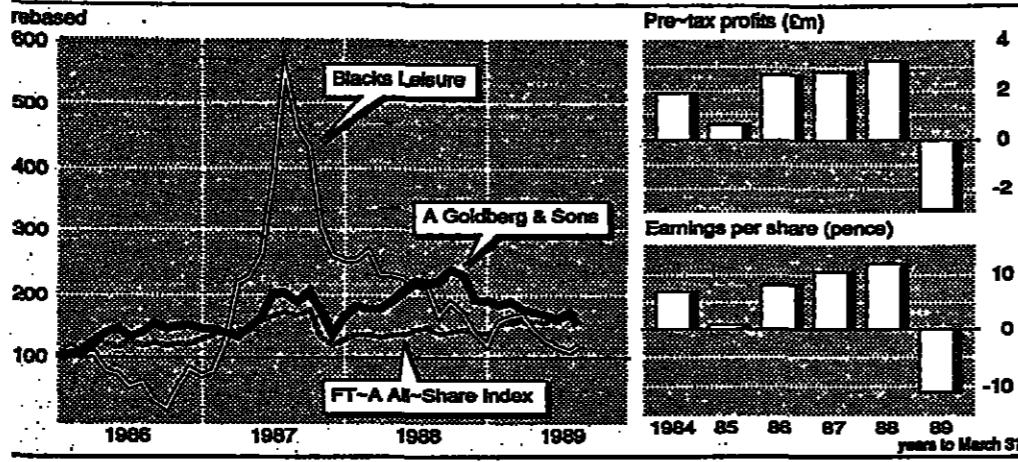
However, like so many of its kind, Blacks found that the post-crash climate put an end to this style of operation. The result today is a lean asset base, high gearing, and relatively little room for future manoeuvre.

All of which gives the marriage plans a certain logic - at least from Blacks' perspective. In Goldberg, it has alighted on a company where defences are low and with an asset strength that could rectify Blacks' balance sheet.

Even better, there is a major shareholder - Mr Russell Goward's Charterhall - which was known to be a seller. Its 29.9 per cent stake would provide an excellent platform from which to launch the attack.

Charterhall has given an irrevocable undertaking to accept Blacks' offer and is even indemnifying the bidder against some of the costs if the

A Goldberg & Sons



offer fails.

But already the bid poses two critical questions.

First, in the wake of Goldberg's profits warning, do these advantages still outweigh the trading problems which the bidder would have to take on board, and are hints that it might consider withdrawing anything more than a tactical bluff?

Secondly, if the bid does proceed in its current form, what might be in it for Goldberg shareholders?

The first question can only be answered by looking at Blacks' needs and estimating the state of Goldberg's trading position.

The Blacks story is anything but simple. Having slipped to near-receivership and as little as 2 1/4p a share in late-1986, the company was rescued by a Wembley-based accountant, Mr Bernard Garbacz, and a couple of colleagues. They arranged a £1m cash injection and, in return, acquired over one-third of the equity.

The shares then ran up sharply and, helped by a couple of rights issues, Blacks added three small sports shop chains, a textile merchant, a fashion menswear designer and a fashion womenswear supplier to its original camping

goods retail business.

Since the stock market crash, it has made some modest acquisitions on the sports goods retail side, but their pace and scale has diminished sharply.

Blacks' profits in 1987-88 improved hugely - hardly surprising since most of its acquisitions had offered warranties on purchase. The year to February 1989 was less happy; the pre-tax figure fell 35 per cent to £3.1m, blamed on the drop in retail demand - although, as one analyst points out, the sports goods market in 1988 was not particularly difficult.

And at the year-end, Blacks' net assets were still only £7.3m, while debts by July 21 totalled £10.5m. Moreover, with the market fully aware of the limited acquisition possibilities and the dreary retailing environment, the shares had dropped back below 10p, compared with their one-time high of 50p.

Mr Garbacz, too, eased out of the front line, selling two-thirds of his personal stake in March and handing over the role of chief executive to his son-in-law, Mr Simon Bentley - also an accountant working for the same firm.

It does not require an accountancy qualification to

see that a Goldberg-style deal - a paper bid for a relatively asset-rich company - could usefully restructure Blacks. Goldberg's net assets at end-March were £22.7m. Included in that are a couple of freehold properties in Edinburgh and Glasgow which are generally acknowledged to contain surplus space and offer development potential.

Mr Bentley reckons that if these sites could be sold for around £12m - almost twice book value - the combined group could have debts of as little as £2m against an asset base of perhaps £30m.

Blacks goes on to argue - and this may prove a more contentious area - that it could utilise some of the Goldberg outlets in the expansion of its own operations, while its "rag trade" businesses could chip in on the design/merchandising side.

The question-mark is how poor a trading situation it would also take on. Goldberg has been through various incarnations in its lengthy history, but until four years ago was seen principally as a general retailer, with a heavily credit-oriented customer base and its own credit card subsidiary, Style Financial Services.

In 1985, according to chairman Mr Mark Goldberg, the group had to choose: the finance side was "a hungry child", and if the necessary capital was committed there, the retail business would be starved.

So Goldberg decided to stick to retail and sold Style. The impetus switched to a chain of specialist fashion shops - Wryyges, shoe retailer Schuh (acquired in 1987), and a 50:50 joint venture called Ted Baker, a shirt specialist, which

is now wholly owned.

However, this volume-led strategy and hefty expansion programme - which Goldberg has said it spent more than £7m on its four retail arms last year, with some 27 new stores opening - was interrupted by the downturn in the retail spending. The normal Christmas sales surge never developed last year, and Ted Baker proved the only relatively bright spot.

Some analysts also fret that Goldberg may still not have the merchandise entirely right for its shift in its targeted market.

Nevertheless, the extent to which the latest profit warning comes as a real surprise is a moot point.

Some sector-watchers suggest that the warning has already made them wary. That said, forecasts had previously ranged between a small profit and James Capel's estimate of a £500,000 loss. Today, they are closer to a £2m deficit - although as one analyst put it: "That is really a pig in a poke."

Not surprisingly, Blacks has been quick to seize the initiative, hinting that if it does not wish to proceed, there are conditions to the offer that could let it back off. But while undoubtedly there is pressure to get Goldberg to spell out the losses to date, some analysts are sceptical over the seriousness of this threat.

Even if Blacks does plough on, the choices for Goldberg shareholders do not look over-appetising at present.

True, Mr Goldberg remains optimistic about the possibilities for trading initiatives - talking of two trial refits at Wryyges this autumn and cost-cutting measures have been stressed. But with dividends doubtful and forecasts for 1990/91 only ranging between break-even and a £1m profit, shareholders would have to be patient.

On the other side, they are being offered paper in a company which has issued more than 200 million shares in recent months and which has a record that is scarcely glistening.

Perhaps the only consolation is that these are still early days. There has already been speculation that Blacks might add some cash to its offer and analysts - although not over-optimistic - do not rule out "white knight" possibilities.

Since the shares have now clattered back from 190p to 150p, investors are probably best advised to stay put for the present.

Southwest Resources chairman ousted

By John Riddling

MR MAX LEWINSOHN has been ousted as chairman of Southwest Resources, the US-quoted oil and gas company. His departure had been expected following his resignation from the board of Dominion International last week.

Dominion holds 45.6 per cent of Southwest's shares and, according to a company spokesman, Dominion had "made it clear that they wanted someone else to represent them." Mr Lewinsohn will receive no compensation, Southwest said.

Mr Carl Openshaw, Dominion's recently appointed managing director, is to become a non-executive director of Southwest. In addition, Mr James Meynell is appointed non-executive chairman and Mr Kenneth Keep is appointed managing director. Both were already on the board.

Mr Keep said yesterday that current trading was "satisfactory." The receipts from May's operations have not yet been received and group borrowings have consequently been reduced from £16m to about £6m. In the year to March 31, Southwest reported pre-tax losses of £11m.

Board changes at Cray Electronics

By Clare Pearson

MR BERNARD COLLINS is to relinquish his executive responsibilities at Cray Electronics, the electronic equipment manufacturer. He has resigned as chief executive but will remain group chairman.

The announcement followed the company's release last month of disappointing interim results. These appeared to bring to the boil simmering City discontent over Cray's accounting policies.

Cray said: "The board has noted comments on the group's accounting policies. With the assistance of independent outside advice, it will be carrying out a review of these policies."

Mr Brian Mead, finance director, retains his post for the time being. But he will soon assume responsibility for the services division, and for advanced materials.

Cray showed, in the half-year to April 29, a 30 per cent rise in pre-tax profits to £17.03m. But analysts were disappointed to see property profits of £2.95m above the line as well as the capitalisation of £3.68m of product development expenditure. In underlying terms, profits actually fell.

Cray said it was taking steps to recruit a new group chief executive and had established an appointments committee.

Lowe Bell confirms plans of a buy-out

By Ray Bashford

LOWE BELL Communications, the public relations arm of Lowe Howard-Spink & Bell, yesterday confirmed that a management buy-out was being planned.

Mr Fiers Pottinger, the chairman of Lowe Bell Financial, part of the public relations group, said that "friendly" discussions have been taking place for four months with the parent company whose principal activities are in advertising.

The deal is being led by Mr Tim Bell, who is deputy chairman of the parent company, and Mr Pottinger. Financial support is being sought from at least two other potential backers and Hambros-Magan has been retained as financial adviser.

Agreement on the buy-out was "a long way off", Mr Pottinger said. "We are having preliminary discussions. Nothing has been agreed on the financing and it is far too early for us to go into detail," he added.

Takare more than doubled

TAKARE, the nursing home proprietor, which operates under the slogan "Who cares wins", has more than doubled its pre-tax profits in the six months to June 30.

This company - which came to the Third Market in January 1988 and gained a full listing this May, and without changing its corporate form - made £287,000 (£405,000) on turnover up 52 per cent to £3.63m (£2.39m).

Tax took £83,000 (£61,000), leaving earnings lifted to 8.1p (4p) per share. The maiden interim dividend is 1p. There was an extraordinary credit of £510,000 (nil) relating to the after-tax profit on the disposal of Pendyne Nursing Home.

Mr Keith Bradshaw, chairman, said he confidently reaffirmed the profit forecast of £2.1m for 1989 stated in the prospectus in April. He also confirmed that Takare would commence construction of not less than 720 beds during the current year for a total at the year-end of 1,005 beds in operation and 720 in the course of construction.

Frank Usher profits on a plateau

Turnover at Frank Usher continued to improve but increases in administrative expenses and interest resulted in a plateauing of profits.

For the year ended May 31 1989 this USM-quoted designer and maker of dresses and special occasion wear made a pre-tax profit of £1.5m on turnover of £13.32m. That related to two seasons, compared with the effective three covered by the previous accounting period of 16 months; then the profit was £1.88m on sales of £12m.

Administrative expenses were £3.32m (£4m) and interest charges came to £523,000 (£136,000). Last time there was also an exceptional debit of £86,000 for additional rent, and other overheads incurred in a move to new headquarters. Earnings amounted 19p (17.5p). A final dividend of 4p effectively holds the annual total at 6p.

First-half losses increase at Baldwin

Increased pre-tax losses of £294,000 compared with a restated £658,000 were announced by Baldwin for the six months ended April 30. The result partly reflects the seasonal nature of its two operating businesses.

Turnover for the company, which has interests in leisure, printing and property, was £13.91m (£5.17m).

Despite the result the directors are lifting the interim dividend to 1.15p (1p). Losses per share came through at 4.3p (4.1p).

There was an extraordinary £263,000 profit (£95,000 loss) arising from disposal of the brick and concrete businesses for £2m in May.

The company has changed its year end from April to October.

Echosound fails to buy Invicta stake

Echosound Investments, an investment holding company with interests in commercial radio companies, has failed in its attempt to buy 10 per cent of Invicta Sound, a Kent based independent radio company.

Deloitte Corporate Finance had launched a tender on Echosound's behalf to buy the stake at 170p per share. However, by the closing date acceptance for less than 1 per cent of Invicta's shares had been received and all will be returned to their owners.

A spokesman for Deloitte said he was not surprised by the outcome. The tender was launched on July 27, the first day of dealing in Invicta's shares when its shares have climbed to over 200p.

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition: Philip Morris Cos. (Section: Americans); Thornton Asian Emerging Markets Inv. Trust (Investment Trusts); Umeco (Engineering).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timescales.

Company	Date
Associated British Ports	Sep. 5
Glaxo	Sep. 14
Shelley Motor	Sep. 21
Amalgamated	Sep. 21
Gold & Stone Metall Mines	Aug. 24
Highgate Investments Ltd.	Sep. 21
Perry	Sep. 4
Field	Aug. 30
Small Burritt Jones	Aug. 30
Time International	Aug. 25
Watts Shiloh Steels	Oct. 2
Plaxton	Sep. 19
Cons Placements Berhad	Sep. 1
Cons Placements Int Ltd	Aug. 7
Meinert	Aug. 22

SONATRACH
US\$8,000,000 Floating Rate Bond
Notes due 1991

NOTICE IS HEREBY GIVEN that the Company has been fixed at 9.5025% and the Coupon Amount payable February 21, 1990 against Coupon No. 22 will be US\$146,453.

By: CITIBANK, N.A. LONDON
February 21, 1989 Agent Bank

U.S. \$400,000,000

The Kingdom of Belgium
Floating Rate Notes Due February 1991

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/4% for the Interest Determination Period 21st August, 1989 to 21st February, 1990. Interest payable on 21st February, 1990 will amount to U.S.\$11,260.42 per U.S.\$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

Oil and Natural Gas Commission
U.S. \$150,000,000

Guaranteed Floating Rate Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.9375% and that the interest payable on the relevant Interest Payment Date February 21, 1990, against Coupon No. 10 in respect of US\$10,000 nominal of the Notes will be US\$456.81.

August 21, 1989 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFB member Reuters Code: IGIN, IGI0

FT 30	FTSE 100	WALL STREET
Aug. 1968/1977 +5	Aug. 2362/2372 +15	Aug. 2676/2688 +2
Sep. 1975/1984 +5	Sep. 2370/2380 +15	Sep. 2656/2698 +2

Prices taken at 5pm and change is from previous close at 9pm

FINANCIAL TIMES STOCK INDICES

	Aug 16	Aug 17	Aug 18	Aug 19	Aug 20	Aug 21	High 1989	Low	52 Week	Compilations
Government Sec.	87.60	87.58	87.42	87.24	87.45	87.32	89.29	83.75	127.4	49.18
Fixed Interest	97.69	97.72	97.63	97.59	97.45	97.67	99.59	95.21	105.4	50.53
Ordinary	1979.0	1975.0	1961.8	1947.8	1950.3	1949.6	1976.0	1447.8	1979.0	49.4
Gold Mines	204.0	203.8	205.2	201.4	199.7	200.7	206.0	154.7	734.7	43.5
FT-All-Share	1294.75	1198.30	1192.19	1183.44	1182.61	1196.73	1204.75	921.22	1238.97	61.92
FT-SE 100	2375.1	2360.0	2345.8	2326.2	2325.9	2354.2	2375.1	1782.8	2443.4	96.9

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase shares.

Application has been made for the grant of permission for the Company's existing issued Ordinary Shares and the New Ordinary Shares to be issued in connection with the Proposals to be dealt in the United States Market; if the Proposals are implemented, it is anticipated that this permission will become fully effective on 30th August, 1989, and the listing of the existing issued Ordinary Shares will be cancelled. It is emphasized that, in the event of the Proposals being implemented, no application has been made for these securities to be admitted to listing.

G. F. LOVELL plc
(Incorporated in England under the Companies Act 1949 to 1976 No. 185699)

Proposals for:
the Acquisitions of
Transplastix,
Natural Stone Products,
Triad Timber Components and
Insuwall

an issue of 4,418,168 New Ordinary Shares, of which 2,992,703 are being offered by way of a 19 for 6 Rights Issue to Qualifying Shareholders at a price of 400p per share and other related matters

SHARE CAPITAL
(assuming implementation of the Proposal)

Authorised	£6,100,000	Issued and fully paid	£1,340,808
		In Ordinary Shares of 25p each	

The issued share capital stated above does not take into account the issue of any further Ordinary Shares at deferred consideration.

The Prospectus relating to the Company will be available to the statistical services of Exel Financial Limited and copies may be obtained during normal office hours on any weekday (Saturdays and public holidays excepted) up to and including 19th September, 1989 from:

Lesard Brothers & Co. Limited, 21 Moorfields, London EC2P 2HT Specimens to the Introduction:	Canover & Co., 12 Tottenham Yard, London EC2R 7AN Brokers to the Company
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and at the regional office of G. F. Lovell plc, Rawville, Queensway Meadows, Newport, Gwent NP9 0XA and are available to the public during normal business hours up to and including 23rd August, 1989, from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD.

21st August, 1989

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities.

Murray Enterprise PLC
(Registered in Scotland as an Investment Company number 82551)

Issue of
2,912,490 ordinary shares of 25p each and
£18,021,133 convertible unsecured loan stock 1994

In connection with the merger and capital reconstruction (incorporating capital repayment) of Murray Electronics PLC (renamed Murray Enterprise PLC) and Murray Technology Investments PLC by a Scheme of Arrangement under Section 425 of the Companies Act 1985.

Particulars of the ordinary shares and of the convertible unsecured loan stock are available in the Exel statistical services. The Council of The International Stock Exchange has admitted the ordinary shares and convertible unsecured loan stock to the Official List. Dealings in the ordinary shares and the convertible unsecured loan stock are expected to begin on 21st August, 1989. Copies of the Listing Particulars relating to Murray Electronics PLC may be obtained during usual business hours up to and including 23rd August, 1989, for collection only, from the Company Announcements Office of The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 4th September, 1989 from:

Murray Enterprise PLC 7 West Nile Street, Glasgow, G1 2PX	Robert Fleming & Co. Limited 25 Cophthall Avenue, London, EC2R 7DR	CCF Laurence Prust Ltd. 27 Finsbury Square, London, EC2A 1LP
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21st August, 1989

AIT unveils terms of its partial unitisation plan

AUSTRALIA Investment Trust, a subsidiary of Tyndall Holdings, reported pre-tax profits of £46,641 for the nine months to June 30. At that date net asset value per 50p share stood at 107.78p.

In January the company changed its year end from September 30 to December 31 and the current period is of 15 months. Earnings per share worked through at 1.62p (1.52p) and a nine month dividend of 0.3p is being paid.

In June the directors announced a partial unitisation plan which would enable shareholders to realise their investment at a value more closely reflecting AIT's underlying net asset value. Shareholders will be offered an exchange for their existing holdings, a choice of units in an existing authorised unit trust managed by Tyndall Unit Managers and expected to be named Tyndall Austral Value Trust, or shares and warrants in Pacific Horizon Investment Trust to be listed in London.

Directors said they continued to believe there was a good case for approved investment trust status to have been retained and discussions with the Inland Revenue continued.

COMPANY NEWS IN BRIEF

ACCO-REXEL, office product group, has acquired King Mec, an Italian maker and distributor of filing products and components of specialist fashion shops - Wryyges, shoe retailer Schuh (acquired in 1987), and a 50:50 joint venture called Ted Baker, a shirt specialist, which investment at a value more closely reflecting AIT's underlying net asset value. Shareholders will be offered an exchange for their existing holdings, a choice of units in an existing authorised unit trust managed by Tyndall Unit Managers and expected to be named Tyndall Austral Value Trust, or shares and warrants in Pacific Horizon Investment Trust to be listed in London.

Directors said they continued to believe there was a good case for approved investment trust status to have been retained and discussions with the Inland Revenue continued.

FENTLAND INDUSTRIES: proposed acquisition by Bertram Investment Trust not being referred to Monopolies Commission.

TRIPLE LLOYD has acquired Testing Inspection Laboratories, based in the West Midlands, for £225,000.

URS INTERNATIONAL: The placing and open offer were approved at special meeting of stockholders. Thorbeck irrevocably undertook not to take up any of its entitlement to 168m shares (64.1 per cent) which have been placed with institutions and others. Of the remaining 94m shares, 62m (65.9 per cent) have been taken by existing shareholders and the balance subscribed for by the underwriters. ANZ McCaughan Merchant Bank is therefore interested in 11 per cent of the new share capital.

VANTAGE SECURITIES: Earnings for first half 1989 were 0.964p (0.698p) and interim dividend again 0.6p. Gross revenue £73,065 (£66,670). Net asset value 126.9p (112.5p) per share.

WOOD (GRAHAM) is buying Hewgate for £1m of which £878,000 being paid initially - 80 per cent of consideration will be in cash. Hewgate's operations encompass design and build contracts, provision of metal roofing, refurbishment and development projects; in the year ended March 31 1989 it incurred a loss of £142,000 (profit £80,000).

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0833 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

AUTHORISED UNIT TRUSTS

Unit Name Unit Price Price Per Unit

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, Aegion Unit Trust, etc. with columns for unit name, price, and other details.

Table listing various unit trusts such as Aegion Unit Trust, Aegion Unit Trust, Aegion Unit Trust, etc. with columns for unit name, price, and other details.

GUIDE TO UNIT TRUST PRICING
These revised, the marketing, administrative and other costs which have to be added to the net price. These charges are included in the price when the customer buys the unit.

Handwritten text in Arabic script: "مكتبة لائل"

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0836 4 + the digit code (listed below). Calls charged at 38p per minute peak and 25p off peak. inc VAT

Main table containing unit trust information with columns for Name, Bid Price, Offer Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

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FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0834 + five digit code (listed below). Calls charged at 58p per minute plus 25p of peak, inc VAT

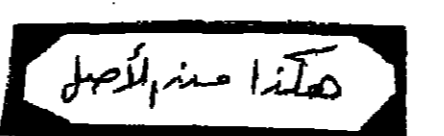


Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'BIC Trust Company (Jersey) Ltd' and 'BIC Asset Fund'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Worthing Investment Management Jersey Ltd' and 'Worthing UK Shares'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Standard International Ltd' and 'Standard International Fund'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Bermuda Intl Investment Management Ltd' and 'Bermuda Intl Investment Fund'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'British Funds' and 'British Funds - Contd'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Loans' and 'Building Societies'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Public Board and Ind.' and 'Foreign Bonds & Ralls'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Americans' and 'Money Market Bank Accounts'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Isle of Man' and 'Isle of Man (**)'. Includes a note: 'For further information see page 24'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Luxembourg' and 'Luxembourg (**)'. Includes a note: 'For further information see page 24'.

Table with columns: Fund Name, Price, Yield, etc. Includes entries like 'Other Offshore Funds' and 'ATSP Management Ltd'.

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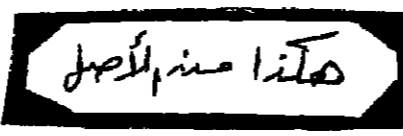
Money Market Trust Funds. Includes a note: 'Money Market Trust Funds' and 'UNIT TRUST NOTES'.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct 0633 43 4 four eight code (listed below). Calls charged at 33p per minute peak and 25p off peak, inc VAT

Main table containing various stock market listings categorized by industry: AMERICANS - Contd, BUILDING, TIMBER, ROADS - Contd, DRAPERY AND STORES - Contd, ENGINEERING, INDUSTRIALS (Miscel.) - Contd, CANADIANS, ELECTRICALS, FOOD, GROCERIES, ETC, BANKS, HP & LEASING, CHEMICALS, PLASTICS, BEERS, WINES & SPIRITS, DRAPERY AND STORES, HOTELS AND CATERERS, BUILDING, TIMBER, ROADS, and INDUSTRIALS (Miscel.). Each entry includes company name, price, and other financial data.

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LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TRANSPORT

Table of share prices for Transport companies including Transport, Transport, Transport, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco, Tobacco, Tobacco, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, Overseas Traders, Overseas Traders, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, Third Market, Third Market, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc companies including Finance, Land, Etc, Finance, Land, Etc, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

NOTES

Stock exchange dealing classifications are indicated to the right of security names...

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, Newspapers, Publishers, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, South Africans, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

CENTRAL AFRICAN

Table of share prices for Central African companies including Central African, Central African, Central African, etc.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks companies including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Options, Traditional Options, Traditional Options, etc.

This service is available to every company that is on the Stock Exchange throughout the United Kingdom for a fee of £985 per annum for each security.

4pm prices August 18

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for High, Low, Stock, and various price points. Includes sub-sections for 12 Month, 100 Shares, and 100 Shares.

Advertisement for SAMSUNG Electronics featuring a digital dubbing machine. Text includes 'Digital, dolby, dubbing, and more...' and 'SAMSUNG Electronics'.

Handwritten Arabic text at the bottom center of the page.

Continued on Page 31

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 4pm prices August 18

Just in time

Table of NYSE Composite Prices with columns for Stock, High, Low, and Change. Includes sub-sections for NYSE, NYSE-AMEX, and NYSE-OTC.

Table of Over-the-Counter prices with columns for Stock, High, Low, and Change. Includes sub-sections for NYSE-OTC, NASDAQ, and NASDAQ-NATIONAL.

Advertisement for 'Your FT hand delivered in Norway' featuring Financial Times and Time magazine. Includes contact information for Oslo (02) 678310 and Kari Berg at Narvesen Info Center.

Advertisement for 'Paper Assets' and 'As soon as you've arrived' featuring a travel agency. Includes contact information for U.S. 1-800-344-1144 and Canada 1-800-543-1007.

It's attention to detail. Providing the Financial Times to business clients, that makes a great hotel claim. Complimentary copies of the Financial Times are available to guests staying at the Novotel Hotels in the New York City area.

The Business Column

The myth of the global village

International financial markets are often held up as a prime example of how modern telecommunications has loosened the constraints of time and space by making possible instantaneous real-time transactions between centres thousands of miles apart.

Yet if technology is making distance irrelevant, why should location still matter? Why does so much of the world's financial business remain concentrated in New York, Tokyo and London? And why do traders still huddle together in crowded dealing rooms, rather than transport their green screens to rural areas with lower living costs and a better quality of life?

One explanation is that no communications system, however technically advanced, can entirely supplant personal contact in what is, fundamentally, a "people" business. Research into televised video conferences between executives in different locations suggests that they may increase, rather than reduce, the need for face-to-face meetings.

A recent report* by the Organisation for Economic Co-operation and Development suggests a different reason. It asserts that the more sophisticated telecommunications becomes, the more it favours established business centres at the expense of the periphery.

The nub of the OECD's argument is that, while telecommunications is in the throes of a supply-side revolution, triggered by technological innovation, its development will in future be increasingly demand-led.

More, not less centralisation

Many forecasts, it says, have wrongly assumed that the topography of the information highways of tomorrow will be modelled on traditional voice telephone networks, which have developed in response to the needs of individuals. Instead, the real driving force will be the pressure to tie together the computers which handle rapidly growing flows of business information.

The consequences may well be less decentralisation of economic activity, not more. Though computer networks make it easier for companies to link up geographically remote sites, these do not necessarily gain autonomy. In some organisations, indeed, the availability of advanced data communications has drawn more decision-making authority to the centre.

Furthermore, because use of such networks is normally reserved for the companies which operate them, they do not enrich the communications infrastructure in the remote regions they serve.

These trends seem likely to be reinforced by the spread of telecommunications liberalisation. In a competitive environment, investments by public networks will no longer be spread more or less evenly across countries but focused on those areas offering the highest return. By definition, they will be those where demand is strongest and customers can afford to pay most.

Regulation can redress the balance, though only to a limited extent. British Telecom is required by its licence to continue to operate a "universal" service nationwide. But the obligation covers only basic services and excludes the growing range of premium electronic business services which BT expects to provide much of its future growth.

The OECD's thesis rests heavily on the assumption that the development of advanced telecommunications will involve huge investments in infrastructure. Yet, as the organisation itself points out, economic projections based on an extrapolation of perceived technological trends are often wrong. It is at least conceivable that innovation will throw up ways to bring sophisticated services to remote regions at low cost.

If the OECD is right, however, we are not heading for the "global village" forecast by some techno-pundits. Left to the market, the natural tendency of the information economy would be to create privileged concentrations, in which the rich would go on getting steadily richer.

Guy de Jonquières

*OECD Science/Technology/Industry Review No. 5

Sydney Mason is getting ready for casualties in the property industry. The veteran tycoon has seen them before. As for all British property men, the memory of the 1974 crash is stark. But, barring unforeseen circumstances, neither he nor Hammerson, the group he built up, will be going to hospital.

Hammerson is not too big to be taken over. Indeed, it had to work hard to foil a bid from the Dutch group, Rodamco, early this year. But with £2.5bn worth of property in Britain and around the globe, it is big enough, diverse enough, to cope with most things the British market can throw at it.

That is the achievement of Mr Mason, the most distinguished survivor of that generation of property men — the Samuels, Clores, Hyams — which provoked political wrath in the early 1970s but left a legacy of substantial investment groups. Mr Mason looks back over 40 years of property development from the early Victorian grace of 100 Park Lane, one of the swankier addresses in London.

And he sees trouble now from the ready availability of money for commercial property. "It promotes competition and too much competition puts prices up until you get an over-supply position and the balloon bursts."

That is now coming about, he says, as a result of the construction boom which started in London in the mid 1980s and spread outwards, fuelled by bank lending.

"There will be a softening of rents. The more supply, the bigger the choice for the tenants," warns Mr Mason. "It will be the fringes which suffer." By that he means the districts which ring traditional centres of economic activity.

So his recipe for survival through the lean times of a traditionally cyclical industry is simple. "The first thing is to make sure your location is not being pioneered." In other words, profitable property companies do not push curators into the unknown if they want to develop offices. It is a highly conservative view and helps explain why, for example, it is left to Olympia & York of Canada to undertake the £3bn Canary Wharf development in London's Docklands.

Mr Mason dismisses Docklands. "I wouldn't think twice about it. We've had the chance for the last 15 or 20 years." And turned it down. "Land Securities, MEPC, Hammerson (the big three of the UK property industry) all had the same rule: location, location, loca-

tion. And this hasn't changed. "If you go off-location, your building costs will be the same. You might save some money on the site but you will need the same rent. If your location is poor, you won't rent. If the product is right and the location is right, you'll let it."

The explosion of property values over the last three years has led to a rapid expansion of those who paid high prices for off-centre sites and used elaborate financing techniques for their developments.

"Whizzy companies generally don't stay the course," comments Mr Mason crisply. Hammerson, Land Securities and MEPC, by contrast, he sees as "solid, not dour." They are big enough, when times get rough and the demand for premises drops, to sit it out.

Hammerson, anyway, has other strings to its bow. "I think I can claim I was the pioneer of the international development. Two thirds of my business is overseas — which deals with the cyclical business over here," says Mr Mason.

Still, he is prepared to concede that the present generation of developers — Rosebaugh, Stanhope, Speyhawk, London & Edinburgh Trust and a raft of others — are "probably more clever," certainly "very clever financially," than his own.

But in the 40 years since Mr Mason told the late Lewis Hammerson that he was 31 when he was only 28, got taken on for £800 a year, told to buy his own car and make his own pension arrangements, the property world has passed from restriction and innocence to greater freedom and financial sophistication.

In those days there was somebody else to pay for everything — if the developer got it right — if you could create a value 50 per cent more than cost — something that was easier to do in the 1960s than it is now — "you could get a two-thirds mortgage, so that

THE MONDAY INTERVIEW

A pirate mourns past fun

Sydney Mason, chairman of Hammerson Property for 31 years, talks to Paul Cheeseright

development outside the established areas where Mr Mason now feels comfortable. "Availability of money encourages the property man to do the wrong thing."

So the likely casualties, as the cycle turns down and total returns from property (rent plus capital appreciation) slip back to more normal levels than the 30 per cent recorded last year, will probably be

PERSONAL FILE

1920 Born, London. Educated at Addison School, Holland Park, West London

1943 Manager at Land Securities

1949 Joined Hammerson Property Investment and Development

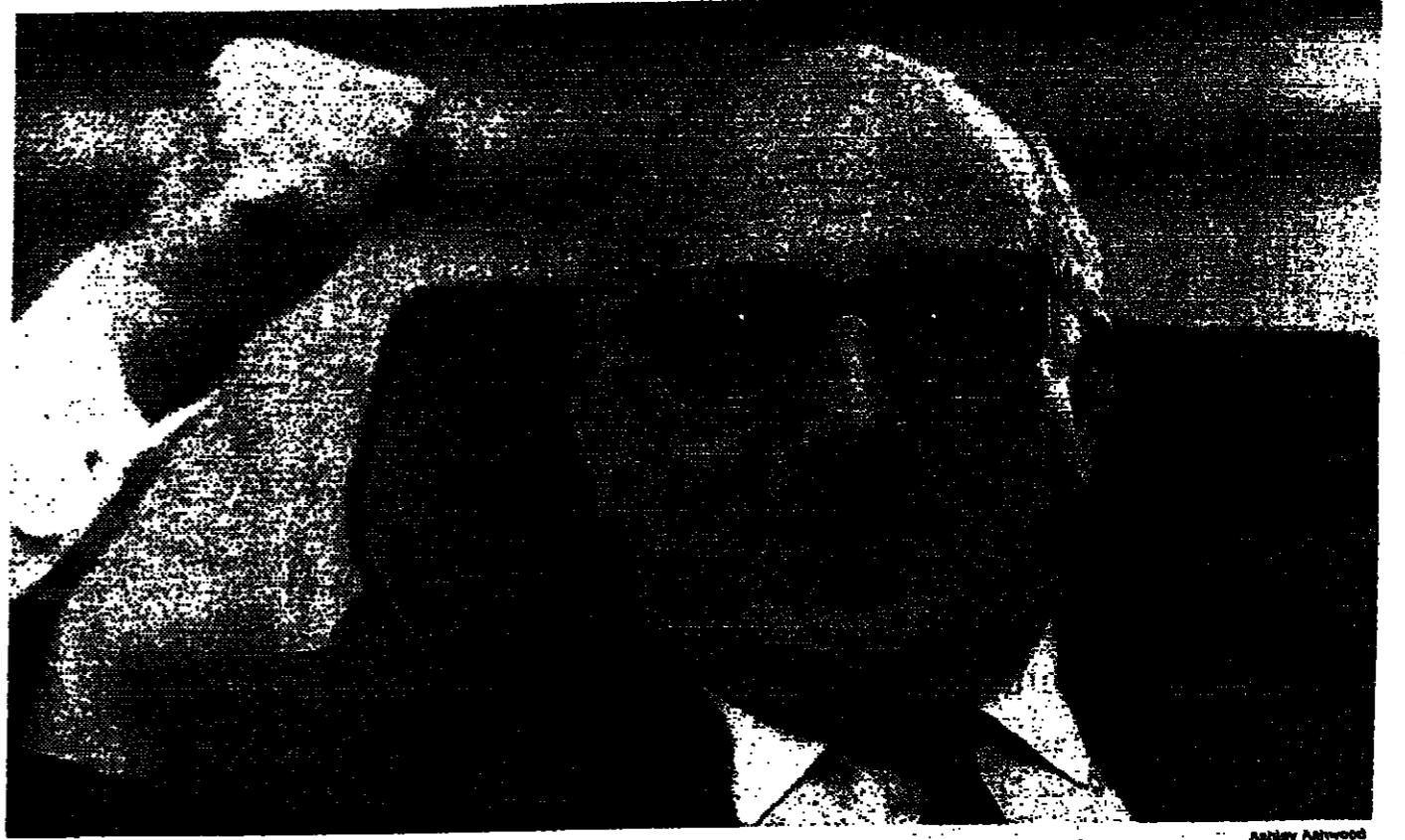
1958 Chairman

1969 Started Woolgate House, Hammerson's first large City of London office building

1976 Opened Brent Cross, the UK's first regional shopping centre

1984 £47m acquisition of Mascan in Canada

1989 Fought off bid by Rodamco



'Whizzy companies generally don't stay the course'

was more than the cost. It was fixed interest money."

So "the objective was to make 50 per cent of enhanced value on the cost to throw up a two-thirds mortgage which would be serviced out of income. That was the way Land Securities and Hammerson got going. They were able to borrow the entire cost. Today's developers cannot get fixed interest mortgages without equity participation by the lender."

The large property investment groups like Hammerson remain cautious about their financing. No 100 per cent gearing or off-balance sheet financing for them. They are much more comfortable with debenture and other longer term debt instruments. This, combined with their range of assets in proven locations, is one reason why they have been regarded on the market as safe, defensive stocks.

Arguably, it was this defensive posture which made Hammerson look a bid target. Rodamco, the Dutch investment fund, saw that late last year and launched a takeover attempt, foiled when Standard Life Assurance, a longtime Hammerson shareholder,

swooped on the market and increased its stake to 28.3 per cent. Hammerson had been riding with the surge in UK property values rather than exploiting them with aggressive acquisitions or developments. Mr Mason had clearly become more cautious over the years. Indeed, he now gives the impression that some excitement has gone out of the industry.

For him the fun was in piecing the sites together for development without alerting the market so that the prices went up: 12 different sites for Woolgate House in the City of London, "a secret cat-and-mouse game," or five for the shopping centre at Brent Cross in north London where "nobody realised we were putting 30 acres together."

But the years of patience — 17 to create Brent Cross — have taken their toll, reduced the willingness to take risks. "We don't buy a site without a planning consent attached to it." Now everything seems so serious. "We enjoyed being pirates and pioneers. It was the excitement which made us all look flamboyant characters."

Nowadays it's all non-recourse loans, high-tech and five-year,

upwards only, rent reviews. Mr Mason's personal antidotes to this tedium are boats and racehorses, both of which fit the caricature of a property man, and the paint brush, which does not fit at all. He shuts himself up in a studio at his Henley-on-Thames home, puts big music on his record player — Beethoven, Mahler, Orff, Tchaikovsky — and paints in acrylics and oils. He has just sold his second painting: £800 for a still life, a bowl of liquorice almonds, on show at the Royal Academy summer exhibition. The buyer — surprise, surprise — was an estate agent.

In the studio he can brood about governments, about which property developers have an ambivalent attitude. He started his career at a time of building licences. He lived through the imposition of office development permits by the Labour Government of the 1960s and faced what he called his worst trauma in the property crash of 1974.

Mr Mason's view of that crisis is simple: "Development came to a halt and the financial security of the banks was destroyed by commercial realisation. All values went down

the tube. Many property companies who had borrowed money from the wrong source went broke. They were made insolvent by commercial rent control."

There are no such controls now and if there are failures coming in the commercial property industry, they will be among companies which have become over-exposed at a time of expensive borrowing, slackening demand and increasing supplies of space — Mr Mason's burst balloon.

Although construction of this increasing supply of space has been led by demand, it has also been encouraged by the Government's relaxations in the planning system. This is a relaxation that, given Hammerson's investment in town centres, Mr Mason treats with the greatest reserve.

"If you go beyond the limit you've got another load of derelict city centres." Mr Mason feels that with relaxation, the planning system has lost direction. But in his career, the planners ultimately have been of secondary importance. The two most important elements of his 40 years at Hammerson have, he says, "luck and inflation."

Poland's Communists look for a new role

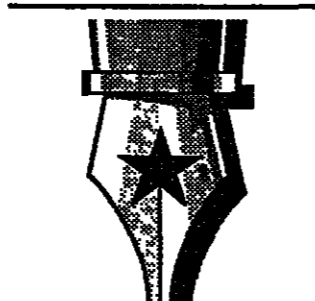
Over the weekend, the Central Committee of the Polish United Workers' Party has been flooded with letters from angry members. According to Trybuna Ludu, the party daily which made these letters the main content of a front-page splash, they ask such questions as "Who let this situation happen?" "Who is responsible for the party giving away its power?"

These questions, we may suppose, are tinged with fear; the removal of the party from supreme power leaves exposed thousands of petty local dictators whose authority depended on being part of a political monopoly. It also leaves those who still believe in communism close to despair.

I spent some time with a colleague on Saturday walking about the Palace of Culture and Science, which is the dominant building in Warsaw. It was a personal gift from Stalin to the Polish people. Inside, it is magnificent; this, after all, was designed to provide a public space for the Polish proletariat in the style which the bourgeoisie had assumed belonged only to their opera houses, theatres and assemblies. Many of the rooms, including some of the toilets, are of marble. Everywhere, marble or bronze friezes celebrate fraternity, or labour, or the harvest of plenty. Sternly noble, big-bosomed women, holding sheaves of corn, stare at workers, who, in turn, strain towards an outer space.

I remembered my Polish stepfather, as bitter an anti-Communist as any, who had left his native land via a Soviet labour camp during the Free Polish Army, returning to Scotland after his first visit back home in the late 1950s, saying: "You have to hand it to those Communists; they've given the Poles what they want." It must have been the best time to be a Communist then, to be that 7 per cent or 8 per cent of the nation's vanguard.

But on Saturday, in the echoing corridors of the palace, the present-day proletarians were sipping up plywood stands for an exhibition of the products of private businesses — lots of them, from Warsaw and Lodz and Katowice. A kilometre away in the White House, as the PUPW central committee building is called, the proletarian party was chewing the cud of the loss of its leading role. Later that evening, two of its bright, new, young central



Eastern Europe Notebook

committee secretaries, Slawomir Wiatr and Marek Krol, came to a press conference and, with a curious mixture of arrogance and demagogic-speak, told reporters that, well, yes, it was the end of an era, but come now, it was not the end of the world — after all, no voices were raised for us to go into opposition. A part in a coalition government must be found for us which is greater than merely the defence and interior ministries (otherwise, said Krol, people will associate us only with the army and the police). We will fight, as the party first secretary, Mieczyslaw Rakowski, said, but that means purely politically, of course, though it won't be confined to parliament. Solidarity doesn't confine itself to that...

Meanwhile from Prague, came the uninhibited thunder of a party which believes it has kept its will and nerve when the Polish comrades have lost theirs. It may provide succour to those Poles who fear and anger Trybuna Ludu found space on its front page.

The choice of a Solidarity Prime Minister had been, said Rude Pravo, the Czech party paper, "the last nail in the coffin of socialism." The new wave of capitalism about to be unleashed on Poland would "put the Polish workers in the position of beggars." In fact, the workers of Poland are more beggarly than those of Czechoslovakia, where a command economy has retained more efficiency for longer. And, when they become, under a Solidarity-led government, the out-of-workers, the critique from Prague might resound more strongly than at present.

But what is the Polish party to do? In the four decades of its power, it has piled up deaths, tortures, imprisonments, frame-ups, lies and injustice high and low — as well as

every kind of economic mismanagement. It is in no way fearful; as the state television cameras panned about Saturday's central committee meeting before it began, many members sat with hands too casually covering their faces.

These men and women must now prepare for a period where the vast network which is a ruling Communist Party is withdrawn from, or torn out of, schools, colleges, villages, collective farms, enterprises, offices, ministries and the armed forces and police.

In one of his answers to questions, Marek Krol, commenting cautiously on the mood of the party and the tone of the Saturday's central committee meeting, said that "some members pointed to the fact that the reformist tendency in the party had won, that it had initiated the Round Table talks from which came the elections, and that it had promised to bear the responsibility for the reform process. Now some of the central committee members are asking if it is possible to face the country and fulfil that responsibility." Or, to paraphrase it more bluntly, why did we allow ourselves to lose?

As, yesterday in Gdansk, nine years to the month after their movement began, the leaders and parliamentarians of Solidarity gathered to acclaim their Prime Minister, to hear him and his future labours given a benediction in St Brygid's Church, near the shipyard and, as they sought to determine how much power they would allow the Communists, it was not easy to imagine the frustrated and bitter idealists of Polish communism finding a base for a comeback.

But as the crowds gathered to hear the new, mild-mannered Prime Minister try to strike an inspirational note which was clearly not his natural mode, there were those who said that the Communists must still have a kick left in them.

Outside, a small group of young men under the banners of "fighting Solidarity" and "the confederation for an independent Poland" kept up determined barracking which ran: "We don't want a Prime Minister; we want bread; down with the Communists; down with the Communists." If Tadeusz Mazowiecki does not succeed in providing more than bread, that sentiment may raise the Communists again.

John Lloyd

Royal Insurance

INTERIM RESULTS

- Pre-tax profit £119.6m.
- Interim dividend up 13.2% to 10.75p per share.
- Premium income up 21.2% to £2,394.4m.
- Capital and reserves up 18.1% to £2,520m.
- Net assets per share up from 441p to 519p.
- The pre-tax profit of £119.6m, whilst down on the comparable figure of £154.0m last year, contained a number of strong features. Record pre-tax profits were achieved by all the general insurance companies with the exception of Royal USA. Following the acquisition of Maccabees Life in the United States we are obtaining the benefits of a wider geographical distribution of our life business with 51.5% of long-term premiums emanating from outside the UK.

Royal Insurance

A full statement for the interim results for 1989 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance Holdings plc, 1 Cornhill, London EC3V 3QR. Please send me a copy of Royal Insurance's interim statement.

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